



CITY OF GLOUCESTER

**ANNUAL
BUDGET
REPORT**

FISCAL YEAR
2021

As Submitted to the Gloucester City Council on May 5, 2020



*Featured photo on the City's redesigned website
by Sean O'Laughlin of Cut Bridge Productions*

Sefatia Romeo Theken
MAYOR

CITY OF GLOUCESTER, MASSACHUSETTS

Annual Budget Report

For the Fiscal Year 2021

Mayor Sefatia Romeo Theken



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**CITY OF GLOUCESTER
OFFICE OF THE MAYOR**

May 5, 2020

Gloucester City Council
Gloucester City Hall
9 Dale Avenue
Gloucester, MA 01930

Dear Council President LeBlanc, Members of the City Council, and Citizens of Gloucester:

I am pleased to present the annual budget for the City of Gloucester for Fiscal Year 2021 (FY21). This budget reflects a balanced, responsible, and conservative spending plan for our community that continues to invest in municipal infrastructure, education, and public safety.

The proposed FY21 budget comes at a time of great local, national and international economic disruption brought on by the Coronavirus pandemic. Taking this into account, this budget ensures we are prepared for short and long-term economic uncertainties. Collective bargaining with City unions, rising fixed costs, and contractual obligations have required thoughtful strategies to maintain resources and fund core operations to meet the needs of the community and to ensure the effective delivery of services.

Driven by a strong local economy, the City has seen consistent revenue growth from a variety of sources over the past several years. We have a strong track record of responsible fiscal management that has resulted in the growth of significant reserves which will allow us to effectively manage the City through this economic disruption. The FY21 budget projections reflect realistic yet conservative assumptions about lodging excise tax receipts, expansion of the excise tax to cover short-term rentals, and anticipated revenues from cannabis excise taxes.

Another key factor in enhancing our local economy is the large number of public and private investments in our community. These investments enhance our economic growth, add to our tax base, and generate revenue and jobs that improve our overall economy. We cannot provide the services and improvements that our constituents deserve without new growth.

My Administration has worked closely with our Community Development staff to maximize opportunities for economic development. Developments currently underway, and others still in the planning stages, will strengthen our community and help us build a vibrant 21st century economy for our great city. A strong local economy benefits us all. As a leader in the region on the blue economy, Gloucester will work with our partners – the Economic Development Industrial Corporation, the Cape Ann Chamber of Commerce, and UMass Amherst Gloucester Marine Station – to assess how current North Shore blue economy areas are performing and where we should focus investment for future, sustainable growth.

Gloucester is perfectly positioned for sustainable growth and updating our harbor plan is an important, local step in the process. Gloucester Harbor is the City's most valuable asset making planning for its future central to all economic and community development activity. As we embark on this important project of updating our harbor plan, we will prioritize and explore ways to support infrastructure investment, create and retain jobs, and diversify our fisheries-based economy.

Our success has come not only from sensible leadership, careful planning, and effective management but also from strong local, state, and community partnerships.

We continue to leverage grant opportunities to save taxpayers' dollars. Late last year, with the help from the Baker-Polito Administration and our federal and local delegations, we were able to secure a \$2.4 million grant to support a federal maintenance dredging project of the Annisquam River. That crucial dredging project will be completed later this year and it will restore the use of the river for commercial fishermen and correct the shallow channel depths that limit the ability of search and rescue vessels for do their important work. The economic development and public safety implications of this project are substantial and the benefits will be profound.

The Health Department has received more than \$1 million in various health grants which will provide important social services for our seniors, youth, and those struggling with substance use disorders.

Our continued commitment to invest in information technology has modernized user experiences, improved customer service, and increased efficiency in our operations. In addition to Viewpoint (Gloucester's online permitting center), SeeClickFix (the place-based reporting platform that allows Gloucester residents to document neighborhood concerns), and the implementation of Munis financial software, we have recently launched the City's redesigned website. The digital front door for the City of Gloucester features significant changes to the visual design and content organization of the City's website making it not only more visually

pleasing but more efficient. Collectively all these changes make navigating City government easier.

As a coastal community, Gloucester has proactively identified areas that are particularly vulnerable and will continue to develop and implement adaptation plans. To increase the resilience of our public infrastructure, work is planned to protect some of our most vulnerable but critical assets including Gloucester High School, our pump stations, and our sewage treatment plant. While we are facing far greater challenges than ever before, we are confident that we have the plans in place to meet them.

For the past five years we have worked hard to implement financial management practices to ensure long-term monetary stability to best position Gloucester to remain on a fiscally-sustainable path and we are being recognized for our successes. Gloucester continues to be one of forty Massachusetts communities who annually qualify for a Certificate of Excellence for our Comprehensive Annual Financial Reporting (CAFR) from the Government Finance Officers Association. Just last year we attained the highest possible short-term bond rating. This will ensure that when Gloucester sells municipal bonds, we get the best rates possible. Strong bond rating allows us to make critical investments in the city.

Investments that will allow us to continue to address the conditions of our City's roadways, infrastructure and hopefully the construction of a new combined elementary school. As we plan for other future needs the City Facilities Plan will provide the framework for a responsible and transparent way of planning for our future obligations. It is also a useful tool to understand and to fund all of the requests that come in while being mindful of our debt policies and capacity. Working collaboratively with the Capital Improvement Advisory Board and the City Council, we are planning significant work at the Police Station and the High School Field House as well as Security Upgrades at our schools, City Hall, and the Visitors Center.

The City's operating budget is driven by many factors that we can control, but also factors that are beyond our control. Our budget also relies on the overall economic success of the Commonwealth. Given the current state of affairs due to the COVID-19 public health emergency in place there are a lot of unknown factors affecting the financial future of our City. We continue to monitor the situation and discuss potential implications with state officials. If necessary we are prepared to make necessary adjustments to provide for the best outcome for the citizens of Gloucester.

I would like to thank all of the City employees, the volunteer members of our boards and commissions, the School Committee, and the City Council. We are all committed to moving Gloucester forward, together, every single day.

This proposed FY21 budget represents a strong commitment to our citizens and to our City. It will continue to strengthen our community and I proudly recommend its adoption. I look forward to working with you in the coming weeks to enact this proposed spending plan.

Thank you.

Respectfully,

A handwritten signature in black ink, appearing to read "Sefatia Romeo Theken". The signature is fluid and cursive, with the first name being the most prominent.

Sefatia Romeo Theken
Mayor

FISCAL YEAR 2021 BUDGET OVERVIEW

General Fund – Revenues

- General Fund Revenues are projected to increase from \$114.3 million in Fiscal 2020 to \$117.9 million in Fiscal 2021 or 3.08%.
- Real and Personal property taxes, net of water and sewer debt shifts, are projected to increase by about \$2.85 million as a result of the statutory 2½% increase on the Fiscal 2020 Levy Limit plus \$800,000 in projected new growth.
- State Aid, our second largest revenue source, is projected to increase by about \$326,000 or 2.86% based on the proposed Governor’s budget. The majority of the increase is in Chapter 70 School Aid. Based on the current pandemic situation and its impact on state revenues, we expect that there will be reductions in these proposed amounts before the state budget is passed. We are, however, unable to predict what the impact will be and have chosen to use the current information in this budget.
- Motor Vehicle Excise receipts are budgeted to increase by about \$75,000 to \$3.6 million based on historical levels of actual annual receipts.
- Ambulance receipts are expected to increase by \$205,000 due to more consistent Medicare reimbursement levels.
- While there are a few other minor increases in revenue budget lines, consistent with historical receipts or contractual agreements, most of the revenue lines are budgeted flat or even with an expected decrease. We have been conservative over the past five years in our revenue projections. This has resulted in consistent positive variances in actual annual revenues compared to budget. We are hopeful that this approach over the recent past will allow us to at least meet budget expectations for Fiscal 2021.
- Free Cash support is budgeted at \$350,000, a very modest .30% of total revenue.

General Funds – Expenditures

- As with revenues, General Fund Expenditures are projected to increase from \$114.3 million to \$117.9 million for a 3.08% increase.
- Total personnel expenditures in many departments show greater than normal year to year increases. The Administration is in contractual negotiations with the Gloucester Municipal Administrators Association (GMAA) regarding the contract that expired on June 30, 2019. Though the negotiations are not concluded, we have chosen to budget for expected salary increases for both Fiscal 2020 and 2021 in this budget.
- The budget for the City Auditor includes funding for the Other Post-Employment Benefits (OPEB) interim valuation at \$21,000.
- In like manner, the Assessors are budgeting for an additional \$17,000 in Property Data Services expenses associated with their cyclical update.
- In the Treasure Collector’s department we have moved some salary expense associated with parking meter maintenance to the Police Parking Department and reduced the expected level of spending for outside legal services.

- The current pandemic has reminded us of how integral the Management Information Systems department to City operations. There are a number of items of software and hardware that are necessary to carry on in this difficult time.
- The City Clerk's budget is down slightly due to a current vacancy in personnel. The Registration Department budget is reduced because of fewer elections in this budget cycle.
- The Community Development budget is smaller because of current personnel vacancies which will persist into the new fiscal year.
- Increases in the total Police budget are attributable to the full annual funding for the assistant chief, transfer of parking related salary from the Treasurer's office and more robust funding for overtime accounts.
- The Fire budget increased modestly due to funding for capital needs.
- The total DPW budget has increased by \$444,000 or 3.89% almost exactly the same as last year. This is attributable to an increase in the Sanitation/Recycling curbside pickup contract (\$83,000), increases in labor costs associated with the long awaited class and compensation study for members of the AFSCME-A union and a desire to add to the custodial staff.
- A fairly large percentage increase (25.6%) in the Council on Aging budget is related to the expected realignment of staffing resulting from the retirement of the current Director.
- The Library budget has increased by 7.4% resulting from the impact of the AFSCME-B class and compensation study.
- Debt service increased by about \$110,000, only a .90% change from Fiscal 2020.
- Most of the increase in State Assessments is attributable to the increase in School Choice Tuitions (\$43,000) for Gloucester students enrolled in other districts.
- Health and Life Insurance increased \$258,000 or 3.23% continuing the recent "modest" increase in cost of GIC health plans.
- We are currently on a 7.00% increasing schedule for our annual Pension appropriation. This has allowed us to reduce our timing to fully fund the City's Unfunded Actuarial Liability from a maximum of 2040 to 2034. The actual year to year increase in Fiscal 2021 is \$594,000. This amount represents 26.1% of the total increase in City-side General Fund expenditures.
- The Fiscal 2021 Assessment for the Essex North Shore Agricultural & Technical School District is estimated to be \$1,658,063, a small decrease from Fiscal 2020. This is based on a preliminary budget supplied by the School.
- The single line appropriation to the Gloucester Public Schools is proposed at \$44,388,897, a \$1,250,000 or 2.90% increase from Fiscal 2020. As you well know, the actual allocation of the annual School Department budget is at the discretion of the School Committee and I simply propose the total budget dollars to be appropriated.

Community Preservation Fund

- The Citizens of Gloucester voted to implement a 1% surcharge on the real property tax levy and to receive state matching funds for the acquisition, creation, preservation, rehabilitation and restoration of open space, historic resources and affordable housing in 2010. The Fiscal 2021 budget proposes \$728,000 in revenues and expenditures for this

fund. Revenues include \$656,000 in local surcharge revenue and \$69,500 in state match funds.

Water Enterprise Fund

- Total Fiscal 2021 revenues and expenditures are proposed at \$7,068,315, a \$337,324 or 5.01% increase from Fiscal 2020. The three drivers of the increase in expenditures are in contracts for outside services to manage the water treatment plant, perform dam inspections and for dam vegetative management, and debt service. To support these cost increases, I am proposing a change in the current rate of \$8.48 per 1,000 gallons of consumption to \$8.98.

Sewer Enterprise Fund

- Total Fiscal 2021 revenues and expenditures are proposed at \$9,030,824, a \$577,694 or 6.83% increase from Fiscal 2020. This increase is primarily due to an increase in year to year debt service. To support these cost increases, I am proposing the use of \$450,000 in available free cash which will result in a proposed Fiscal 2021 rate of \$15.31 per 1,000 gallons of consumption as compared to the Fiscal 2019 rate of \$14.83.

Talbot Rink Enterprise Fund

- Total operating costs are budgeted at \$308,685 in this fund for Fiscal 2021 a decrease of 7.70% from Fiscal 2020. Rink operations have been negatively impacted by its closure due to the pandemic and we will have to watch this fund closely as next year develops.

Waterways Enterprise Fund

- Revenues and expenditures for Fiscal 2021 are proposed to increase by about \$6,500 or 1.42% to a total of \$464,004 for Waterways operations.

PRINCIPAL CITY OFFICIALS

Elected Officials

MAYOR



Sefatia Romeo Theken

Acknowledgements

Presented By:

Mayor Sefatia Romeo Theken

To City Council:

Steven G. LeBlanc, Jr. – Council President, Ward 3 Councilor
Valerie H. Gilman – Council Vice President, Ward 4 Councilor
Melissa Cox – Councilor at Large
Jen Holmgren – Councilor at Large
John McCarthy – Councilor at Large
James W. O’Hara, Jr. – Councilor at Large
R. Scott Memhard – Ward 1 Councilor
Sean P. Nolan – Ward 5 Councilor
Barrett S. Pett – Ward 2 Councilor

Prepared By:

James Destino, Chief Administrative Officer
Vanessa Krawczyk, Assistant to the Chief Administrative Officer
John P. Dunn, Chief Financial Officer/Treasurer/Collector
Grace Macan, Fiscal Analyst

Reviewed By:

City Council Budget & Finance Standing Committee
Melissa Cox, Chair
R. Scott Memhard, Vice-Chair
John McCarthy, Member

CITY COUNCIL

Steven G. LeBlanc, Jr.	Council President, Ward 3 Councilor
Valerie H. Gilman	Council Vice President, Ward 4 Councilor
Melissa Cox	Councilor at Large
Jen Holmgren	Councilor at Large
John McCarthy	Councilor at Large
James W. O'Hara, Jr.	Councilor at Large
R. Scott Memhard	Ward 1 Councilor
Sean P. Nolan	Ward 5 Councilor
Barrett S. Pett	Ward 2 Councilor

School Committee

Jonathan A. Pope, Chairperson
Melissa Teixeira Prince, Vice-Chairperson
Laura Wiessen, Secretary
Kathleen A. Clancy,
Joel Favazza
Samantha V. Watson
Sefatia Romeo Theken, Mayor

Appointed Staff

Chief Administrative Officer	James Destino
Superintendent of Schools	Dr. Richard Safier
Chief Financial Officer/Treasurer/Collector	John P. Dunn
City General Counsel	Charles Payson
City Auditor	Kenny Costa
City Clerk	Joanne M. Senos
City Assessor	Nancy A. Papows
Community Development Director	Jill Cahill
Council on Aging Executive Director	Lucia Sheehan
Fire Chief	Eric L. Smith
Harbormaster	Thomas Ciarametaro, Jr.
Human Resources Director	Donna Leete
Information Services Director	James Pope
Inspector of Buildings	William Sanborn
Police Chief	Edward Conley
Public Health Director	Karin Carroll
Public Works Director	Michael B. Hale
Veterans Services Director	Adam Curcuru

Profile of the City

The City of Gloucester is located 31 miles northeast of Boston on Cape Ann in Essex County. The City is bordered by the Towns of Manchester-by-the-Sea and Essex on the west, the Atlantic Ocean on the north and south, and the Town of Rockport on the northeast. Occupying a land area of 26.2 square miles, the City of Gloucester has a population of approximately 28,789 (2010 Federal Census).

Gloucester's close proximity to populated areas makes it a destination for more than a quarter of a million people a year. Five public beaches, and many parks and playgrounds draw the crowds beginning Memorial Day through Labor Day. It is a whale watching capital, with four whale watch companies bringing thousands of visitors each year to see whales on Stellwagen Bank.

Gloucester also has more than 95 restaurant and food establishments and over 38 businesses in the accommodations field. It is a haven to recreational boaters who enjoy the view, the food and the music offered by many of the seaside restaurants. It has a vibrant downtown filled with many retail shops offering goods to visitors and citizens alike.

Approximately 1,100 businesses employing almost 11,500 individuals are located in the City. The business base is quite diverse. Many manufacturers, service-oriented companies, financial institutions and hospitality businesses have made Gloucester their home.

Form of Government and Municipal Services

The City of Gloucester operates under a form of government adopted by a home rule charter with an elected Mayor and nine-member City Council.

The Mayor's term of office is for two years beginning on the first secular day of January and he/she is considered the chief executive officer of the City. The Mayor is responsible for carrying out the policy decisions made by the City Council and for managing the day-to-day operations of the City. Also, under the City's charter, the Mayor "shall appoint all city officers, department heads and members of multiple-member bodies for whom no other method of appointment or selection is provided by the charter, excepting only for officers serving under the school committee, officers appointed by state officials, and persons serving under city council." (Part 1 - Charter, Article 3-3 – Appointments by the Mayor)

The City Council exercises the legislative powers of the City and is responsible for the enactment of the City's laws. Councilors are elected to two year terms in municipal elections held every two years. The Council consists of four councilors at-large who are elected by voters of the city, at large, and five ward councilors who are elected from voters of the five City wards with one ward councilor elected from each such ward. The Council confirms the appointments to the City Offices including department heads and members of the City boards and commissions.

The City offers a full range of traditional municipal services including: (1) police and fire protection, (2) education, (3) maintenance of streets and sidewalks, (4) solid waste collection, (5) health and human services, and (6) cultural and recreational services.

The City owns and operates its own water supply and distribution system servicing approximately 95% of its residential, industrial, and commercial users. The system includes two filtration plants (both of which have been in operation since the early 1970s), each with a distribution design capacity of approximately five million gallons per day (MGD) of water, and a one MGD auxiliary pump station used primarily during the summer months. The average daily usage is approximately four million gallons of water. The City's water sources are supplied from seven reservoirs located within the City with a total storage capacity of approximately two billion gallons of water.

The City has operated a chemically enhanced primary treatment sewer plant with a design capacity of 7.2 MGD since 1984. The average daily flow from Gloucester is approximately 5 MGD, allowing the City to sell the excess capacity and enter into inter-municipal agreements with neighboring communities to solve regional pollution and water management problems.

The Gloucester Public School District is composed of one high school (Gloucester High School), one middle school (O'Maley Innovation Middle School), five elementary schools (Beeman Memorial, East Gloucester, Plum Cove, Veterans' Memorial, and West Parish), and one preschool (Gloucester Preschool). School enrollment for the fiscal year 2020 was nearly 3,000 students. The vocational-technical education is provided for at the high school level by the Essex North Shore Agricultural and Technical School District.

Accounting Policy and Basis

The City of Gloucester has established financial management policies based on being financially prudent and economically sound to ensure that municipal services are provided as efficiently and effectively as possible. This includes working to provide the services desired by the public while minimizing the cost of government and financial risk, ensuring that the accounting practices and reporting conform with the appropriate accounting standards, modernizing the financial systems and working to increase public access to the annual budgets and audit reports, and protecting the City's credit rating while ensuring there is no default on any municipal debt payments.

Basis of Accounting – The City's accounts are organized and operated on a fund basis. Funds are segregated according to their intended purpose which aids management in demonstrating compliance with finance-related, legal, and contractual provisions and is used to maintain control over resources that have been segregated for specific activities or objectives. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

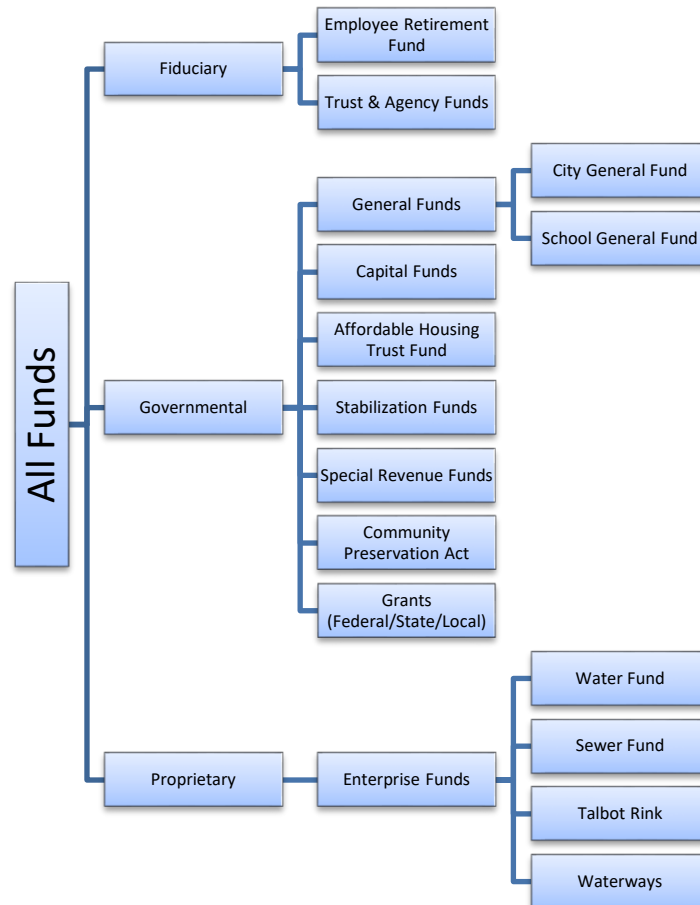
Governmental Funds provide information on near-term inflows, outflows, and balances of spendable resources. Governmental Funds are primarily supported by taxes and

intergovernmental revenues. The modified accrual basis of accounting is used for this fund. Therefore, revenues are recorded when susceptible to accrual (i.e. – measurable and available). Expenses are recorded when the liabilities are incurred. Real estate and personal property taxes are recognized as revenues in the fiscal year in which they are levied.

Proprietary Funds are used for business-like activities and provide goods and services on a fee or user charge basis. The enterprise funds for water, sewer, waterways, and rink enterprise activities are all proprietary funds.

Fiduciary Funds are used to account for resources held for the benefit of parties outside the government and are not available to support the City's programs. The Gloucester Contributory Retirement System is considered a fiduciary fund as it covers almost the entire City. Both Proprietary and Fiduciary funds are accounted for using the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when the liabilities are incurred.

City Fund Structure



Major Fund Descriptions:

General Fund – The City’s primary operating funds which accounts for all of the financial resources of the general government, except those required to be accounted for in another fund. This fund includes the property tax revenues as well as State and local aid.

Capital Funds – Accounts used for the acquisition or construction/renovation of major capital projects.

Water Fund – Accounts for preparation and delivery of water to City residents including repairing water mains and maintaining the water meters and hydrants throughout the City.

Sewer Fund – Accounts for the maintenance of sewer pipes and catch basins throughout the city and oversees the operation of the sewer treatment plant

Stabilization Funds – Funded by transfers from the General Fund, stabilization funds are available by appropriation for specific purposes

Special Revenue and Grant Funds – Such funds are generally established for specific expenditure purposes with revenue sources from public and private third parties.

An Introduction to Property Tax

The following information is provided to explain the process leading to a tax bill and to help dispel many of the common misconceptions associated with this subject.

Municipal law in Massachusetts permits two types of local property taxation: real estate and personal property. Real estate tax is imposed on immovable property such as land and structures that are permanently affixed to the land such as a house. Personal property tax is a tax imposed on movable assets such as machinery. As it affects the greatest number of residents, this section will primarily focus on real estate tax.

Assessed Value and Tax Rate

The Assessors Department works with the Treasurer's Department to determine exactly how much revenue can be raised through property taxation according to Massachusetts General Law Chapter 59, Section 21C (Proposition 2 ½).

There are four factors that influence the total amount of revenue generated by real and personal property taxes in each fiscal year:

1. The previous fiscal year's levy limit as provided to the Municipality by the Massachusetts Department of Revenue and which can be increased by the following three factors.
2. Automatic 2.5% increase: The maximum amount that can be automatically added to the previous year's levy limit.
3. New Growth: This refers to property eligible for taxation this year that was not there last year and includes large capital building projects as well as a simple addition of a deck on the back of a house. The amount of new growth added to the tax base is approved by the MA Department of Revenue as part of the tax rate setting process.
4. Overrides/Exclusion: An override allows the City to assess taxes in excess of the strictures of Proposition 2 ½ and results in a permanent increase in the levy limit of the community. In the first year, the override revenue is to be used for a specific purpose, but in subsequent years, it becomes indistinguishable from the rest of the revenue. An exclusion allows the City to raise funds above the amount of the levy or levy ceiling for a certain purpose such as for capital or debt. Exclusions are for a specific term and do not become a permanent part of the base upon which the levy limit is calculated. Most overrides and exclusions require a majority vote of approval by the electorate.

Once the total property tax amount has been determined, the City Council, with approval of the Mayor, decides how the tax burden will be apportioned by class. The City of Gloucester has the following tax classes: residential, commercial, industrial, and personal property. Historically, residential property is the largest class at 90% vs commercial, industrial, and personal property at a 10% combined. Historically, the City of Gloucester has opted to tax the residential class at a different rate than the commercial, industrial, and

personal property classes in what is called a residential factor (MGL Chapter 40, Section 56, and GCO Section 2-26). This factor shifts a portion of the tax amount from the residential class to the commercial/industrial class, and hence, their higher tax rate. The shift adopted for fiscal 2020 was 1.03. The shift for fiscal 2021, if adopted, will be determined by City Council vote in November 2020.

The following table is a breakdown of the City’s assessed valuation of real estate and personal property in fiscal years 2015 through 2020.

Fiscal Year	Residential		Commercial		Industrial		Personal		Total
	Assessed Valuation	% of Total	Assessed Valuation	% of Total	Assessed Valuation	% of Total	Assessed Valuation	% of Total	
2015	\$4,742,958,563	89.0%	\$309,327,365	5.8%	\$165,566,272	3.1%	\$110,008,000	2.1%	\$5,327,860,200
2016	\$4,952,400,301	89.4%	\$312,996,766	5.7%	\$161,739,833	2.9%	\$109,622,320	2.0%	\$5,536,759,220
2017 (1)	\$5,325,464,096	89.8%	\$328,422,330	5.5%	\$164,154,274	2.8%	\$112,471,660	1.9%	\$5,930,512,360
2018	\$5,632,515,602	89.9%	\$351,927,798	5.6%	\$171,493,100	2.7%	\$111,463,650	1.8%	\$6,267,400,150
2019	\$5,970,388,157	90.3%	\$359,687,243	5.4%	\$168,574,400	2.5%	\$115,407,390	1.7%	\$6,614,057,190
2020	\$6,379,175,600	90.6%	\$372,891,760	5.3%	\$170,725,140	2.4%	\$119,815,430	1.7%	\$7,042,607,930

(1) Revaluation year.

Property may not be classified in a city or town until the State Commissioner of Revenue certifies that all property in the city or town has been assessed at its fair cash value. Such certification must take place every five years or pursuant to a revised schedule as may be issued by the Commissioner. The City’s most recent revaluation was in fiscal 2017. The next revaluation will be in fiscal 2021.

The following table sets forth the trend in the City's assessed valuations, tax rates, tax levies, and tax levies per capita.

Fiscal Year	Real Estate Valuation	Personal Property Valuation	Total Assessed Valuation	Tax Rate per \$1,000 Valuation			Tax Levy Per Capita (3)
				Residential	Comm. Ind. Personal	Tax Levy (2)	
2015	\$5,217,852,200	\$110,008,000	\$5,327,860,200	\$13.65	\$14.58	\$73,269,250	\$2,545
2016	\$5,427,136,900	\$109,622,320	\$5,536,759,220	\$13.61	\$14.53	\$75,892,903	\$2,636
2017 (1)	\$5,818,040,700	\$112,471,660	\$5,930,512,360	\$13.19	\$13.63	\$78,489,679	\$2,726
2018	\$6,155,936,500	\$111,463,650	\$6,267,400,150	\$12.93	\$13.36	\$81,310,484	\$2,824
2019	\$6,498,649,800	\$115,407,390	\$6,614,057,190	\$12.69	\$13.11	\$84,202,727	\$2,925
2020	\$6,922,792,500	\$119,815,430	\$7,042,607,930	\$12.33	\$12.74	\$87,107,363	\$3,026

(1) Revaluation years.

(2) Includes approved debt exclusion and utility enterprise funds debt shift

(3) Based on 2010 Federal Census of 28,789.

Determination of Property Value

The Assessors Department is required to determine values in accordance with Massachusetts General Law which is designed to reflect the property’s “full and fair cash value” as of the January first which precedes the start of the fiscal year. Taxes are due on August 1, November 1, February 1, and May 1 and are subject to penalties and interest if

not paid by the respective due date. Real estate liens are processed six months after the close of the valuation year on delinquent properties and are recorded as receivables in the fiscal year processed.

New assessments are determined for each new fiscal year following the process of collecting data and analyzing sales activity that is conducted by the Assessors' Office. The values are based on the physical characteristics and market conditions which exist on January 1 and market changes are based on sales activity in the calendar year preceding the assessment date. For example, Fiscal Year 2020 runs from July 1, 2019 through June 30, 2020 and the assessment date is January 1, 2020. The sales used in the analysis are taken from calendar year 2019. For this reason, assessed values will not always equate to "current" value, but all properties are valued in the same time frame for consistency.

Here are a few factors that may contribute to an increase in a property's assessment:

- Improvement to a property such as the addition of a finished basement or a garage
- Increase in market value based on analysis of sales data.
- Discovery of incorrect property information such as a finished basement that was not used in determining the previous assessment

Here are a few factors that may contribute to a decrease in a property's assessment:

- Decrease in market value based on analysis of sales data.
- The property has deteriorated due to neglect, disaster, or accident
- The property is temporarily under construction as of the assessment date.

Abatements and Overlay

The City is authorized to increase each tax levy by an amount approved by the State Commissioner of Revenue as an "overlay" to provide for tax abatements. If abatements are granted in excess of the applicable overlay, the excess is required to be added to the next tax levy. Abatements are granted where exempt real or personal property has been assessed or where taxable real or personal property has been overvalued or disproportionately valued. The assessors may also abate uncollectible personal property taxes.

Tax Titles and Possessions

Massachusetts law permits a municipality either to sell by public sale (at which the municipality may become the purchaser) or to take real property for nonpayment of taxes thereon. In either case the property owner can redeem the property by paying the unpaid taxes, with interest and other charges, but if the right of redemption is not exercised within six months (which may be extended an additional year in the case of certain installment payments) it can be foreclosed by petition to the land court.

Upon such foreclosure, a tax title purchased or taken by the municipality becomes a "tax possession" and may be held and disposed of like any land held for municipal purposes. Uncollectible real property taxes are ordinarily not written off until they become municipal tax titles (either by purchase at public sale or by taking), at which time the tax title is written off in full by reserving the amount of the tax and charging surplus.

Community Preservation Act

The Massachusetts Community Preservation Act (the "CPA") permits cities and towns that accept its provisions to levy a surcharge on its real property tax levy, dedicate revenue (other than state or federal funds), and to receive state matching funds for (i) the acquisition, creation, preservation, rehabilitation and restoration of land for recreational use, open space, and affordable housing and (ii) the acquisition, preservation, rehabilitation and restoration of historic resources. The provisions of the CPA must be accepted by the voters of the city or town at an election after such provisions have first been accepted by either a vote of the legislative body of the city or town or an initiative petition signed by 5% of its registered voters.

A city or town may approve a surcharge of up to 3% (but not less than 1% under certain circumstances) and may make an additional commitment of funds by dedicating revenue other than state or federal funds, provided that the total funds collected do not exceed 3% of the real property tax levy, less any exemptions adopted. In the event that the municipality shall no longer dedicate all or part of the additional funds to community preservation, the surcharge on the real property tax levy of not less than 1% shall remain in effect, provided that any such change must be approved pursuant to the same process as acceptance of the CPA. The surcharge is not counted in the total taxes assessed for the purpose of determining the permitted levy amount under Proposition 2½. A city or town may revoke its acceptance of the provisions of the CPA at any time after 5 years from the date of such acceptance and may change the amount of the surcharge or the exemptions to the surcharge at any time, including reducing the surcharge to 1% and committing additional municipal funds as outlined above, provided that any such revocation or change must be approved pursuant to the same process as acceptance of the CPA.

Any city or town that accepts the provisions of the CPA will receive annual state matching grants to supplement amounts raised by its surcharge and dedication of revenue. The state matching funds are raised from certain recording and filing fees of the registers of deeds. Those amounts are deposited into a state trust fund and are distributed to cities and towns that have accepted the provisions of the CPA, which distributions are not subject to annual appropriation by the state legislature. The amount distributed to each city and town is based on a statutory formula and the total state distribution made to any city or town may not exceed 100% of the amount raised locally by the surcharge on the real property tax levy.

The amounts raised by the surcharge on real property taxes and received in state matching funds are required to be deposited in a dedicated community preservation fund. Each city or town that accepts the provisions of the CPA is required to establish a community

preservation committee to study the community preservation needs of the community and to make recommendations to the legislative body of the city or town regarding the community preservation projects that should be funded from the community preservation fund. Upon the recommendations of the committee, the legislative body of the city or town may appropriate amounts from the fund for permitted community preservation purposes or may reserve amounts for spending in future fiscal years, provided that at least 10% of the total annual revenues to the fund must be spent or set aside for open space purposes, 10% for historic resource purposes and 10% for affordable housing purposes.

On the November 2008 ballot, the City adopted the CPA at a rate of 1%, which started in fiscal year 2010. No State matching funds were received until fiscal year 2011. The following table shows the City’s actual local surcharge received and the amount of state matching funds received for the following fiscal years.

Fiscal Year	Surcharge	State Matching Funds	Total
2015	\$560,362	\$160,203	\$720,565
2016	\$580,002	\$165,668	\$745,670
2017	\$604,863	\$120,295	\$725,158
2018	\$631,302	\$105,873	\$737,175
2019	\$660,316	\$122,927	\$783,243
2020*	\$636,000	\$162,106	\$798,106

* Estimate for the year

CITY FINANCES

Budget and Appropriation Process

The budget represents the City’s plan for allocating resources and is an estimate of the revenues and expenditures that the City expects to incur in providing services and operating facilities for its residents for the upcoming fiscal year. Municipal Law requires the adoption of a balanced annual budget that is approved by City Council. The Mayor presents an annual budget to the City Council which refers the budget out to its Budget and Finance Committee for review. After its review, the Budget and Finance Committee votes its recommendations to the City Council. The City Council has full authority to amend and/or reject the budget or any line item. Without a recommendation of the Mayor, the council may not make an appropriation for a purpose not included in the proposed budget, except by a two-thirds vote in case of the failure of the Mayor to recommend an appropriation for such a purpose within seven days after a request from the council. The council may not increase any item without the recommendation of the Mayor (except as provided by legislation, subject to local acceptance, under which the school budget or regional school district assessment can be increased upon recommendation of the school committee or regional district school committee and by two thirds vote of the council, provided that such increase does not cause the total annual budget to exceed the property tax limitations). If the council fails to act on any item of the proposed budget within forty-five days, that item takes effect.

If the Mayor does not make a timely budget submission, provision is made for preparation of a budget by the council. Provision is also made for supplementary appropriations upon recommendation of the Mayor. Under certain circumstances and subject to certain limits and requirements, the city council of a city, upon recommendation of the mayor, may transfer amounts appropriated for the use of one department (except for a municipal light department or a school department) to another appropriation for the same department or for the use of any other department. Water and sewer department expenditures are required to be included in the budget adopted by the city council. Under certain legislation any city which accepts the legislation may provide that the appropriation for the operating costs of any department may be offset, in whole or in part, by estimated receipts from fees charged for services provided by the department. The school budget is limited to the amount appropriated by the city council, but the school committee retains full power to allocate the funds appropriated.

Mandatory items, such as state and county assessments, the overlay for abatements, abatements in excess of overlays, principal and interest not otherwise provided for and final judgments are included in the tax levy whether or not included in the budget. Revenues are not required to be set forth in the budget but estimated non-tax revenues are taken into account by the assessors in fixing the tax levy.

Budget Trends

The following table sets forth the trend in annual operating budgets of the City of Gloucester as voted by the City Council.

	Fiscal 2015	Fiscal 2016	Fiscal 2017	Fiscal 2018	Fiscal 2019	Fiscal 2020
City	\$62,520,546 (1)	\$63,941,660	\$64,999,527	\$66,282,113	\$68,964,055	\$71,191,830
School	\$38,038,748	\$39,188,748	\$40,169,057	\$41,038,897	\$41,938,897	\$43,138,897
Total General Fund	\$100,559,294	\$103,130,408	\$105,168,584	\$107,321,010	\$110,902,952	\$114,330,727
Enterprise Funds:						
CPA	\$610,000	\$625,000	\$645,000	\$664,500	\$681,000	\$710,000
Sewer	\$7,578,485	\$7,471,391	\$7,996,634	\$8,000,835	\$8,153,320	\$8,453,130
Water	\$4,629,784	\$5,288,042	\$5,678,862	\$6,007,884	\$6,389,184	\$6,730,991
Waterways	\$333,402	\$343,316	\$345,304	\$389,242	\$439,192	\$457,526
Talbot Rink	\$335,972	\$340,848	\$344,276	\$337,615	\$332,615	\$334,475
Total Enterprise Funds	\$13,487,643	\$14,068,597	\$15,010,076	\$15,400,076	\$15,995,311	\$16,686,122
Total All Funds	\$114,046,937	\$117,199,005	\$120,178,660	\$122,721,086	\$126,898,263	\$131,016,849

(1) Reflects that in fiscal 2015, the City approved a debt shift from its water (\$2.8 million) and sewer (\$470,000) funds to the property tax.

Revenues

Property Taxes: Property taxes are the major source of revenue for the City as previously described. The total amount levied is subject to certain limits prescribed by law (Proposition 2 ½).

Motor Vehicle Excise: An excise is imposed on the registration of motor vehicles (subject to exemptions) at the rate of \$25 per \$1,000 of valuation. The excise is collected by and for the benefit of the municipality in which the motor vehicle is customarily garaged. Valuations are determined by a statutory formula based on manufacturer's list price and year of manufacture and are uniform across the state. Provision is also made, after notice to the owner, for suspension of the owner's operating license or registration by the registrar of motor vehicles for unpaid excise.

Water Rates and Services: The City's Water Department provides water services to approximately 95% of the industrial, commercial and residential users within the City charging them on the basis of metered consumption. Effective beginning in fiscal year 1999, water operations have been accounted for on an enterprise fund basis.

Sewer User Fees: The City's Sewer Department provides sewer services to approximately 75% of the industrial, commercial and residential users within the City charging them on the basis of metered consumption. Effective beginning in fiscal year 1999, sewer operations have been accounted for on an enterprise fund basis.

Solid Waste Disposal Fees: The City established a pay-as-you-throw program in 1998. Bag fees were increased from \$2.00 each to \$2.25 each for the large bags and from \$1.00 each to \$1.25 each for the small bags, effective July 1, 2016.

Talbot Rink: In fiscal year 2011, the Talbot Rink was established as an enterprise fund under M.G.L. Chapter 44, Section 53F1/2.

Waterways: In fiscal year 1993, the Waterways Fund was established as an enterprise fund under M.G.L. Chapter 44, Section 53F1/2.

Local Meals Tax: The local meals excise tax is a 0.75% tax on the gross receipts of a vendor from the sale of restaurant meals. The tax is paid by the operator of each establishment to the State Commissioner of Revenue, who in turn pays the tax back to the municipality in which the meal was sold. The City adopted the local meals tax of 0.75% effective April 1, 2010.

Room Occupancy Tax: Under the room occupancy excise tax, local governments may tax the provision of hotel, motel, lodging house and bed and breakfast rooms at a rate not to exceed six percent (6%) of the cost of renting such rooms. The tax is paid by the operator of each establishment to the State Commissioner of Revenue, who in turn pays the tax back to the municipality in which the rooms are located in quarterly distributions. On February 16, 2010, the City adopted the maximum 6% local room occupancy tax which was effective April 1, 2010. On August 27, 2019, the City adopted the maximum 3% short-term rental community impact fee which was effective October 1, 2019.

Other: Other major sources of revenue are ambulance fees, beach parking fees, and building department permits/fees.

State Distributions

In addition to grants for specified capital purposes (some of which are payable over the life of the bonds issued for the projects), the Commonwealth provides financial assistance to cities and towns for current purposes. Payments to cities and towns are derived primarily from a percentage of the State's personal income, sales and use, and corporate excise tax receipts, together with the net receipts from the State Lottery. A municipality's state aid entitlement is based on a number of different formulas, of which the "schools" and "lottery" formulas are the most important. Both of the major formulas tend to provide more state aid to poorer communities. The formulas for determining a municipality's state aid entitlement are subject to amendment by the state legislature and, while a formula might indicate that a particular amount of state aid is owed, the amount of state aid actually paid is limited to the amount appropriated by the state legislature. The state annually estimates state aid, but the actual state aid payments may vary from the estimate.

Unassigned Fund Balance and Free Cash

Unassigned Fund Balance is the accumulation of the results of operations, both positive and negative, over the preceding years that is not reserved for other purposes. The Unassigned Fund Balance includes the balances set aside in Stabilization Funds.

Under Massachusetts law an amount known as "free cash" is certified as of the beginning of each fiscal year by the State Bureau of Accounts and this, together with certain subsequent tax receipts, is used as the basis for subsequent appropriations from available funds, which are not required to be included in the annual tax levy. Free cash is a calculation made as of July 1 of the City's remaining unrestricted funds from the previous fiscal year's operations based on the balance sheet as of June 30 and it includes actual receipts in excess of revenue estimates and departmental funds which remain unspent as of the fiscal year end. It also includes any unexpended free cash from the previous year. The free cash balance is reduced by unpaid property taxes and certain deficits.

The following table sets forth the trend in unassigned general fund balance and free cash as certified by the Bureau of Accounts:

Unassigned General		
	Fund Balance	Free Cash
Year	(June 30) (1)	(July 1)
2014	\$6,160,494	\$2,409,608
2015	\$3,802,793	\$3,450,815
2016	\$6,598,857	\$2,269,409
2017	\$8,088,307	\$3,706,217
2018	\$8,517,689	\$2,218,814
2019	\$14,131,846	\$2,647,061

(1) Extracted from audited financial statements.

When using Free Cash funds, it is the City's goal to align one-time revenues with appropriate one-time expenditures and to avoid using free cash to fund recurring expenses.

Further financial information about the City of Gloucester can be found in the Comprehensive Annual Financial Report on the City's website (www.gloucester-ma.gov) under the City Auditor Department.

Department Overviews

On January 1, 2017 a new Public Record law went into effect changing the way in which municipalities process public records requests. Public record request can be made via NextRequest which can be found on the City's website. Below is a list of the City's departments and a brief description of the services each provides.

General Administration

City Council

The City Council is the legislative branch of the City's government and is responsible for proposing bills, holding votes, and enacting laws to help govern the city, including appropriating the annual operating budget for the city. The Council also approves any proposals for the City to incur debt, acts on land use permit applications, and confirms department head and board/commission nominees.

City Council President: Steven G. LeBlanc, Jr.
City Council phone: (978) 281-9720 via the Clerk's office

Mayor's Office

The Mayor's Office is the executive branch of the City's government and is responsible for carrying out the laws enacted by the City Council. The Mayor's Office also oversees the day to day operations of the City which includes appointing/hiring department staff and board members, submitting the annual budget to the City Council, approving contracts, etc. The Mayor's office works to ensure that the City's residents, businesses, and visitors receive the best possible service and assistance available.

Department head: Mayor Sefatia Romeo Theken
Department phone: (978) 281-9700

Archives

Gloucester Archives is the repository of the town and City municipal records. The department contains one of the most complete collections of municipal records in the U.S., beginning before the town's 1642 incorporation. This department is entirely run and maintained by volunteers of the Gloucester Archives Committee.

Department head: Sarah Dunlap/Sandra Williams
Department phone: (978) 282-3043

Assessor

The assessors are responsible for valuing all real and personal property within the City of Gloucester for tax purposes on an annual basis to ensure an equitable distribution of the tax burden. This department is also responsible for administering motor vehicle and boat excise tax; however, the assessors do not determine value for these excise tax bills as those values are set strictly by the state. Abatements for real and personal property, and motor vehicle and boat excise are the responsibility of the assessors as well.

Department head: Nancy A. Papows
Department phone: (978) 281-9715

Auditor

The Auditor's department helps to ensure the fiscal stability and to preserve the public trust in local government. The purpose of the Auditor's Department is to present a complete and accurate statement of the City's financial condition. This department is responsible for ensuring that all city departments expend the tax dollars in an appropriate and lawful manner which is done by reviewing the activities, expenditures, revenues and other resources for which the city is responsible. The Auditor's department also assists the City Council and city administration in the timely performance of services to the citizens of Gloucester.

Department head: Kenny Costa
Department phone: (978) 281-9730

City Clerk/Registration

The City Clerk assists in the research and development of ordinances for city councilors. The department also maintains the Code of Ordinances and Certificates of Vote for all City Council votes. In addition to working with the City Council members, the Clerk's department also must: issue business certificates, collect and distribute correspondence to city councilors, develop agendas with the council president, issue dog registrations, maintain campaign finance records, maintain census files, maintain records of City Council meetings, maintain vital records (births, deaths and marriage certificates), maintain voter lists and information, and supervise voter registration, manage voting procedures for local and state elections, record public meeting notices, give oath of office to all members of boards, commissions, and committees and advise them of obligations under Open Meeting Law and Conflict of Interest Law, provide Notary Services, sell official City Street Listing Books, issue Clam Licenses, accept and review for completeness Applications to the City Council for Zoning Relief and Zoning Special permits and maintain all zoning decisions, and provide final decisions to applicants for recording.

Department head: Joanne Senos
Department phone: (978) 281-9720

Information Technology

The Information Technology (IT) Department provides technology, communication services and solutions to City departments with a goal of empowering departments to deliver services more efficiently and effectively. The IT Department is focused on modernizing the City of Gloucester's Information and Technology infrastructure, in order to provide enterprise class systems for the growing needs of City employees, Gloucester's residents, and guests.

Department head: James Pope
Department phone: (978) 325-5250

Legal

The Legal Department for the City of Gloucester is responsible for all litigation involving the city and for prosecution of all ordinance violations. The Legal Department is also responsible for performing real estate transactions and drafting opinions on matters of legal concern to elected officials as well as executive and administrative officers. The Legal Department advises and represents all of the city's elected and appointed officials, boards and commissions on all legal matters pertaining to the City of Gloucester. The office advises the city government regarding its day-to-day operations. The Legal Department does NOT provide advice concerning private legal matters.

Department head: Charles Payson
Department phone: (978) 281-9727

Personnel

The personnel office for the City of Gloucester is responsible for administration of all workers compensation or Section 111F claims, benefits, employee recruitment, fostering a climate for positive labor / management relations, job classification, and maintaining records. This department also maintains and develops a variety of employee support programs to improve efficiency and the cost-effective management of city services.

Department head: Donna Leete
Department phone: (978) 281-9742

Purchasing

The mission of the Purchasing Department is to obtain all materials, services and facilities required by the City of Gloucester when and where needed at the best reasonable price available through open and fair competition per Massachusetts General Law. The Purchasing Department is responsible for issuing all bids and approving all purchase orders relating to acquiring supplies and services for all city and school departments. In addition to writing and executing contracts, it also provides procurement advice and assistance in the preparation and execution of: evaluations of bids and proposals, invitations for bids, leases, requests for proposals, sales of city properties, and quotes.

Department head: Donna Compton
Department phone: (978) 281-9710

Treasurer/Collector

The primary function of the Treasurer's Office is to preserve, protect and manage the financial resources of the City. The Treasurer is responsible for the receipt and deposit of all City funds, accurate accounting and prudent investment of all City funds in order to maximize yields while maintaining adequate liquidity and ensure compliance with Massachusetts General Laws, City of Gloucester ordinances and any other financial mandates. The Treasurer is also responsible for negotiating all municipal borrowings (both

short and long-term) for capital related projects. Further, the Treasurer is responsible for the collection of tax title receivables and is the custodian of tax foreclosed property for the City.

The Collector's Office is responsible for billing and collecting real estate taxes, motor vehicle and boat excise taxes, parking tickets, sewer and water bills, and sewer betterment fees. In addition, the department issues Municipal Lien Certificates. The City also participates in the Registry of Motor Vehicle license and registration renewal and marking program which gives the City the ability to mark licenses and registrations for non-renewal because of unpaid motor vehicle excise taxes.

Department head: John P. Dunn

Department phone: Treasurer (978) 281-9707/Collector (978) 281-9735

Public Safety

Fire/Emergency Management

The mission of the Gloucester Fire Department is to protect life, property and the environment by providing prompt and professional fire protection, fire prevention, EMS and public education services to the citizens and businesses of our community.

The Fire Prevention Division provides services including, but not limited to: code compliance inspections, complaint investigation, local fire and arson investigations, joint investigations with state and federal agencies as needed, permit issuance, plan review which may be in conjunction with the Building Department and Third party Code review when required, public fire and first aid education, and the maintenance of appropriate records and documentation of all activities.

The Firefighting Division provides the following services on a 24-hour basis, 365 days a year: firefighting, EMS, remedial action at hazardous materials and/or waste incidents, initial response capabilities to a variety of other emergency situations, and the maintenance of appropriate records and documentation of all activities

Department head: Eric L. Smith (Fire Chief)

Department phone: (978) 325-5300

Health

The mission of the Gloucester Health Department is to promote physical and mental health and prevent disease, injury and disability in the City of Gloucester, Massachusetts.

Employing a comprehensive range of tools and a dedicated team of individuals, Gloucester's public health protection team is positioned to provide the city's residents with effective and extensive services. The Gloucester Board of Health consists of knowledgeable citizen-volunteers.

The Gloucester Health Department has a staff of committed professionals from a wide array of disciplines. As statewide leaders, the Gloucester Board of Health and Health

Department have spearheaded issues such as community health needs assessments, coordination of a citywide coalition to address domestic and sexual abuse prevention, Hepatitis C prevention and awareness, on-site wastewater management, oral health, and safe needle and sharps disposal.

The Gloucester Health Department is charged with the responsibility of protecting the public from food-borne illness. This is accomplished through licensure and inspection of retail food stores and food service establishments, enforcement of codes, education of food handlers and investigation of food-borne illness outbreaks. The Gloucester Health Department's Animal Inspector is responsible for implementation of measures to protect against the spread of disease in the animal population and the possible subsequent spread to humans. Routine inspections are made of all cattle, sheep and swine and suspect disease cases are investigated.

Department head: Karin Carroll
Department phone: (978) 325-5260

Police/Animal Control

The members of the Gloucester Police Department are committed to excellence in law enforcement, and are dedicated to the people, traditions and diversity of the city. In order to protect life and property, prevent crime and reduce the fear of crime, the Department will provide service with understanding, response with compassion, performance with integrity and law enforcement with vision.

The Detective Division investigates all major crimes in Gloucester. This includes crimes against the person, financial crimes, sexual assaults and drug activity. The Patrol Division is the largest division within the Police Department. This division consists of many units that provide some of the most visible of the department's functions, including patrolling and enforcing traffic. Animal Control works to ensure the community is animal friendly for responsible animal owners while keeping those who are less responsible accountable.

Department head: Edward Conley (Chief of Police)
Department phone: (978) 283-1212

Shellfish Department

The Shellfish Department is responsible for monitoring Gloucester shellfish harvesting areas and enforcing both Gloucester shellfishing regulations and State of Massachusetts laws in order to conserve and protect the city's shellfish resources and promote public health.

Department head: Peter Seminara
Department phone: (978) 325-5248

Public Services

The Department of Public works is responsible for the construction, maintenance, and repair of all City owned public properties, including schools, roads, bridges, sidewalks, and utilities. In addition, the Department protects public beaches, parks, cemeteries, and seawalls, and provides water and sewer services to residents and businesses throughout the city. Major infrastructure improvements and routine maintenance are the main focus of all Public Works divisions. The Gloucester Department of Public Works is comprised of six divisions:

Central Services generates water and sewer bills, answers citizen's inquiries, orders and keeps inventory of supplies for other divisions, provides janitorial manpower and supplies to public buildings, and maintains city vehicles, including all police vehicles and inspection of all equipment for private contractors employed by the City for snow and ice.

Engineering provides assistance to other DPW Divisions, as well as other City Departments (such as Inspectional Services, Conservation, Planning, Fire, Police, etc.) on an as requested basis. The Department's principal duties involve Drainage & Grading Plan Reviews; coordination of GIS efforts associated with DPW operations, particularly water and sewer; and archival oversight of infrastructure related plans and records. Research assistance is provided to the public on street layouts, sanitary sewer lines and storm drains, field surveys, bench marks, street histories, and other infrastructure related questions.

The Public Services Division installs and maintains traffic signage, maintains crosswalk and parking lots, maintains roads including repairing pot holes, and maintains city owned cemeteries as well as city/school owned ballfields. This Division is also responsible for the maintenance and cleanliness of city owned beaches and parks and provides the lifeguard and parking staff at the beaches in the summer.

The Public Utility Division maintains and repairs water mains and installs and maintains water meters and hydrants throughout the city. This division also maintains sewer pipes and catch basins throughout the city. It also oversees the operation of the sewer and water treatment plants and water reservoirs.

The Snow and Ice Division is responsible for sanding, salting and plowing city roads and public properties.

The Facilities Division is responsible for cleaning and maintaining all City and School Buildings, their grounds and meeting all Massachusetts Building codes. Other responsibilities include IPM Plans, Air Quality, electric repairs/upgrades, plumbing repairs/upgrades, grounds maintenance, carpentry, emergency response, HVAC repairs, and building use/rentals.

Department head: Michael B. Hale
Department phone: (978) 325-5600

Planning and Development

Community Development

The Community Development Department coordinates the physical growth and economic development of the city, as well as the development of municipal facilities which includes managing the City's clean energy initiatives. The department also advises the mayor on all matters affecting the development of the city.

Department head: Jill Cahill
Department phone: (978) 325-5230

Tourism

The Tourism Department coordinates with Discover Gloucester, a private/public marketing organization designed to develop and implement effective strategies and programs that enhance the economic vitality of the City of Gloucester and position Gloucester as a year round overnight destination. Working with Discover Gloucester, the Tourism Department promotes the wide variety of available offerings to potential visitors who are seeking an experience rich in arts and culture, maritime history, soft adventure, fine dining, shopping, entertainment and more.

Department head: Jill Cahill
Department phone: (978) 325-5230

Inspectional Services

The Inspectional Services/Building Department issues permits for the following: building, electrical, gas fitting, and plumbing. The primary function of the Inspectional Services/Building Department is to enforce state codes relative to building, change of use of habitable and non-habitable structures, demolition, remodeling, and renovation. Each code is unique and is derived from Massachusetts General Laws and/or city ordinances. All are designed for public protection and to ensure the health and safety of citizens. Additionally, this department assists and accepts applications for the Zoning Board of Appeals.

Department head: William Sanborn
Department phone: (978) 325-5210

Social Services

Council on Aging

The Gloucester Council on Aging (COA) was established by City Ordinance in 1959, as a department of the municipal government with a goal of identifying, addressing, and serving the needs of Gloucester's older residents. The mission of the COA is to serve as a focal point where seniors and their families can access the local and state network of elder services, while providing an integrated array of social, health, recreational and education programs for older men and women.

Department head: Lucia Sheehan
Department phone: (978) 281-9765

Library

The mission of the Gloucester Lyceum and Sawyer Free Library is to inspire lifelong learning, foster intellectual curiosity, and strengthen our community by actively promoting the open exchange of ideas, providing inviting and attractive physical and virtual spaces that encourage connections among people of all ages, acquiring and maintaining collections that celebrate the history of Gloucester, collaborating with community partners to enable the library to better serve a more diverse population; and sustaining an environment for the Library staff that nurtures creative thinking and problem-solving.

Department head: Deborah Kelsey
Department phone: (978) 325-5550

Veterans' Services

The Office of Veterans' Services assists Gloucester veterans in seeking out sources of assistance and in obtaining benefits for which they are eligible. Additional department responsibilities include coordinating Memorial Day and Veterans Day observances, maintaining military records of Gloucester veterans, and maintaining the veterans' cemeteries and death registry.

Department head: Adam Curcuru
Department phone: (978) 281-9740

Education

Gloucester Public Schools' mission is for all our students to be successful, engaged, life-long learners. The Gloucester Public School District is composed of 1 high school, 1 middle school, 5 elementary schools, and 1 preschool and serves more than 3,000 students. The Gloucester Public Schools' main responsibility is to provide students with a high quality education in a safe and respectful environment which is accomplished by offering a well-rounded curriculum with high quality instruction.

Superintendent: Dr. Richard Safier
Department phone: (978) 281-9800

Shared Services

Shared services include health insurance, retirement, and debt service. These are costs that are legally or contractually mandated and continue to be a significant challenge to municipal budgets.

Enterprise Funds

Water Enterprise Fund & Sewer Enterprise Fund

Refer to the previous Public Services section.

Talbot Rink Enterprise Fund

The Talbot Rink operates as an enterprise account falling under the direction of the Department of Public Works. The rink is in operation from early September through mid-June. The bulk of available ice time is taken up by local programs such as the Cape Ann Youth Hockey Organization and the Cape Ann Figure Skating Club. The rink is also the home for the Gloucester and Rockport High School hockey programs and the O'Maley Middle School hockey program. The rest of the rink time is distributed between various men's hockey leagues, youth organizations, public skating, birthday parties and fund raising events.

Department head: Michael B. Hale

Department phone: (978) 281-9856

Waterways Enterprise Fund

It is the Harbormaster's duty to promote the responsible use of all waterways within the city limits of Gloucester through public education and the enforcement of all local, state, and federal environmental laws. Responsibilities include responding to distress situations, ensuring safe navigation through the City's waterways, overseeing maintenance of the waterways, and law enforcement of all City Ordinances and Massachusetts General Laws.

Department head: Captain Thomas Ciarametaro

Department phone: (978) 325-5750

Glossary of Terms

Abatement – A complete or partial cancellation of a tax imposed by a municipality. The local Board of Assessors administers abatements.

Accounting System – A system of financial recordkeeping that records, classifies, and reports information on the financial status and operation of an organization.

Accrual Basis – The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Advance Refunding of Debt – This occurs when new debt is issued to replace or redeem old debt before the maturity or call date of the old debt. Under these circumstances, the proceeds of the new debt must be placed in escrow and used to pay interest on old, outstanding debt as it becomes due and to pay the principal on the old debt, either as it matures or at an earlier call date.

Adopted Budget – The final annual budget as approved by the city council.

Agency Fund – A type of fiduciary fund used to account for resources held in purely a custodial capacity for other governments, private organizations, or individuals.

Allocation – The distribution of available monies, personnel, buildings, and equipment among various City departments, divisions, or cost centers.

Amortization – The gradual elimination of a liability in regular payments over a specified period of time. Such payments must be sufficient to cover both principal and interest. Also includes the writing off of an intangible asset over its projected life.

Annual Budget – An estimate of expenditures for specific purposes during the fiscal year (July 1 – June 30) and the proposed means (estimated revenues) for financing those activities.

Appropriation – An authorization granted by a legislative body (council) to make expenditures and incur obligations for specific purposes and which is usually limited in amount and to the time during which it may be expended.

Appropriation Order – The order for vote by which appropriations are enacted into law by the legislative body. This gives legal authority to spend.

Assessed Valuation – A valuation set upon real estate or other property by a government as a basis for levying taxes. In Massachusetts, assessed valuation is based on “full and fair cash value;” the amount a willing buyer would pay a willing seller in the open market.

Assessment Date – The date property tax liability is fixed. In Massachusetts, property taxes are assessed as of the January 1 prior to the fiscal year. Assessors determine the

physical status of taxable real and personal property, its ownership, fair cash value, and usage classification as of that date. By local option (MGL Chapter 59, Section 2D), the physical status of real property on June 30 is deemed to be its condition on the previous January 1.

Audit – A study of the City’s accounting system to ensure that financial records are accurate and in compliance with all legal requirements for handling of public funds, including state law and city charter.

Audit Management Letter – An independent auditor’s written communication to government officials, separate from the community’s audit. It generally identifies deficient areas, if any, and presents recommendations for improving accounting procedures and other internal controls.

Audit Report – Prepared by an independent auditor, an audit report includes: (a) a statement of the audit’s scope; (b) explanatory comments as to the application of auditing procedures; (c) findings and opinions; (d) financial statements and schedules; and (e) supplementary comments, recommendations and statistical tables. It is very often accompanied by a management letter.

Available Funds – These funds are established through previous appropriations or results of favorable conditions. These may be appropriated to meet emergency or unforeseen expenses, large one-time expense or capital expenditures. Example: free cash, stabilization fund, overlay surplus, water surplus etc.

Balanced Budget – A budget in which receipts are greater than (or equal to) expenditures. A requirement for all Massachusetts cities and towns. A balanced budget is a basic budgetary constraint intended to ensure that a government does not spend beyond its means and its use of resources for operating purposes over a defined budget period.

Basis of Accounting – Timing of when revenues and expenditures will be recorded for financial reporting purposes – when the transaction is recognized in the financial statements.

Basis of Budgeting – Method used to determine when revenues and expenditures are recognized for budgetary purposes.

Betterments (Special Assessments) – Whenever part of a community benefits from a public improvement or betterment (e.g., water, sewer, sidewalks, etc), special property taxes may be assessed to that area’s property owners to reimburse the governmental entity for all or part of the costs it incurred to complete the project. Each property parcel receiving the benefit is assessed a proportionate share of the cost, which may be paid in full or apportioned over a period of up to 20 years.

Boat Excise – In accordance with MGL Chapter 60B, this is an amount levied on boats and ships in lieu of a personal property tax for the privilege of using the state’s waterways.

Assessed annually as of July 1, the excise is paid to the community where the boat or ship is usually moored or docked.

Bond – A written promise to pay a specified sum of money, called the face value (par value) or principal amount, at a specified date or dates in the future, call the maturity date(s), together with periodic interest at a specified rate. The difference between a note and a bond is that the latter runs for a longer period of time.

Bond Anticipation Notes (BANs) – Notes issued in anticipation of the later issuance of bonds and are used to generate cash for initial project costs. Typically issued for a term of less than one year, BANs may be reissued for up to 10 years, provided principal repayment begins after two years (MGL Chapter 44, Section 17).

Bond Counsel – An attorney or law firm engaged to review and submit an opinion on the legal aspects of a municipal bond or note issue.

Bond Issue – Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Premium – The difference between the market price of a bond and its face value (when the market price is higher). A premium occurs when the bond's stated interest rate is set higher than its true interest cost (the market rate). Premiums received at the time of sale must be used to pay project costs and reduce the amount borrowed by the same amount or be reserved for appropriation for purposes for which debt has or may be authorized for an equal or longer period than the original loan.

Bond Rating – A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt services payments.

Bonds Authorized and Unissued – Bonds that a government has been authorized to sell but has not sold. Issuance at this point is only contingent upon action by the treasurer.

Budget Calendar – The schedule of key dates or milestones which a government follows in the preparation and adoption of the budget.

Budget Message – A general discussion of the submitted budget presented in writing by the City Manager as part of the budget document.

Capital Assets – Land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

Capital Budget – A plan of proposed outlays for acquiring long-term assets and the means of financing those acquisitions during the current fiscal period.

Capital Expenditure Exclusion – A one year increase in the levy limit, approved by the voters in a referendum, for the purpose of funding a capital project. The referendum question defines the project, states the maximum amount of the exclusion and specifies the fiscal year in which the payment will occur.

Capital Expenditures/improvements – Expenditures which result in the acquisition of, or addition to, fixed assets. These are items generally found in the capital budget as construction costs, site development, major repairs or replacement of capital facilities and public ways.

Capital Fund – Fund type used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Capital Improvements Program – a comprehensive schedule for planning a community's capital expenditures. It coordinates community planning, fiscal capacity, and physical development. While all of a community's needs should be identified in the program, there should also be a set of criteria that prioritizes expenditures. A capital program is a plan for capital expenditures that extends four years beyond the capital budget and is updated yearly.

Cash Basis of Accounting – Revenues are recorded when cash is received and expenses are recognized when cash is paid out.

Chapter 70 Aid – This is the Commonwealth's program for ensuring adequate and equitable K-12 education funding, since its original enactment as part of the 1993 education reform law. The formula has a required local contribution from each city and town. The intent was that richer communities would be asked to contribute more and conversely would receive less Chapter 70 aid than poorer communities. Based on the FY 2004 change to the formula, there are four sub components of aid that determine the annual increases in funding to the community/school district. They are: foundation aid, down payment aid, growth aid, and \$50 per pupil minimum aid.

Chapter 90 Highway Funds – State funds derived from periodic transportation bond authorizations and apportioned to communities for highway projects (MGL Chapter 90, Section 34).

Character of Expenditure – A grouping of expenditures on the basis of the nature of goods or services purchased as follows:

- *Personal services* – Direct payment to employees of wages and salaries through normal payroll procedures.
- *Non-personal services* – Payment of ordinary and recurring operating expenses not otherwise classified.
- *Capital outlay* – Payments of a relatively recurring nature to acquire or replace equipment for normal operating purposes, normally with a life expectancy of one to five years

Charges for Services (Also called User Charges or Fees) – The charges levied on the users of particular goods or services provided by local government, requiring individuals to pay for the private benefits they receive. Such charges reduce the reliance on property tax funding.

Cherry Sheet – A form showing all state charges and reimbursements to the city as certified by the state director of accounts. Years ago this document was printed on cherry colored paper.

Code of Ethics – The provisions and requirements of MGL Chapter 286A pertaining to the standards of behavior and conduct to which all public officials and employees are held.

Collective Bargaining – The negotiations between an employer and union representative regarding wages, hours, and working conditions.

Community Preservation Act – On November 7, 2001 residents of the City accepted the Community Preservation Act (CPA) which allows the City to impose a surcharge of 3% on real estate taxes. Property exempt from this tax includes the first \$100,000 of residential property as well as certain low-income properties. By enacting the CPA, the City will receive the maximum available matching funds from the state. Proceeds from both the amount raised by the City and the amount matched by the state will be used to fund renovations to, and the construction of affordable housing, open space acquisition, and historic preservation.

Comprehensive Annual Financial Report (CAFR) – Financial report that contains at a minimum, three sections (introductory, financial, and statistical) and whose financial section provides information on each individual fund and component unit.

Debt Authorization – Formal approval to incur debt by municipal officials, in accordance with procedures stated in M.G.L. Ch. 44, specifically sections 2, 3, 4, and 6-15.

Debt Burden – The level of debt of an issuer, usually as compared to a measure of value (debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden is used in referring to debt service costs as a percentage of the annual budget.

Debt Exclusion – A temporary increase in the levy limit approved by the voters in a referendum for the purpose of funding a capital project by means of debt. Both principal and interest are excluded from the levy limit until the debt is retired.

Debt Limit – The maximum amount of debt that a municipality may have authorize for qualified purposed under state and self-imposed ceilings. The general debt limit of a city consists of the normal debt limit, which is 5% of the valuation of taxable property and a double debt limit, which is 10% of that valuation. Cities and towns may authorize debt up to the normal limit without state approval, while debt up to the double step limit requires state approval. Certain categories of debt are exempt from these limits.

Debt Service – The cost (usually stated in annual terms) of the principal retirement and interest of any particular issue.

Deficit – The excess of budget expenditures over receipts. The City charter requires a balanced budget.

Department – A principal, functional, and administrative entity created by statute and/or the City Manager to carry out specified public services.

Depreciation – A method of allocating the cost of a tangible asset over its useful life. This is done for accounting purposes.

Encumbrances – Obligations in the form of a purchase order or contract, which are chargeable to an appropriation and for which that part of the appropriation is reserved. They cease to be an encumbrance when paid or when an actual liability for payment is recorded.

Enterprise Fund – A fund established to account for operations that are financed and operated in a manner similar to a private business enterprise. State law allows enterprises for water, sewer, solid waste, airports, hospitals, and transportation and recreation services. Both the costs and revenues of the enterprise are segregated from other finances of the town.

Equalized Valuation (EQV) – Equalized valuations present an estimate of fair cash value of all taxable property in each municipality as of January 1st of each year. The EQV is a measure of the relative property wealth in each city or town. Its purpose is to allow for comparisons of municipal property values at one point in time, adjusting for differences in local assessing practices and revaluation schedules.

Excess Levy Capacity – The difference between the levy limit and the amount of real and personal property taxes actually levied in a given year. Annually the council must be informed of excess levy capacity and evidence of such acknowledgement must be submitted to DOR when setting the tax rate.

Exclusions – Exclusions allow, by referendum vote, an increase in the amount of property taxes that a municipality may levy for a limited period of time and only for capital purposes. The revenue is in addition to the levy limit but it neither increases the levy limit nor becomes part of the base for calculating levy limits of future years.

Expenditures – The spending of money by municipality for programs and services within their approved budgets.

Fiduciary Fund – Funds used to report assets held in a trustee or agency capacity for others and which cannot be used to support the government's own programs. Categories include pension, investment, and agency funds.

Fines & Forfeits – Fines and any associated penalties levied for violations of the municipal code.

Fiscal Year – The state and all municipalities operate on a fiscal year, which begins on July 1 and ends on June 30. For example, FY 2001 begins on July 1, 2000 and ends on June 30, 2001.

Foundation Budget – The target set for each school district defining the minimum spending level necessary to provide an adequate education for all students. The foundation budget calculations allocate fixed spending target amounts per pupil for teachers' salaries and benefits, support staff salaries and benefits, utilities, maintenance costs, books, and equipment. These calculations are adjusted annually for inflation and also take into account the district's pupil characteristics and regional labor market.

Free Cash – Funds remaining from the operations of the previous fiscal year, which are certified by DOR's Director of Accounts as available for appropriation. Free cash when certified can only be spent via an appropriation of a city council, board of aldermen, or town meeting.

Full and Fair Market Valuation – The requirement by state law that all real and personal property be assessed at 100% of market value for taxation purposes. "Proposition 2 ½" laws set the City's tax levy limit at 2.5% of the full market (assessed) value of all taxable property.

Fund – An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting – Governmental accounting system should be organized and operated on a fund basis for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

Generally Accepted Accounting Principles (GAAP) – Conventions, rules, and procedures that serve as the norm for the fair presentation of financial statements.

General Fund – The general operating fund of the city. It includes revenue from taxation, general state aid, school aid, and all other financial resources that are not held for specific purposes. Expenditures from this fund may be for any purpose for which a municipality may legally appropriate funds. Enterprise fund money is not part of the General Fund.

General Obligation Bonds – Bonds issued by a municipality, which are backed by the full faith and credit of its taxing authority.

Geographical Information System (GIS) – Computerized mapping system and analytical tool that allows a community to raise and sort information on a parcel, area, or community-wide basis.

Governmental Funds – Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds.

Grant – A contribution of assets by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal government. Grants are usually made for specific purposes.

Interest – Compensation paid or to be paid for the use of money, including interest payable at periodic intervals or as a discount at the time a loan is made.

Interfund Transactions – Payments from one administrative budget fund to another or from one trust fund to another, which result in the recording of a receipt and an expenditure.

Intergovernmental Revenue – Revenue received from other governments (federal, state, county) in the form of grants, shared revenues, and aid.

Internal Service Funds – Proprietary fund type that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government on a cost-reimbursement basis.

Levy – The total amount of real and personal property taxes assessed in a given year, referred to as “the levy.”

Levy Limit – The maximum amount a community can levy in a given year. The limit can grow each year by two and a half percent of the prior year’s levy limit, plus new growth and any overrides.

License & Permit Fees – The charges related to regulatory activities and privileges granted by government in connection with regulations.

Line-Item Budget – A format of budgeting which organizes cost by type of expenditure such as supplies, equipment, maintenance, or salaries.

Local Aid – Revenue allocated by the Commonwealth to municipalities. Estimates of local aid are transmitted to municipalities by the “Cherry Sheet”.

Local Receipts – Locally generated revenues other than real and personal property taxes and excluding enterprise fund revenues. Examples include: motor vehicle excise, investment income, fees, rentals, and charges.

Major Fund – A fund whose revenues, expenditures, assets, or liabilities (excluding extraordinary items) are at least 10% of corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all governmental and enterprise funds.

Massachusetts Clean Water Trust (MCWT) – The MCWT improves the water quality in the Commonwealth through the provision of low-cost capital financing to cities, towns, and other eligible entities, and maintains stewardship of public funds with prudence, professionalism, and integrity.

Modified Accrual Basis – The accrual basis of accounting adapted to the governmental fund type, wherein only current assets and current liabilities are generally reported on fund balance sheets and the fund operating statements present financial flow information (revenues and expenditures). Revenues are recognized when they become both measurable and available to finance expenditures in the current period. Expenditures are recognized when the related fund liability is incurred, except for a few specific exceptions. All governmental funds and expendable trust funds are accounted for using the modified accrual basis of accounting.

Net Assets – The difference between the assets and liabilities of proprietary funds. Classifications include unrestricted, invested in capital, net of related debt, and restricted assets.

Net School Spending (NSS) – Includes both school budget and municipal budget amounts attributable to education excluding long-term debt service, student transportation, school lunches, and certain other specified school expenditures. A municipality's NSS funding must equal or exceed the NSS requirement established annually by the Department of Education.

New Growth – The increased value in a given year of new development and other growth in the tax base that is not the result of revaluation. Included are physical additions or improvements to taxable property, new personal property, and new subdivision parcels and condominium conversions.

Non-Tax Revenue – All revenue coming from non-tax sources, including licenses and permits, intergovernmental revenue, charges for services, fines and forfeits, and various other miscellaneous revenue.

Official Statement – A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer.

Operating Budget – A plan of financial operation containing an estimate of proposed expenditures for a single fiscal year (July 1 to June 30) and the proposed means of financing them.

Other Amounts To Be Raised – Amounts raised through taxation, but which are not appropriation items. Generally, these are locally generated expenditures (i.e. overlay, teacher pay deferral, deficits) as well as state and county charges.

Other Post-Employment Benefits (OPEB) – Benefits received by an employee when he or she begins retirement, including health care and life insurance premiums, in accordance with state statute and City ordinance.

Overlay – An account established annually to fund anticipated property tax abatements and exemptions in that year. The overlay reserve is not established by the normal appropriation processes, but rather is raised on the tax rate recapitulation sheet. If, at the end of a fiscal year, a balance remains in the reserve and the Assessor's determine that no further claims are pending, the amount remaining may be re-appropriated for other purposes or closed to the general fund balance.

Override – A permanent increase in the levy limit approved by the voters in a referendum. The increase becomes part of the base for calculating levy limits of future years. An override ballot question requests funding for expenses that are expected to continue into the future. Overrides may be structured in any of three forms: a single ballot question stating a single purpose; a “pyramid” consisting of two or more questions stating the same purpose but different amounts of money in each question, or a “menu” of separate questions each stating a different purpose along with its related amount of money.

Policy – A definite course of action adopted after review of information and directed at the realization of goals.

Procedure – A method used in carrying out a policy or plan of action.

Program – Group activities, operations, or organizational units directed to attaining specific purposes and objectives.

Program Budget – A budget format which organizes expenditures and revenues around the type of activity or service provided and specifies the extent or scope of service to be provided, stated whenever possible in precise units of measure.

Property Tax Levy – The amount a community can raise through the property taxes. The levy can be any amount up to the levy limit plus exclusions.

Proposition 2½ - A law that became effective on December 4, 1980. It provides that the tax levy cannot exceed 2.5% of the full and fair cash value (levy ceiling).

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets, financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

Purchase Order – A document issued to authorize a vendor to deliver specified merchandise or render a specified service for a stated or estimated price. Outstanding purchase orders are called encumbrances.

Rating Agencies – This term usually refers to Moody's Investors Service, S&P Global Ratings, and Fitch Ratings. These are the three major agencies that issue credit ratings on the City's municipal bonds.

Refunding – Issuance of new debt whose proceeds are used to repay previously issued debt. When interest rates fall, issuers can exercise the call feature of a bond and replace it with another debt instrument paying a lower interest rate.

Registered Bonds – Bonds registered on the books of the issuer as to ownership; the transfer of ownership must also be recorded on the books of the issuer. Changes in federal tax laws mandate that all municipal bonds be registered if their tax exempt status is to be retained.

Reserve Fund – An amount set aside annually with the budget to provide a funding source for extraordinary and unforeseen expenditures. In a city, transfers from this fund may be voted by the city council upon recommendation by the mayor.

Restricted Access – Assets whose use is subject to constraints that are either externally imposed by creditors, grantors, or contributors; or imposed by law.

Revenue – Additions to the City's financial assets (such as taxes and grants) which do not in themselves increase the City's liabilities or cancel out previous expenditure. Revenue may also be created by cancelling liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

Revolving Fund – A fund established to finance a continuing cycle of operations in which receipts are available for expenditure without further action by City Council.

Special Revenue Fund – Government fund type used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

Stabilization Fund – A fund from which any amount may be appropriated for any legal purpose. The aggregate of the fund shall not exceed ten percent of the city's equalized value and any interest shall be added to and become part of the fund. A two-thirds vote of the town meeting or city council is required to appropriate monies from the stabilization fund.

Submitted Budget – The proposed budget that has been approved by the Mayor and forwarded to the City Council for approval. The Council must act upon the submitted budget within prescribed guidelines and limitations according to statute and the City charter.

Supplemental Appropriations – Appropriations made by the City Council, after an initial appropriation, to cover expenditures beyond original estimates.

Tax Rate – The amount of tax stated in term of a unit of the tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable property. There are three classes of taxable property: 1) residential real property, 2) open space land, and 3) all other commercial, industrial, and personal property, each of which may be taxed at a different rate. Within limits, cities and towns are given the option of determining the share of the levy to be borne by the different classes of property. The share borne by residential real property must be at least 65% of the full rate. The share of commercial, industrial, and personal property must not exceed 175% of the full rate. Property may not be classified until the state Department of Revenue has certified that all property has been assessed at its full value.

Unassigned Fund Balance – The residual classification for the government’s general fund and includes all spendable amounts not contained in the other classifications, which normally are restricted or committed.

Unrestricted General Government Aid (Local Aid; UGGA) – The category of aid introduced in FY10 as the replacement to Lottery Aid and to Additional Assistance. This blended category was introduced based on extensive cuts to the two former categories of Aid. It is available for any purpose or activity of the general fund.

Valuation (100%) – Requirement that the assessed valuation must be the same as the market value for all properties

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City of Gloucester, MA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
100 GENERAL GOVERNMENT							
00100800 GENERAL GOV MISC REVENUE							
484000 MISCELLANEOUS REVENUE							
00100800 484000 GG MSC REV	-40,554.36	-75,000.00	-75,000.00	-62,444.17	-75,000.00	-75,000.00	.0%
THIS LINE ITEM IS A CATCHALL FOR MISCELLANEOUS REVENUE THAT IS NOT BUDGETED ELSEWHERE IN THE GENERAL FUND.							
00100800 484012 GLOCROSSNG	-16,667.00	-16,667.00	-16,667.00	.00	-16,667.00	-16,667.00	.0%
IN ACCORDANCE WITH THE GLOUCESTER CROSSING HOST AGREEMENT, \$16,667 IS PAID ANNUALLY TO THE CITY FOR THE PRINCIPAL PORTION OF THE DEBT SERVICE FOR AN AMBULANCE THROUGH 2023.							
00100800 484018 IMA VETS	-30,000.00	-29,000.00	-29,000.00	-30,000.00	-30,000.00	-29,000.00	.0%
REVENUE FROM THE TOWNS OF ROCKPORT AND MANCHESTER-BY-THE-SEA TO SUPPORT REGIONAL VETERAN'S SERVICES.							
00100800 484019 IMA CSO	.00	-11,000.00	-11,000.00	.00	-11,000.00	-66,565.00	505.1%
REVENUE FROM THE TOWN OF ESSEX FOR IMPACT OF CSO DEBT SHIFT ON SEWER RATES.							
00100800 484020 IMA W&M	-3,000.00	.00	.00	-3,000.00	-3,000.00	.00	.0%
TOTAL GENERAL GOV MISC REVEN	-90,221.36	-131,667.00	-131,667.00	-95,444.17	-135,667.00	-187,232.00	42.2%
TOTAL GENERAL GOVERNMENT	-90,221.36	-131,667.00	-131,667.00	-95,444.17	-135,667.00	-187,232.00	42.2%

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City of Gloucester, MA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 2
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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
121 EXECUTIVE - CITY MAYOR							
00121320 MAYOR FEES							
00121320 432031 NAMING FEE	.00	-50,000.00	-50,000.00	.00	-50,000.00	-50,000.00	.0%
SPONSORSHIP FEE PER CONTRACT WITH NEW BALANCE FOR THE EXCLUSIVE NAMING RIGHTS TO NEWELL STADIUM AND TO BE TITLE SPONSOR TO ALL EVENTS HOSTED BY GLOUCESTER AT NEWELL STADIUM. THIS ACTS AS AN OFFSET FOR THE DEBT SERVICE ASSOCIATED WITH STADIUM IMPROVEMENTS. THE LAST PAYMENT WILL OCCUR IN FY21.							
00121320 432037 ST RENTALS	.00	.00	.00	-127.16	-130.00	.00	.0%
TOTAL MAYOR FEES	.00	-50,000.00	-50,000.00	-127.16	-50,130.00	-50,000.00	.0%
00121800 MAYOR MISC REVENUE							
00121800 484008 WIND TURB	-341,007.61	-275,000.00	-275,000.00	-265,931.40	-315,000.00	-300,000.00	9.1%
THE CITY RECEIVES 20% OF THE VALUE OF THE ELECTRICITY GENERATED BY THE TWO WIND TURBINES LOCATED AT GLOUCESTER ENGINEERING.							
TOTAL MAYOR MISC REVENUE	-341,007.61	-275,000.00	-275,000.00	-265,931.40	-315,000.00	-300,000.00	9.1%
TOTAL EXECUTIVE - CITY MAYOR	-341,007.61	-325,000.00	-325,000.00	-266,058.56	-365,130.00	-350,000.00	7.7%

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City of Gloucester, MA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 3
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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
138 PURCHASING							
<hr/>							
00138320 PURCHASING FEES							
00138320 432009 MISC FEES	-1,893.05	-500.00	-500.00	-6,898.46	-7,000.00	-500.00	.0%
REIMBURSEMENT FOR ADMINISTRATIVE AND POSTAGE FEES.							
TOTAL PURCHASING FEES	-1,893.05	-500.00	-500.00	-6,898.46	-7,000.00	-500.00	.0%
<hr/>							
00138800 PURCHASING MISC REVENUE							
00138800 484014 SALE EQUIP	-6,506.14	.00	.00	-9,261.00	-9,261.00	.00	.0%
00138800 484015 SALE VEHIC	-175.00	.00	.00	.00	.00	.00	.0%
TOTAL PURCHASING MISC REVENUE	-6,681.14	.00	.00	-9,261.00	-9,261.00	.00	.0%
TOTAL PURCHASING	-8,574.19	-500.00	-500.00	-16,159.46	-16,261.00	-500.00	.0%

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City of Gloucester, MA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
145 TREASURER/COLLECTOR							
00145110 PERSONAL PROPERTY TAXES							
00145110 411009 PP TAX 09	-60.70	.00	.00	-5.74	.00	.00	.0%
00145110 411010 PP TAX 10	-8.38	.00	.00	-15.31	.00	.00	.0%
00145110 411011 PP TAX 11	.00	.00	.00	-20.01	.00	.00	.0%
00145110 411012 PP TAX 12	-21.49	.00	.00	-27.97	.00	.00	.0%
00145110 411013 PP TAX 13	.00	.00	.00	-28.98	.00	.00	.0%
00145110 411014 PP TAX 14	.00	.00	.00	-39.71	.00	.00	.0%
00145110 411015 PP TAX 15	-7.24	.00	.00	-26.11	.00	.00	.0%
00145110 411016 PP TAX 16	-350.60	.00	.00	-47.99	.00	.00	.0%
00145110 411017 PP TAX 17	-237.89	.00	.00	-288.69	.00	.00	.0%
00145110 411018 PP TAX 18	-10,289.92	.00	.00	-1,436.17	.00	.00	.0%

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City of Gloucester, MA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 5
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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
00145110	411019	PP TAX 19	-1,493,700.81	.00	.00	-3,978.51	.00	.00	.0%
00145110	411020	PP TAX 20	.00	.00	-1,526,448.58	-1,451,694.06	-1,526,448.58	.00	.0%
TOTAL PERSONAL PROPERTY TAXE			-1,504,677.03	.00	-1,526,448.58	-1,457,609.25	-1,526,448.58	.00	.0%
<hr/>									
00145120	REAL ESTATE TAXES								
00145120	412018	RE TAX 18	-1,262,498.64	.00	.00	-135,889.68	.00	.00	.0%
00145120	412019	RE TAX 19	-80,871,253.27	.00	.00	-662,703.30	.00	.00	.0%
00145120	412020	RE TAX 20	.00	-86,927,527.00	-85,580,914.45	-69,537,985.14	-85,580,914.45	.00	-100.0%
00145120	412021	RE TAX 21	.00	.00	.00	.00	.00	-89,899,648.00	.0%
FY 2020 LEVY LIMIT - \$82,035,573									
2.5% ANNUAL INCREASE - \$2,050,889									
ESTIMATED NEW GROWTH - \$800,000									
SEWER CSO DEBT SHIFT - \$2,756,629									
WATER DEBT SHIFT - \$2,256,557									
00145120	412100	DEF RETAX	-64,346.50	.00	.00	.00	.00	.00	.0%
TOTAL REAL ESTATE TAXES			-82,198,098.41	-86,927,527.00	-85,580,914.45	-70,336,578.12	-85,580,914.45	-89,899,648.00	3.4%
<hr/>									
00145130	OVERLAY - BUDGETARY ONLY								
00145130	413000	PROVAB BUD	.00	400,000.00	395,993.97	.00	395,933.97	400,000.00	.0%

OVERLAY RESERVE FOR ABATEMENTS AND EXEMPTIONS.

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
TOTAL OVERLAY - BUDGETARY ON	.00	400,000.00	395,993.97	.00	395,933.97	400,000.00	.0%
<hr/>							
00145142 TAX LIENS REDEEMDED							
00145142 414200 TAX LIENS	-182,095.52	.00	.00	-43,951.36	-44,000.00	.00	.0%
TOTAL TAX LIENS REDEEMDED	-182,095.52	.00	.00	-43,951.36	-44,000.00	.00	.0%
<hr/>							
00145145 TAX FORECLOSURE							
00145145 414500 TAX FORECL	-21,800.78	.00	.00	.00	.00	.00	.0%
TOTAL TAX FORECLOSURE	-21,800.78	.00	.00	.00	.00	.00	.0%
<hr/>							
00145150 MOTOR VEHICLE EXCISE							
00145150 415001 MVE 01	-30.00	.00	.00	.00	.00	.00	.0%
00145150 415006 MVE 06	.00	.00	.00	-63.75	.00	.00	.0%
00145150 415007 MVE 07	.00	.00	.00	-47.50	.00	.00	.0%
00145150 415008 MVE 08	-313.22	.00	.00	-122.50	.00	.00	.0%
00145150 415009 MVE 09	-403.75	.00	.00	-36.25	.00	.00	.0%
00145150 415010 MVE 10	-422.50	.00	.00	-120.00	.00	.00	.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
00145150 415011	MVE 11		-632.20	.00	.00	-67.08	.00	.00	.0%
00145150 415012	MVE 12		-591.67	.00	.00	-534.79	.00	.00	.0%
00145150 415013	MVE 13		-463.86	.00	.00	-962.19	.00	.00	.0%
00145150 415014	MVE 14		-1,055.01	.00	.00	-626.46	.00	.00	.0%
00145150 415015	MVE 15		-2,609.00	.00	.00	-593.55	.00	.00	.0%
00145150 415016	MVE 16		-674.54	.00	.00	-924.17	.00	.00	.0%
00145150 415017	MVE 17		-37,428.92	.00	.00	-2,501.41	.00	.00	.0%
00145150 415018	MVE 18		-560,435.19	.00	.00	-80,962.74	.00	.00	.0%
00145150 415019	MVE 19		-3,263,005.23	.00	.00	-592,016.16	.00	.00	.0%
00145150 415020	MVE 20		.00	-3,525,000.00	-3,571,000.00	-2,717,710.72	-3,650,000.00	.00	-100.0%
00145150 415021	MVE 21		.00	.00	.00	.00	.00	-3,600,000.00	.0%

FY 2021 MOTOR VEHICLE EXCISE REVENUE

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
TOTAL MOTOR VEHICLE EXCISE	-3,868,065.09	-3,525,000.00	-3,571,000.00	-3,397,289.27	-3,650,000.00	-3,600,000.00	2.1%
<hr/>							
00145170 PENALTIES & INTEREST							
00145170 417001 P&I PP	-17,036.41	-200,000.00	-200,000.00	-2,283.32	.00	.00	-100.0%
PENALTIES AND INTEREST DUE TO LATE PAYMENT OF REAL AND PERSONAL PROPERTY TAX BILLS.							
00145170 417002 P&I RE	-258,314.21	.00	.00	-196,605.69	-225,000.00	-200,000.00	.0%
PENALTIES AND INTEREST DUE TO LATE PAYMENTS OF PROPERTY TAXES.							
00145170 417003 P&I EXCISE	-100,935.60	-100,000.00	-100,000.00	-65,381.25	-100,000.00	-100,000.00	.0%
PENALTIES AND INTEREST DUE TO THE LATE PAYMENT OF MOTOR VEHICLE EXCISE BILLS.							
00145170 417004 P&I LIEN	-55,612.25	-125,000.00	-125,000.00	-24,481.59	-125,000.00	-125,000.00	.0%
PENALTIES AND INTEREST ON THE COLLECTION OF TAX TITLE ACCOUNTS.							
TOTAL PENALTIES & INTEREST	-431,898.47	-425,000.00	-425,000.00	-288,751.85	-450,000.00	-425,000.00	.0%
<hr/>							
00145180 PILOT							
00145180 418000 PILOT	-183,706.04	-78,075.00	-78,075.00	-94,941.26	-95,000.00	-78,075.00	.0%
PAYMENTS IN LIEU OF TAXES FROM EQUITY INDUSTRIAL TURBINES, LLC ON THE TWO WIND TURBINES AND FROM THE GLOUCESTER HOUSING AUTHORITY.							
TOTAL PILOT	-183,706.04	-78,075.00	-78,075.00	-94,941.26	-95,000.00	-78,075.00	.0%
<hr/>							
00145320 TREAS/COLL FEES							
00145320 432002 CERT LIEN	-64,245.00	-55,000.00	-55,000.00	-52,265.00	-55,000.00	-55,000.00	.0%
MUNICIPAL LIEN CERTIFICATES PROVIDE INFORMATION ON CURRENT AND HISTORICAL TAXES AND USER CHARGES ASSESSED AND OWED ON REAL PROPERTY PARCELS. GENERALLY REQUIRED FOR PROPERTY OWNERSHIP TRANSFER OR REFINANCING.							
00145320 432027 TT LEGAL	-125,879.62	-110,000.00	-110,000.00	-44,566.23	-110,000.00	-85,000.00	-22.7%
LEGAL FEES COLLECTED AS A RESULT OF TAX TITLE COLLECTION ACTIVITY.							

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
TOTAL TREAS/COLL FEES	-190,124.62	-165,000.00	-165,000.00	-96,831.23	-165,000.00	-140,000.00	-15.2%
00145800 TREAS/COLL MISC REVENUE							
00145800 484017 PY GRANT	-3,000.00	.00	.00	-450,658.88	-451,000.00	.00	.0%
TOTAL TREAS/COLL MISC REVENUE	-3,000.00	.00	.00	-450,658.88	-451,000.00	.00	.0%
00145820 EARNINGS ON INVESTMENTS							
00145820 482000 INTEREST	-187,995.59	-125,000.00	-125,000.00	-160,088.25	-210,000.00	-175,000.00	40.0%
INTEREST ON BANK BALANCES.							
TOTAL EARNINGS ON INVESTMENT	-187,995.59	-125,000.00	-125,000.00	-160,088.25	-210,000.00	-175,000.00	40.0%
TOTAL TREASURER/COLLECTOR	-88,771,461.55	-90,845,602.00	-91,075,444.06	-76,326,699.47	-91,776,429.06	-93,917,723.00	3.4%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
155 MANAGEMENT INFO SYSTEMS							
<hr/>							
00155370 INFO TECH OTHER DEPT REV							
00155370 437003 E-RATE	-17,325.14	.00	.00	.00	.00	.00	.0%
TOTAL INFO TECH OTHER DEPT R	-17,325.14	.00	.00	.00	.00	.00	.0%
TOTAL MANAGEMENT INFO SYSTEM	-17,325.14	.00	.00	.00	.00	.00	.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
161 CITY CLERK							
00161320 CITY CLERK FEES							
00161320 432000 FEES	-8,225.00	-3,000.00	-3,000.00	-2,100.00	-3,000.00	-3,000.00	.0%
SPECIAL CITY COUNCIL PERMIT FEES.							
00161320 432009 MISC FEE	-12,158.50	-10,000.00	-10,000.00	-11,466.00	-11,500.00	-10,000.00	.0%
MISCELLANEOUS LICENSE AND PERMIT FEES.							
00161320 432012 RTND CHECK	-50.00	.00	.00	.00	.00	.00	.0%
00161320 432020 REC FEES	-20,471.40	-15,000.00	-15,000.00	-18,291.40	-18,500.00	-15,000.00	.0%
RECORDING FEES.							
00161320 432030 LDOG FEE	-5,090.00	-2,500.00	-2,500.00	-2,280.00	-2,500.00	-2,500.00	.0%
FEES FOR LATE DOG LICENSE REGISTRATION.							
00161320 432034 VITAL STAT	-54,390.00	-35,000.00	-35,000.00	-41,191.25	-42,000.00	-35,000.00	.0%
FEES FOR RECORDING BIRTH, MARRIAGE AND DEATH INFORMATION AND PROVIDING COPIES THEREOF.							
TOTAL CITY CLERK FEES	-100,384.90	-65,500.00	-65,500.00	-75,328.65	-77,500.00	-65,500.00	.0%
00161420 CITY CLERK LICENSES							
00161420 442002 AUTO AMSMT	-930.00	-500.00	-500.00	-250.00	-500.00	-500.00	.0%
AMUSEMENT LICENSE FEES.							
00161420 442003 B/P/B LIC	-1,050.00	.00	.00	.00	.00	.00	.0%
00161420 442007 DOG LICNSE	-46,075.25	-40,000.00	-40,000.00	-22,150.68	-40,000.00	-40,000.00	.0%
DOG LICENSE FEES.							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
TOTAL CITY CLERK FINES & FOR	-300.00	.00	.00	.00	.00	.00	.0%
TOTAL CITY CLERK	-176,179.55	-122,500.00	-122,500.00	-113,835.08	-136,925.00	-122,500.00	.0%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
163 REGISTRATION							
<hr/>							
00163800 REGISTRATION MISC REVENUE							
00163800 484009 REG BOOK	-1,666.00	-1,500.00	-1,500.00	-789.00	-1,500.00	-1,500.00	.0%
SALE OF 'NOSEY BOOK.'							
TOTAL REGISTRATION MISC REVE	-1,666.00	-1,500.00	-1,500.00	-789.00	-1,500.00	-1,500.00	.0%
TOTAL REGISTRATION	-1,666.00	-1,500.00	-1,500.00	-789.00	-1,500.00	-1,500.00	.0%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
165 LICENSING COMMISSION							
<hr/>							
00165410 LICENSING COMMISSION LICENSES							
00165410 441001 ENT 1DAY	-14,850.00	-15,000.00	-15,000.00	-18,950.00	-19,000.00	-15,000.00	.0%
SPECIAL LIQUOR LICENSES.							
00165410 441003 LIQUORLIC	-139,220.00	-130,000.00	-130,000.00	-134,150.00	-135,000.00	-130,000.00	.0%
ANNUAL AND SEASONAL LIQUOR LICENSES.							
TOTAL LICENSING COMMISSION L	-154,070.00	-145,000.00	-145,000.00	-153,100.00	-154,000.00	-145,000.00	.0%
<hr/>							
00165420 LICENSING COMMISSION OTH LICEN							
00165420 442000 COMM VICT	-3,150.00	.00	.00	.00	.00	.00	.0%
TOTAL LICENSING COMMISSION O	-3,150.00	.00	.00	.00	.00	.00	.0%
TOTAL LICENSING COMMISSION	-157,220.00	-145,000.00	-145,000.00	-153,100.00	-154,000.00	-145,000.00	.0%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
176 ZONING BOARD OF APPEALS							
<hr/>							
00176370 ZONING BD APPEALS DEPT							
00176370 437001 P&Z OTHER	-27,750.00	-17,500.00	-17,500.00	-15,500.00	-17,500.00	-17,500.00	.0%
TOTAL ZONING BD APPEALS DEPT	-27,750.00	-17,500.00	-17,500.00	-15,500.00	-17,500.00	-17,500.00	.0%
TOTAL ZONING BOARD OF APPEAL	-27,750.00	-17,500.00	-17,500.00	-15,500.00	-17,500.00	-17,500.00	.0%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
210 POLICE - ADMINISTRATION							
<hr/>							
00210320 POLICE FEES							
00210320 432004 COPIES	.00	-500.00	-500.00	.00	-500.00	-500.00	.0%
00210320 432006 DETL SRCH	-63,427.58	-55,000.00	-55,000.00	-53,955.76	-55,000.00	-55,000.00	.0%
SURCHARGE ON POLICE DETAIL REVENUE.							
00210320 432010 POL CRUISR	-3,610.00	.00	.00	-8,730.00	-8,750.00	.00	.0%
00210320 432017 ON STREET	-493,895.75	-415,000.00	-415,000.00	-337,053.79	-360,000.00	-415,000.00	.0%
FEES FROM PARKING METERS AND KIOSKS.							
00210320 432019 POL ACCID	-250.00	-1,500.00	-1,500.00	-2,212.82	-2,500.00	-1,500.00	.0%
00210320 432033 PRKNG BAG	-2,220.00	-50.00	-50.00	-1,265.00	-1,300.00	-50.00	.0%
TOTAL POLICE FEES	-563,403.33	-472,050.00	-472,050.00	-403,217.37	-428,050.00	-472,050.00	.0%
<hr/>							
00210450 POLICE PERMITS							
00210450 448002 POL REVLVR	-8,350.00	-5,000.00	-5,000.00	-6,062.50	-6,500.00	-5,000.00	.0%
TOTAL POLICE PERMITS	-8,350.00	-5,000.00	-5,000.00	-6,062.50	-6,500.00	-5,000.00	.0%
<hr/>							
00210770 POLICE FINES & FORFEITS							
00210770 477001 PRK FINE	-262,112.32	-275,000.00	-265,000.00	-224,244.80	-265,000.00	-275,000.00	.0%
PARKING VIOLATION FEES.							

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
00210770 477009	RESTITUTN	-683.64	.00	.00	.00	.00	.00	.0%
	TOTAL POLICE FINES & FORFEIT	-262,795.96	-275,000.00	-265,000.00	-224,244.80	-265,000.00	-275,000.00	.0%
	TOTAL POLICE - ADMINISTRATIO	-834,549.29	-752,050.00	-742,050.00	-633,524.67	-699,550.00	-752,050.00	.0%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
220 FIRE							
<hr/>							
00220240 FIRE OTH NON-UTILITY USAGE CH							
00220240 424002 AMB CHRGS	-1,354,326.09	-1,245,000.00	-1,245,000.00	-1,100,441.44	-1,450,000.00	-1,450,000.00	16.5%
AMBULANCE CHARGES.							
TOTAL FIRE OTH NON-UTILITY U	-1,354,326.09	-1,245,000.00	-1,245,000.00	-1,100,441.44	-1,450,000.00	-1,450,000.00	16.5%
<hr/>							
00220320 FIRE FEES							
00220320 432006 DETL SRCH	.00	.00	.00	-5,533.87	-5,600.00	.00	.0%
TOTAL FIRE FEES	.00	.00	.00	-5,533.87	-5,600.00	.00	.0%
<hr/>							
00220450 FIRE PERMITS							
00220450 448008 BRNR PERMT	-130,560.00	-82,500.00	-82,500.00	-72,700.00	-82,500.00	-82,500.00	.0%
BURNING PERMITS.							
TOTAL FIRE PERMITS	-130,560.00	-82,500.00	-82,500.00	-72,700.00	-82,500.00	-82,500.00	.0%
<hr/>							
00220770 FIRE FINES & FORFEITURES							
00220770 477014 FIRE CODE	-900.00	.00	.00	-300.00	-300.00	.00	.0%
TOTAL FIRE FINES & FORFEITUR	-900.00	.00	.00	-300.00	-300.00	.00	.0%
TOTAL FIRE	-1,485,786.09	-1,327,500.00	-1,327,500.00	-1,178,975.31	-1,538,400.00	-1,532,500.00	15.4%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
241 INSPECTIONAL SERVICES							
<hr/>							
00241420 INSPECTIONAL SERV LICENSES							
00241420 442004 BUILDR LIC	-12,196.00	-10,000.00	-10,000.00	-9,128.00	-10,000.00	-10,000.00	.0%
TOTAL INSPECTIONAL SERV LICE	-12,196.00	-10,000.00	-10,000.00	-9,128.00	-10,000.00	-10,000.00	.0%
<hr/>							
00241450 INSPECTIONAL SERV PERMITS							
00241450 448006 SWRN WEIGH	-8,113.00	-16,500.00	-16,500.00	-3,501.00	-16,500.00	-16,500.00	.0%
SEALER FEES.							
00241450 448007 BLDG PERMT	-914,947.43	-775,000.00	-775,000.00	-1,296,890.00	-1,300,000.00	-775,000.00	.0%
BUILDING PERMIT FEES.							
00241450 448010 ELEC PERMT	-241,977.50	-145,000.00	-145,000.00	-385,057.00	-390,000.00	-145,000.00	.0%
ELECTRICAL PERMIT FEES.							
00241450 448011 GAS PERMIT	-42,380.00	-39,000.00	-39,000.00	-42,670.00	-43,000.00	-39,000.00	.0%
GAS PERMIT FEES.							
00241450 448015 PLUMB PERM	-200,637.50	-150,000.00	-150,000.00	-313,905.00	-315,000.00	-150,000.00	.0%
PLUMBING PERMIT FEES.							
00241450 448016 TRENCH PRM	-300.00	-500.00	-500.00	-350.00	-500.00	-500.00	.0%
00241450 448021 FIRE PERM	-13,910.00	-10,000.00	-10,000.00	-10,290.00	-10,500.00	-10,000.00	.0%
TOTAL INSPECTIONAL SERV PERM	-1,422,265.43	-1,136,000.00	-1,136,000.00	-2,052,663.00	-2,075,500.00	-1,136,000.00	.0%
TOTAL INSPECTIONAL SERVICES	-1,434,461.43	-1,146,000.00	-1,146,000.00	-2,061,791.00	-2,085,500.00	-1,146,000.00	.0%

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City of Gloucester, MA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
292 POLICE - ANIMAL CONTROL							
<hr/>							
00292770 ANIMAL CNTRL FINES & FORFEITS							
00292770 477012 ANIMALCTRL	-4,760.00	-5,000.00	-5,000.00	-2,050.00	-5,000.00	-5,000.00	.0%
TOTAL ANIMAL CNTRL FINES & F	-4,760.00	-5,000.00	-5,000.00	-2,050.00	-5,000.00	-5,000.00	.0%
TOTAL POLICE - ANIMAL CONTRO	-4,760.00	-5,000.00	-5,000.00	-2,050.00	-5,000.00	-5,000.00	.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
296 SHELLFISH CONTROL							
00296420 SHELLFISH CONTROL LICENSES							
00296420 442027 CLAM LIC	-55,915.00	-35,000.00	-35,000.00	-11,450.00	-35,000.00	-35,000.00	.0%
TOTAL SHELLFISH CONTROL LICE	-55,915.00	-35,000.00	-35,000.00	-11,450.00	-35,000.00	-35,000.00	.0%
TOTAL SHELLFISH CONTROL	-55,915.00	-35,000.00	-35,000.00	-11,450.00	-35,000.00	-35,000.00	.0%

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City of Gloucester, MA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
403 DPW - SOLID WASTE DISP RECYCLI							
00403320 DPW - SW DISP RECYCLING FEES							
00403320 432011 RES TRASH	-1,085,684.42	-1,100,000.00	-1,075,000.00	-757,308.50	-1,075,000.00	-1,075,000.00	-2.3%
SALE OF RUBBISH COLLECTION BAGS.							
TOTAL DPW - SW DISP RECYCLIN	-1,085,684.42	-1,100,000.00	-1,075,000.00	-757,308.50	-1,075,000.00	-1,075,000.00	-2.3%
TOTAL DPW - SOLID WASTE DISP	-1,085,684.42	-1,100,000.00	-1,075,000.00	-757,308.50	-1,075,000.00	-1,075,000.00	-2.3%

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City of Gloucester, MA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
411 DPW - ENGINEERING							
00411320 DPW - ENGINEERING FEES							
00411320 432026 DRAIN REV	-9,400.00	-7,000.00	-7,000.00	-9,500.00	-9,500.00	-7,000.00	.0%
DRAINAGE REVIEW FEES.							
TOTAL DPW - ENGINEERING FEES	-9,400.00	-7,000.00	-7,000.00	-9,500.00	-9,500.00	-7,000.00	.0%
00411420 DPW - ENGINEERING LICENSES							
00411420 442008 DRAINLYR	-4,900.00	-3,000.00	-3,000.00	-4,400.00	-4,500.00	-3,000.00	.0%
TOTAL DPW - ENGINEERING LICE	-4,900.00	-3,000.00	-3,000.00	-4,400.00	-4,500.00	-3,000.00	.0%
00411750 DPW - ENGINEERING SPEC ASNMT							
00411750 476000 PVNG BET	-51,254.54	-15,000.00	-15,000.00	-25,380.03	-26,000.00	-15,000.00	.0%
MISCELLANEOUS PAVING BETTERMENT FEES.							
00411750 476005 COMM INT	-4,759.53	.00	.00	.00	.00	.00	.0%
00411750 476008 RELEASEFEE	.00	.00	.00	-8.00	-8.00	.00	.0%
TOTAL DPW - ENGINEERING SPEC	-56,014.07	-15,000.00	-15,000.00	-25,388.03	-26,008.00	-15,000.00	.0%
TOTAL DPW - ENGINEERING	-70,314.07	-25,000.00	-25,000.00	-39,288.03	-40,008.00	-25,000.00	.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
470 DPW - PUBLIC SERVICES							
00470240 DPW - PUB SVCS OTH USAGE CHGS							
00470240 424000 PARK SEAS	-311,943.00	-250,000.00	-250,000.00	-38,655.00	-250,000.00	-250,000.00	.0%
RESIDENT AND NON-RESIDENT BEACH STICKERS.							
00470240 424001 PARK DAILY	-1,892,589.75	-1,950,000.00	-1,950,000.00	-1,714,596.02	-1,950,000.00	-1,950,000.00	.0%
BEACH DAILY PARKING FEES.							
TOTAL DPW - PUB SVCS OTH USA	-2,204,532.75	-2,200,000.00	-2,200,000.00	-1,753,251.02	-2,200,000.00	-2,200,000.00	.0%
00470360 DPW - PUBLIC SERVICES RENTALS							
00470360 436001 RENT BCH	-109,717.33	-109,717.00	-109,717.00	.00	-109,717.00	-109,717.00	.0%
INCOME FROM BEACH CONCESSION LEASES.							
00470360 436002 RENT PUB	-82,102.58	-65,000.00	-79,000.00	-54,756.23	-79,000.00	-65,000.00	.0%
INCOME FROM THE RENTAL OF PUBLIC PROPERTIES.							
TOTAL DPW - PUBLIC SERVICES	-191,819.91	-174,717.00	-188,717.00	-54,756.23	-188,717.00	-174,717.00	.0%
TOTAL DPW - PUBLIC SERVICES	-2,396,352.66	-2,374,717.00	-2,388,717.00	-1,808,007.25	-2,388,717.00	-2,374,717.00	.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
510 BOARD OF HEALTH							
<hr/>							
00510450 BD OF HEALTH PERMITS							
00510450 445002 HEALTHPERM	-172,828.00	-140,000.00	-140,000.00	-104,660.00	-140,000.00	-140,000.00	.0%
HEALTH DEPARTMENT PERMITS AND FEES.							
TOTAL BD OF HEALTH PERMITS	-172,828.00	-140,000.00	-140,000.00	-104,660.00	-140,000.00	-140,000.00	.0%
TOTAL BOARD OF HEALTH	-172,828.00	-140,000.00	-140,000.00	-104,660.00	-140,000.00	-140,000.00	.0%

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City of Gloucester, MA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
810 CHERRY SHEET RECEIPTS							
00810610 STATE CHERRY SHEET RECEIPTS							
00810610 462001 CH70	-6,605,077.00	-6,699,157.00	-6,699,157.00	-4,124,477.00	-6,699,157.00	-6,928,783.00	3.4%
AS PER THE GOVERNOR'S BUDGET PROPOSAL.							
00810610 462005 CH SCL RMB	-13,388.00	-938.00	-9,071.00	-8,094.00	-9,071.00	-3,194.00	240.5%
AS PER THE GOVERNOR'S BUDGET PROPOSAL.							
00810610 466000 UNRESTR GG	-4,129,506.00	-4,241,003.00	-4,241,003.00	-3,180,744.00	-4,241,003.00	-4,359,751.00	2.8%
AS PER THE GOVERNOR'S BUDGET PROPOSAL.							
00810610 466003 VET BENIES	-277,430.00	-271,596.00	-271,596.00	-182,392.00	-271,596.00	-252,996.00	-6.8%
AS PER THE GOVERNOR'S BUDGET PROPOSAL.							
00810610 466004 EX VBS ELD	-151,828.00	-150,653.00	-150,653.00	-137,879.00	-150,653.00	-143,906.00	-4.5%
AS PER THE GOVERNOR'S BUDGET PROPOSAL.							
00810610 466005 STATE LAND	-20,946.00	-22,933.00	-23,993.00	-17,967.00	-23,993.00	-23,865.00	4.1%
AS PER THE GOVERNOR'S BUDGET PROPOSAL.							
TOTAL STATE CHERRY SHEET REC	-11,198,175.00	-11,386,280.00	-11,395,473.00	-7,651,553.00	-11,395,473.00	-11,712,495.00	2.9%
TOTAL CHERRY SHEET RECEIPTS	-11,198,175.00	-11,386,280.00	-11,395,473.00	-7,651,553.00	-11,395,473.00	-11,712,495.00	2.9%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
820 OTHER STATE & COUNTY							
00820680 OTHER STATE REVENUE							
00820680 468001 HOTELEXC	-894,138.09	-850,000.00	-875,000.00	-977,914.72	-1,000,000.00	-810,000.00	-4.7%
HOTEL/MOTEL EXCISE FROM LODGING REVENUES.							
00820680 468002 MEALS TAX	-698,787.18	-650,000.00	-675,000.00	-594,480.46	-675,000.00	-600,000.00	-7.7%
MEALS EXCISE REVENUES.							
00820680 468003 CRT FINES	-16,528.38	-25,000.00	-15,000.00	-15,175.61	-15,500.00	-25,000.00	.0%
COURT FINES COLLECTED FOR UNPAID MUNICIPAL CITATIONS.							
00820680 468007 MEDCD REIM	-119,462.45	-225,000.00	-100,000.00	-76,248.06	-100,000.00	-150,000.00	-33.3%
REIMBURSEMENT FOR MEDICAID ELIGIBLE EXPENDITURES BY THE SCHOOL DEPARTMENT.							
00820680 468011 MA REELECT	-11,801.56	.00	.00	-4,566.00	-4,600.00	.00	.0%
TOTAL OTHER STATE REVENUE	-1,740,717.66	-1,750,000.00	-1,665,000.00	-1,668,384.85	-1,795,100.00	-1,585,000.00	-9.4%
TOTAL OTHER STATE & COUNTY	-1,740,717.66	-1,750,000.00	-1,665,000.00	-1,668,384.85	-1,795,100.00	-1,585,000.00	-9.4%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
972 OTHER FINANCING SOURCES							
00972972 TRANSFERS IN							
00972972 497002 TI S/R	-211,716.77	-109,915.00	-170,850.00	-60,935.00	-170,850.00	-110,849.00	.8%
TRANSFER IN FROM CONSERVATION FUND FOR SALARIES AND EXPENSES - \$103,349 TRANSFER FROM SEPTIC LOAN FUND - \$7,500							
00972972 497004 TI BETT	-1,800,000.00	-1,820,000.00	-1,820,000.00	.00	-1,820,000.00	-1,820,000.00	.0%
TRANSFERS IN FROM BETTERMENT FUNDS TO OFFSET DEBT SERVICE ON BETTERMENT DEBT.							
00972972 497005 TI E/F	-419,836.00	-419,996.00	-419,996.00	-419,996.00	-419,996.00	-450,450.00	7.3%
TRANSFERS IN FROM ENTERPRISE FUNDS FOR INDIRECT COSTS APPROPRIATED IN THE GENERAL FUND. \$225,225 FROM EACH OF THE WATER AND SEWER FUNDS.							
00972972 497006 TI T/F	-454,812.28	.00	-308,705.46	-308,705.46	-308,705.46	-350,000.00	.0%
TRANSFER IN FROM FUND BALANCE (FREE CASH).							
TOTAL TRANSFERS IN	-2,886,365.05	-2,349,911.00	-2,719,551.46	-789,636.46	-2,719,551.46	-2,731,299.00	16.2%
TOTAL OTHER FINANCING SOURCE	-2,886,365.05	-2,349,911.00	-2,719,551.46	-789,636.46	-2,719,551.46	-2,731,299.00	16.2%
TOTAL CITY GENERAL FUND	-112,957,314.07	-113,980,727.00	-114,483,402.52	-93,694,214.81	-116,520,711.52	-117,856,016.00	3.4%
GRAND TOTAL	-112,957,314.07	-113,980,727.00	-114,483,402.52	-93,694,214.81	-116,520,711.52	-117,856,016.00	3.4%

** END OF REPORT - Generated by Grace Macan **

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
111 CITY COUNCIL							
0111151 CITY COUNCIL PERSONAL SERVICES							
511002 SALARIES - MONTHLY							
0111151 511002 SAL MTHLY	103,499.64	103,500.00	103,500.00	103,499.64	103,500.00	103,500.00	.0%
9 COUNCILORS @ \$11,500 EACH							
TOTAL CITY COUNCIL PERSONAL	103,499.64	103,500.00	103,500.00	103,499.64	103,500.00	103,500.00	.0%
0111152 CITY COUNCIL ORDINARY MAINT							
0111152 530008 EE TRAIN	500.00	1,000.00	1,000.00	555.00	1,000.00	1,000.00	.0%
EMPLOYEE TRAINING SEMINARS - MMA CONFERENCE REGISTRATION FEES, OTHER CONFERENCE/TRAINING EXPENSES.							
0111152 540000 SUPPLIES	35.00	100.00	100.00	70.00	100.00	100.00	.0%
SUPPLIES - GENERAL SUPPLIES FOR THE CITY COUNCIL.							
0111152 542007 COMP EQUIP	326.00	1,900.00	1,900.00	1,290.00	1,900.00	1,900.00	.0%
PURCHASE 3 NEW IPADS AND ACCESSORIES AS PART OF THE REPLACEMENT PROGRAM FOR THE CITY COUNCIL.							
0111152 571000 IN ST TRAV	.00	1,000.00	1,000.00	59.44	1,000.00	1,000.00	.0%
TO REIMBURSE CITY COUNCILORS FOR TRAVEL EXPENSES WHILE AT TRAINING/CONFERENCES WITHIN THE STATE.							
0111152 578000 OTHR EXP	.00	500.00	500.00	434.89	500.00	500.00	.0%
PUBLIC RELATION TYPE EXPENSES, PLAQUES AND RECOGNITION OF EMPLOYEES OR MEMBERS OF THE PUBLIC.							
TOTAL CITY COUNCIL ORDINARY	861.00	4,500.00	4,500.00	2,409.33	4,500.00	4,500.00	.0%
TOTAL CITY COUNCIL	104,360.64	108,000.00	108,000.00	105,908.97	108,000.00	108,000.00	.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
121 EXECUTIVE - CITY MAYOR							
0112151 EXEC - MAYOR PERSONAL SERVICES							
0112151 511000 SALARIES	314,082.97	357,018.00	359,818.00	361,360.03	361,360.03	372,463.00	4.3%
MAYOR - \$100,000 CAO - \$122,783 ASST TO THE CAO - \$81,228 EXECUTIVE SECRETARY - \$56,929 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$11,523							
0112151 514006 LONGEVITY	1,500.00	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	.0%
1 EMPLOYEE @ \$1,250 1 EMPLOYEE @ \$1,000 1 EMPLOYEE @ \$500							
0112151 519024 SICK INCEN	600.00	900.00	900.00	600.00	600.00	900.00	.0%
3 EMPLOYEES @ \$300 EACH							
TOTAL EXEC - MAYOR PERSONAL	316,182.97	360,668.00	363,468.00	364,710.03	364,710.03	376,113.00	4.3%
0112152 EXEC - MAYOR ORDINARY MAINT							
0112152 520000 PURCH SVC	28,530.00	10,000.00	10,000.00	.00	10,000.00	10,000.00	.0%
FIREWORKS, SPONSORSHIPS, ETC.							
0112152 540000 SUPPLIES	1,424.93	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
TO PURCHASE OFFICE SUPPLIES (PAPER, PENS, PENCILS, BINDERS, NOTEPADS, ETC.)							
0112152 571000 IN ST TRAV	.00	500.00	500.00	160.48	500.00	500.00	.0%
TO REIMBURSE FOR TRAVEL RELATED EXPENSES WHILE AT TRAINING/CONFERENCES OR OTHER BUSINESS RELATED ACTIVITIES WITHIN THE STATE.							
0112152 572000 OUT TRAVEL	123.23	1,500.00	1,500.00	.00	1,500.00	1,500.00	.0%
FUNDING TO ATTEND OUT OF STATE CONFERENCES, SEMINARS, ETC.							

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0112152	573000	DUES&MEMBR	8,670.00	10,000.00	10,000.00	6,837.00	10,000.00	10,000.00	.0%
		MEMBERSHIP DUES FOR MASSACHUSETTS MUNICIPAL ASSOCIATION, NATIONAL LEAGUE OF CITIES, MMMA, ICMA, ETC.							
0112152	578000	OTHR EXP	829.27	1,500.00	1,500.00	.00	1,500.00	1,500.00	.0%
		BOARDS AND COMMISSIONS OTHER EXPENSES							
0112152	578001	CONT EMERG	22,324.19	25,000.00	25,000.00	19,510.00	25,000.00	25,000.00	.0%
		AMOUNT IS USED FOR ANY UNFORESEEN EXPENDITURE FOR THE ENTIRE CITY SIDE OF THE BUDGET. FUNDING COULD BE USED FOR ANY NON-PLANNED BUT DEEMED NECESSARY EXPENDITURE WITH APPROVAL OF THE ADMINISTRATION AND/OR THE COUNCIL.							
		TOTAL EXEC - MAYOR ORDINARY	61,901.62	49,500.00	49,500.00	27,507.48	49,500.00	49,500.00	.0%
		TOTAL EXECUTIVE - CITY MAYOR	378,084.59	410,168.00	412,968.00	392,217.51	414,210.03	425,613.00	3.8%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
135 CITY AUDITOR							
0113551 AUDITOR PERSONAL SERVICES							
0113551 511000 SALARIES	311,239.36	318,373.00	321,173.00	320,501.95	321,173.00	334,740.00	5.1%
CITY AUDITOR - \$121,238 ASSISTANT AUDITOR - \$71,469 GENERAL LEDGER ACCOUNTANT - \$64,694 ACCOUNT SPECIALIST - \$68,189 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$9,150							
0113551 514006 LONGEVITY	3,300.00	3,300.00	3,300.00	3,300.00	3,300.00	3,300.00	.0%
1 EMPLOYEE @ \$1,800 1 EMPLOYEE @ \$1,000 1 EMPLOYEE @ \$500							
0113551 519010 SICK BUYBK	.00	825.00	825.00	364.15	364.15	1,425.00	72.7%
1 EMPLOYEE - 19 DAYS @ \$75/DAY							
0113551 519024 SICK INCEN	900.00	1,200.00	1,200.00	900.00	900.00	900.00	-25.0%
3 EMPLOYEES @ \$300 EACH							
TOTAL AUDITOR PERSONAL SERVI	315,439.36	323,698.00	326,498.00	325,066.10	325,737.15	340,365.00	5.1%
0113552 AUDITOR ORDINARY MAINTENANCE							
0113552 520000 PURCH SVC	20,840.71	5,750.00	5,750.00	4,294.32	5,750.00	22,350.00	288.7%
OTHER POST-EMPLOYMENT BENEFITS (OPEB) REPORTING INTERIM VALUATION AS OF JULY 1, 2019 FOR FINANCIAL REPORTING FOR THE CITY'S COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR). OPEB REPORT UPDATE REQUIRED UNDER GASB 74 & 75. - \$21,000							
GFOA APPLICATION FEE FOR THE COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) PROGRAM. CERTIFICATE OF ACHIEVEMENT OF FINANCIAL REPORTING RELATED TO THE GFOA CAFR PROGRAM. - \$750							
PRINTING OF THE COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) FOR RESIDENTS, EXTERNAL AND INTERNAL USERS. HIGH QUALITY PROFESSIONAL PRODUCED REPORTS. 20 @ \$30 = \$600							

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0113552 530008 EE TRAIN	2,472.00	1,000.00	1,000.00	25.00	1,000.00	1,055.00	5.5%
ANNUAL MMAAA EDUCATION CONFERENCE - \$355 TRAINING PROGRAM FOR MMAAA AND EMASS AUDITOR'S ASSOCIATION - \$500 MMA ANNUAL TRADE SHOW & EDUCATION CONFERENCE - \$200							
0113552 530009 ACC & AUDT	47,638.00	53,138.00	53,138.00	50,808.81	53,138.00	53,138.00	.0%
ANNUAL AUDIT (PER PROPOSED CONTRACT WITH ROSELLI & CLARK LESS PORTION ALLOCATED TO WATER & SEWER ENTERPRISE FUNDS, RETIREMENT BOARD AUDIT, AND AUDIT OF 3 GRANTS) - \$38,638 RETIREMENT BOARD AUDIT - \$5,000 SCHOOL EOYR DESE AGREED UPON PROCEDURES REPORT - \$4,000 SINGLE AUDIT OF ONE FEDERAL GRANT IN ACCORDANCE WITH TITLE 2 US CODE OF FEDERAL REGULATIONS PART 200, UNIFORM ADMINISTRATIVE REQUIREMENTS, COST PRINCIPLES AND AUDIT REQUIREMENTS FOR FEDERAL AWARDS - \$5,500							
0113552 542000 OFF SUPP	2,791.30	3,000.00	3,000.00	2,782.50	3,000.00	3,000.00	.0%
OFFICE SUPPLIES INCLUDING LARGE BINDERS FOR VENDOR AND PAYROLL WARRANTS.							
0113552 571000 IN ST TRAV	40.00	100.00	100.00	.00	100.00	100.00	.0%
IN-STATE TRAVEL - ESTIMATED TRAVEL EXPENSES FOR PARKING AND MILEAGE FOR TRAVEL TO MA DOR AND MSBA IN BOSTON, MA.							
0113552 571001 IN ST CONF	943.42	1,400.00	1,400.00	.00	1,400.00	1,400.00	.0%
ESTIMATED TRAVEL EXPENSES FOR TRAINING SEMINARS.							
0113552 573000 DUES&MEMBR	410.00	590.00	590.00	410.00	590.00	590.00	.0%
EMASS ACCOUNTANTS & AUDITORS MEMBERSHIP - \$40 GFOA ANNUAL MEMBERSHIP - \$400 MMAAA ANNUAL MEMBERSHIP - \$150							
TOTAL AUDITOR ORDINARY MAINT	75,135.43	64,978.00	64,978.00	58,320.63	64,978.00	81,633.00	25.6%
TOTAL CITY AUDITOR	390,574.79	388,676.00	391,476.00	383,386.73	390,715.15	421,998.00	8.6%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
138	PURCHASING							
0113851	PURCHASING PERSONAL SERVICES							
0113851	511000 SALARIES	154,637.09	158,184.00	158,184.00	157,883.43	158,184.00	164,752.00	4.2%
	PURCHASING AGENT - \$95,460							
	ASSISTANT PURCHASING AGENT - \$62,724							
	GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$6,568							
0113851	514006 LONGEVITY	1,750.00	2,000.00	2,000.00	2,000.00	2,000.00	2,500.00	25.0%
	1 EMPLOYEE @ \$1,500							
	1 EMPLOYEE @ \$1,000							
0113851	519010 SICK BUYBK	899.52	1,350.00	1,350.00	742.30	742.30	1,350.00	.0%
	1 EMPLOYEE - 18 DAYS @ \$75/DAY							
0113851	519024 SICK INCEN	600.00	600.00	600.00	600.00	600.00	600.00	.0%
	2 EMPLOYEES @ \$300 EACH							
	TOTAL PURCHASING PERSONAL SE	157,886.61	162,134.00	162,134.00	161,225.73	161,526.30	169,202.00	4.4%
0113852	PURCHASING ORDINARY MAINT							
0113852	524007 R&M OFFICE	1,668.36	4,425.00	4,425.00	3,935.00	4,425.00	4,250.00	-4.0%
	OFFICE MACHINE MAINTENANCE AGREEMENTS - \$3,850							
	GENERAL EQUIPMENT REPAIRS - \$400							
0113852	527006 LEASE COPY	10,735.78	11,430.00	11,430.00	10,989.28	11,430.00	10,950.00	-4.2%
	COPIER EQUIPMENT LEASES FOR VARIOUS DEPARTMENTS.							
0113852	527018 POST MACH	2,701.08	2,750.00	2,750.00	2,701.08	2,750.00	3,000.00	9.1%
	PITNEY BOWES STAMP MACHINE LEASE.							
0113852	530011 ADVERTISING	27,006.45	32,000.00	32,000.00	32,000.00	32,000.00	32,000.00	.0%
	ALL ADS AND LEGAL NOTICES PLACED IN THE GLOUCESTER DAILY TIMES, CAPE ANN BEACON, MASS MUNICIPAL ASSOCIATION, AND THE BOSTON GLOBE FOR ALL CITY DEPARTMENTS.							

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0113852	534003	POSTAGE	63,757.74	75,000.00	75,000.00	71,400.00	75,000.00	75,000.00	.0%
		POSTAGE FOR CITY MAILINGS, INCLUDING REAL ESTATE BILLS, DEMAND NOTICES, AND CENSUS.							
0113852	534007	TEL USE	34,489.99	42,000.00	42,000.00	42,000.00	42,000.00	42,000.00	.0%
		PHONE SERVICES, INCLUDING LOCAL AND LONG DISTANCE, AT CITY HALL, CATA, DPW, SENIOR CENTER, VETERANS, POLICE, AND FIRE.							
0113852	542000	OFF SUPP	7,510.20	11,500.00	11,500.00	11,183.20	11,500.00	11,500.00	.0%
		THIS LINE INCLUDES OFFICE SUPPLIES (INCLUDING TONER) AND COPY PAPER FOR THE DEPARTMENTS.							
0113852	542001	PRTSTATNRY	1,574.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	.0%
		THIS LINE IS FOR BUSINESS CARDS FOR CITY MANAGERS, ENVELOPS FOR THE DEPARTMENTS, AND PRINTED FORMS AS NEEDED.							
0113852	573000	DUES&MEMBR	438.50	450.00	450.00	438.50	450.00	450.00	.0%
		MEMBERSHIP DUES FOR THE CENTRAL REGISTRAR AND GOODS AND SERVICES AS WELL AS A SUBSCRIPTION TO THE GLOUCESTER DAILY TIMES FOR VERIFICATION THAT THE ADS PLACED ARE PUBLISHED.							
		TOTAL PURCHASING ORDINARY MA	149,882.10	182,055.00	182,055.00	177,147.06	182,055.00	181,650.00	-.2%
		TOTAL PURCHASING	307,768.71	344,189.00	344,189.00	338,372.79	343,581.30	350,852.00	1.9%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
141	ASSESSOR							
0114151	BD OF ASSESSORS PERSONAL SVC							
0114151	511000 SALARIES	403,875.36	409,180.00	414,480.00	413,051.62	414,480.00	433,632.00	6.0%
	PRINCIPAL ASSESSOR - \$104,470							
	2 ASSESSORS - \$149,910							
	ASSISTANT ASSESSOR - \$68,020							
	PRINCIPAL ASSESSING CLERK - 53,970							
	SENIOR CLERK - 46,320							
	GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$10,942							
0114151	514006 LONGEVITY	7,000.00	7,250.00	7,250.00	7,250.00	7,250.00	8,050.00	11.0%
	1 EMPLOYEE @ \$1,800							
	3 EMPLOYEES @ \$1,500 EACH							
	1 EMPLOYEE @ \$1,250							
	1 EMPLOYEE @ \$500							
0114151	519010 SICK BUYBK	1,921.85	2,700.00	2,700.00	2,275.77	2,275.77	2,700.00	.0%
	PRINCIPAL ASSESSOR AND PRINCIPAL ASSESSING CLERK							
	18 DAYS EACH @ \$75/DAY							
0114151	519024 SICK INCEN	900.00	1,100.00	1,100.00	700.00	700.00	1,400.00	27.3%
	4 EMPLOYEES @ \$300 EACH							
	1 EMPLOYEE @ \$200 EACH							
	TOTAL BD OF ASSESSORS PERSON	413,697.21	420,230.00	425,530.00	423,277.39	424,705.77	445,782.00	6.1%
0114152	BD OF ASSESSORS ORDINARY MAINT							
0114152	530016 PROP DATA	31,615.00	29,835.00	29,835.00	25,965.00	29,835.00	47,450.00	59.0%
	CYCLICAL INSPECTIONS - \$6,500							
	RRC MAINTENANCE - \$1,500							
	RRC INTERIM UPDATE - \$16,300							
	VISION GOVERNMENT SOLUTIONS INTERIM UPDATE - \$5,000							
	VISION GOVERNMENT SOLUTIONS ANNUAL MAINTENANCE & SUPPORT - \$9,109							
	VISION GOVERNMENT SOLUTIONS WEB HOSTING - \$4,041							
	CONSULTING/APPRaisal SERVICES - \$5,000							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0114152 540000 SUPPLIES CAMERA EQUIPMENT, UNIFORMS, AND GENERAL MISCELLANEOUS OFFICE SUPPLIES.	919.26	1,100.00	1,100.00	621.24	1,100.00	1,100.00	.0%
0114152 571000 IN ST TRAV MILEAGE REIMBURSEMENT FOR ASSESSORS USING PERSONAL VEHICLES FOR PROPERTY INSPECTIONS AND TRAVEL TO COURSES/SEMINARS FOR CONTINUING EDUCATION.	442.14	950.00	950.00	.00	950.00	950.00	.0%
0114152 573000 DUES&MEMBR ESSEX COUNTY ASSESSORS ASSOCIATION DUES - \$200 MASSACHUSETTS ASSOCIATION OF ASSESSING OFFICERS DUES - \$200	534.00	708.00	708.00	360.00	708.00	400.00	-43.5%
0114152 578010 RECORDINGS REGISTRY OF DEEDS RECORDING FEES FOR CHAPTER 41A ELDERLY DEFERRAL LIENS AND CHAPTER LAND LIENS.	.00	225.00	225.00	225.00	225.00	315.00	40.0%
TOTAL BD OF ASSESSORS ORDINA	33,510.40	32,818.00	32,818.00	27,171.24	32,818.00	50,215.00	53.0%
TOTAL ASSESSOR	447,207.61	453,048.00	458,348.00	450,448.63	457,523.77	495,997.00	9.5%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE		
145	TREASURER/COLLECTOR								
0114551	TREAS/COLL PERSONAL SERVICES								
0114551	511000	SALARIES	591,339.49	603,508.00	614,908.00	614,301.67	614,908.00	642,004.00	6.4%
	CHIEF FINANCIAL OFFICER - \$138,451 ASSISTANT CFO - \$89,834 PAYROLL SUPERVISOR - \$74,926 FISCAL ANALYST - \$74,926 SR. ACCOUNTING CLERK - \$53,970 PAYROLL CLERK - \$53,970 BOOKKEEPER - \$50,115 ACCOUNT CLERK - \$45,000 COLLECTION SPECIALIST - \$44,543 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$16,269								
0114551	512000	S&W TEMP	44,241.96	42,435.00	42,435.00	38,903.72	42,435.00	20,285.00	-52.2%
	PARKING METER COLLECTION AND REPAIR- MOVED TO PARKING #0121851-511300 BEACH STICKER CLERKS - \$12,285 PARKING HEARING OFFICERS STIPENDS - \$8,000								
0114551	514006	LONGEVITY	6,500.00	8,375.00	8,375.00	8,375.00	8,375.00	8,625.00	3.0%
	3 EMPLOYEE @ \$1,500 2 EMPLOYEE @ \$1,000 1 EMPLOYEE @ \$625 3 EMPLOYEES @ \$500								
0114551	519024	SICK INCEN	900.00	900.00	900.00	800.00	800.00	900.00	.0%
	3 EMPLOYEES @ \$300 EACH								
	TOTAL TREAS/COLL PERSONAL SE		642,981.45	655,218.00	666,618.00	662,380.39	666,518.00	671,814.00	2.5%
0114552	TREAS/COLL ORDINARY MAINT								
0114552	520000	PURCH SVC	77,481.04	88,000.00	88,000.00	83,770.50	88,000.00	88,000.00	.0%
	LOCKBOX SERVICES, MEDICAID BILLING CONSULTANT, PARKING KIOSK SOFTWARE, PARKING METER COIN TRANSPORT, PARKING VIOLATION & COLLECTION SERVICES, STUFFING AND MAILING OF BILLS, ETC.								

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0114552 530010 LEGAL SVC	97,346.36	127,000.00	127,000.00	126,730.93	127,000.00	75,000.00	-40.9%
OUTSIDE LEGAL SERVICES FOR TAX TITLE COLLECTION, BANKRUPTCY ISSUES, LAND TAKINGS, ETC. MOST OF THE LEGAL FEES EXPENDED IN THIS ACCOUNT ARE ADDED TO THE INDIVIDUAL TAX TILE PROPERTY ACCOUNTS AND COLLECTED FROM THE PROPERTY OWNER.							
0114552 530026 BANK CHGS	568.82	15,000.00	15,000.00	1,277.24	15,000.00	15,000.00	.0%
BANK SERVICE FEES FOR CHARGED ACTIVITY.							
0114552 540000 SUPPLIES	36,807.48	36,200.00	36,200.00	32,767.88	36,200.00	36,200.00	.0%
GENERAL OFFICE SUPPLIES - \$3,500 BILL PRINTING SUPPLIES - \$11,000 PREPRINTED BILLING FORMS - \$5,500 RETURN ENVELOPES FOR BILLS - \$5,200 PARKING METER MAINTENANCE & SUPPLIES - \$11,000							
0114552 571000 IN ST TRAV	57.00	750.00	750.00	750.00	750.00	750.00	.0%
IN STATE TRAVEL TO MEETINGS AND SEMINARS.							
0114552 573000 DUES&MEMBR	558.77	2,425.00	2,425.00	355.00	2,425.00	2,425.00	.0%
MASSACHUSETTS COLLECTORS/TREASURERS ASSOCIATION - \$500 MMA ANNUAL MEETING - \$350 NATIONAL GFOA - \$375 TREASURER/COLLECTOR SCHOOL - \$1,000 VERIBANC BANK RATINGS REPORTING - \$200							
TOTAL TREAS/COLL ORDINARY MA	212,819.47	269,375.00	269,375.00	245,651.55	269,375.00	217,375.00	-19.3%
0114559 TREAS/COLL DEBT SERVICE							
0114559 530027 BOND ISSUE	43,301.49	44,221.00	44,221.00	31,720.65	44,221.00	44,225.00	.0%
BETTERMENT ADMIN FEES - \$4,360 CSO DEBT ADMIN FEES - \$11,860 WATER DEBT SHIFT ADMIN FEES - \$8,860 BOND COUNSEL & FINANCIAL ADVISORY FEES - \$19,145							
TOTAL TREAS/COLL DEBT SERVIC	43,301.49	44,221.00	44,221.00	31,720.65	44,221.00	44,225.00	.0%
TOTAL TREASURER/COLLECTOR	899,102.41	968,814.00	980,214.00	939,752.59	980,114.00	933,414.00	-3.7%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
151	LAW							
0115151	LAW PERSONAL SERVICES							
0115151	511000 SALARIES	200,824.51	202,370.00	206,370.00	206,098.74	206,370.00	218,128.00	7.8%
	GENERAL COUNSEL - \$127,243 PARALEGAL - \$80,743 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$10,142							
0115151	511300 WAGES	51,133.24	51,531.00	51,359.58	50,795.66	51,359.58	55,000.00	6.7%
	SALARY FOR ASSISTANT GENERAL COUNSEL.							
0115151	514006 LONGEVITY	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	2,800.00	86.7%
	1 Employee @ \$1,800 2 Employees @ \$500							
0115151	519024 SICK INCEN	.00	.00	171.42	171.42	171.42	.00	.0%
	TOTAL LAW PERSONAL SERVICES	253,457.75	255,401.00	259,401.00	258,565.82	259,401.00	275,928.00	8.0%
0115152	LAW ORDINARY MAINTENANCE							
0115152	530008 EE TRAIN	520.00	1,000.00	1,000.00	500.00	1,000.00	1,000.00	.0%
	LEGAL SEMINARS.							
0115152	530010 LEGAL SVC	98,468.69	60,000.00	55,000.00	36,000.00	55,000.00	60,000.00	.0%
	THE ACCOUNT COVERS OUTSIDE LEGAL SERVICES FOR SPECIALIZED AREAS OF LAW, I.E. CELL TOWER LITIGATION, WORKERS COMPENSATION, AND UNION NEGOTIATIONS.							
0115152	538001 WITLITSUPP	31,298.50	10,000.00	18,000.00	15,957.10	18,000.00	10,000.00	.0%
	THIS ACCOUNT COVERS ALL FEES AND CHARGES IN CONNECTION WITH ONGOING LEGAL MATTERS, INCLUDING FILING FEES, STENOGRAPHIC CHARGES, RECORDING FEES, ETC.							
0115152	542000 OFF SUPP	912.08	3,000.00	3,000.00	350.00	3,000.00	3,000.00	.0%
	ALL LEGAL DEPARTMENT SUPPLIES ARE COVERED BY THIS ACCOUNT.							

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0115152	571000	IN ST TRAV	165.55	1,000.00	1,000.00	200.00	1,000.00	1,000.00	.0%
TRAVEL TO AND FROM COURT, DEPOSITIONS, SEMINARS, ETC.									
0115152	573000	DUES&MEMBR	9,269.07	15,000.00	15,000.00	7,877.00	15,000.00	15,000.00	.0%
THIS ACCOUNT COVERS ALL LEGAL SUBSCRIPTIONS AND BOOK UPDATES, INCLUDING WESTLAW.									
0115152	576000	JDG/SETTL	3,192.00	15,000.00	12,000.00	1,876.67	12,000.00	15,000.00	.0%
SETTLEMENT OF CLAIMS AGAINST THE CITY WHICH ARE NOT COVERED BY INSURANCE.									
TOTAL LAW ORDINARY MAINTENAN			143,825.89	105,000.00	105,000.00	62,760.77	105,000.00	105,000.00	.0%
TOTAL LAW			397,283.64	360,401.00	364,401.00	321,326.59	364,401.00	380,928.00	5.7%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
152	PERSONNEL - HUMAN RESOURCES							
0115251	HUMAN RES PERSONAL SERVICES							
0115251	511000 SALARIES	226,282.78	232,211.00	237,477.89	236,778.56	237,477.89	248,264.00	6.9%
	HR DIRECTOR - \$102,815 WORKER'S COMP/BENEFITS ANALYST - \$80,743 HR ANALYST - \$58,355 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$6,351							
0115251	514006 LONGEVITY	3,300.00	3,600.00	4,850.00	4,850.00	4,850.00	3,300.00	-8.3%
	1 EMPLOYEES @ \$1,800 1 EMPLOYEE @ \$1,500							
0115251	519003 TRAIN GMAA	9,052.96	15,000.00	15,000.00	7,086.85	15,000.00	15,000.00	.0%
	CONTRACTUAL							
0115251	519004 TR AFSCMEA	1,814.96	2,500.00	2,500.00	517.53	2,500.00	2,500.00	.0%
	CONTRACTUAL							
0115251	519005 TR AFSCMEB	689.00	6,000.00	6,000.00	2,448.67	6,000.00	6,000.00	.0%
	CONTRACTUAL							
0115251	519008 TRAIN MGRS	6,678.50	10,000.00	10,000.00	5,380.54	10,000.00	10,000.00	.0%
	NON UNION MANAGEMENT TRAINING.							
0115251	519010 SICK BUYBK	.00	1,500.00	1,583.11	1,583.11	1,583.11	2,700.00	80.0%
	36 DAYS @ \$75.00							
0115251	519021 INCEN-A	28,192.58	31,302.00	30,524.18	29,481.24	30,524.18	32,652.00	4.3%
	\$450 x 94 EMPLOYEES = \$42,300 \$42,000 - 9,648 (OFFSET TO SEWER AND WATER FUNDS) = \$32,652							
0115251	519022 INCEN-B	14,185.75	16,457.00	17,234.82	14,406.31	17,234.82	16,457.00	.0%
	\$350 x 52 EMPLOYEES = \$18,200 \$18,200 - \$1,743 (OFFSET TO SEWER AND WATER FUNDS) = \$16,457							

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0115251 519024 SICK INCEN 2 EMPLOYEES @ \$300 EACH	300.00	300.00	600.00	600.00	600.00	600.00	100.0%
TOTAL HUMAN RES PERSONAL SER	290,496.53	318,870.00	325,770.00	303,132.81	325,770.00	337,473.00	5.8%
0115252 HUMAN RES ORDINARY MAINT 0115252 520000 PURCH SVC	45,793.93	46,160.00	46,160.00	43,716.57	46,160.00	112,957.00	144.7%
WORKERS COMP CONSULTANT, 111F CONSULTANT, HEALTH INSURANCE ADVISOR, SENTINEL BENEFITS, UNEMPLOYMENT CONSULTANT, COPIER SERVICE, AED LIFE MACHINE, ADVANTAGE DRUG TESTING CLEARINGHOUSE CONSULTANT, ID BADGE SUPPLIES, HR CONSULTANTS FOR ORDINANCE AND POLICIES							
0115252 542000 OFF SUPP	232.00	.00	.00	.00	.00	.00	.0%
0115252 573000 DUES&MEMBR MMPA (\$250) & SHRM (\$200) MEMBERSHIPS	459.00	450.00	450.00	275.00	450.00	450.00	.0%
0115252 578015 AWARDS EMPLOYEE RECOGNITION.	1,872.36	2,500.00	2,500.00	1,860.72	2,500.00	2,500.00	.0%
TOTAL HUMAN RES ORDINARY MAI	48,357.29	49,110.00	49,110.00	45,852.29	49,110.00	115,907.00	136.0%
TOTAL PERSONNEL - HUMAN RESO	338,853.82	367,980.00	374,880.00	348,985.10	374,880.00	453,380.00	23.2%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE		
155	MANAGEMENT INFO SYSTEMS								
0115551	MGMT INFO SY PERSONAL SERVICES								
0115551	511000	SALARIES	315,766.58	330,472.00	331,459.33	331,047.75	331,459.33	350,085.00	5.9%
	IT DIRECTOR - \$115,157 APPLICATIONS MANAGER/BUSINESS ANALYST - \$90,178 IT SUPPORT SPECIALIST - \$75,213 IT SUPPORT SPECIALIST (75% GEN, 12.5% WATER, 12.5% SEWER) - \$50,468 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$19,069								
0115551	511300	WAGES	15,489.66	22,370.00	22,370.00	17,629.88	22,370.00	22,000.00	-1.7%
	PART-TIME CLERICAL.								
0115551	514006	LONGEVITY	1,000.00	1,500.00	1,500.00	1,500.00	1,500.00	2,000.00	33.3%
	TWO (2) EMPLOYEES WITH 5 YEARS OF SERVICE. ONE (1) EMPLOYEE WITH 10+ YEARS OF SERVICE.								
0115551	519024	SICK INCEN	.00	1,350.00	362.67	362.67	362.67	1,350.00	.0%
	FOUR (4) EMPLOYEES GMAA, ONE (1) AFSCME								
0115551	519032	ON CALL	300.00	3,900.00	3,900.00	1,578.00	3,900.00	3,900.00	.0%
	WEEKLY STIPEND PAID TO IT SYSTEMS ANALYST ASSIGNED TO ON-CALL DUTIES. (\$75/WEEK)								
	TOTAL MGMT INFO SY PERSONAL		332,556.24	359,592.00	359,592.00	352,118.30	359,592.00	379,335.00	5.5%
0115552	MGMT INFO SYS ORDINARY MAINT								
0115552	524007	R&M OFFICE	17,898.59	20,323.00	20,323.00	17,958.50	20,323.00	20,323.00	.0%
	SUPPLIES AND HARDWARE SUPPORT ON WORKGROUP PRINTERS. AD-HOC SUPPLY PURCHASES FOR SMALL PRINTERS. HARDWARE SUPPORT ON DIGITAL TIMECLOCKS								
0115552	524015	R&M COMP	36,503.09	48,500.00	48,500.00	45,559.48	48,500.00	49,250.00	1.5%
	SUPPORT AND MAINTENANCE OF ENTERPRISE SERVER, STORAGE, AND NETWORK HARDWARE.								

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0115552	524017	R&M EQUIP	2,213.76	.00	.00	.00	.00	.00	.0%
0115552	524033	R&M S/W	203,755.45	152,012.00	152,012.00	143,543.41	152,012.00	188,684.00	24.1%
		SUPPORT, MAINTENANCE AND UPDATES FOR PURCHASED SOFTWARE. INCLUDES FINANCIAL APPLICATIONS.							
0115552	524039	R&M - TEL	7,479.87	19,700.00	19,700.00	18,693.75	19,700.00	19,700.00	.0%
		SERVICE, SUPPORT, AND UPGRADES ON SHORETEL/MITEL PHONE SYSTEM. INCLUDING PROACTIVE MONITORING AND CARRIER SUPPORT.							
		SUPPORT SERVICES AND REPLACEMENT PARTS FOR LEGACY PHONE SYSTEMS.							
0115552	527006	LEASE COPY	.00	.00	4,668.84	4,668.84	4,668.84	.00	.0%
0115552	527016	RENT VEHIC	1,883.00	.00	.00	.00	.00	.00	.0%
0115552	530000	PROF&TECH	26,127.20	60,000.00	58,920.00	45,380.00	58,920.00	55,000.00	-8.3%
		DATABASE ADMINISTRATION/CONVERSION CONSULTANTS (DATA MODERNIZATION), TECHNICAL CONSULTANTS, AND ABUTTER LIST WEB APP REPLACEMENT							
0115552	530008	EE TRAIN	13,600.00	16,300.00	16,300.00	16,190.00	16,300.00	16,300.00	.0%
		ONLINE TRAINING LIBRARY 100 USERS - \$13,000 IT PROFESSIONAL DEVELOPMENT AND TECHNICAL TRAINING LIBRARY 3 USERS - \$3,300							
0115552	530028	S/W SVC	206,550.08	234,934.00	220,265.16	195,580.52	220,265.16	263,129.00	12.0%
		SOFTWARE-AS-A-SERVICE ANNUAL AGREEMENTS AND NEW SOFTWARE PURCHASES.							
0115552	534002	CELL SVC	11,388.83	17,000.00	17,000.00	17,000.00	17,000.00	22,500.00	32.4%
		CONSOLIDATED MOBILE DEVICE SERVICE AND RELATED HARDWARE. DEPARTMENTS: IT, HEALTH, COMDEV, SHELLFISH, INSPECTIONAL SERVICE, AND MAYOR'S OFFICE.							
		TEN CELLPHONES FOR PUBLIC HEALTH NURSES (COVID-19)							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0115552 534008 WEB SITE	8,065.36	9,620.00	9,620.00	9,053.23	9,620.00	9,620.00	.0%
ANNUAL GLOUCESTER-MA.GOV HOSTING - \$7,000 ANNUAL GLOUCESTER-MA.GOV DOMAIN REGISTRATION - \$400 ADDITIONAL WEB HOSTING, DNS SERVICES, DOMAIN REGISTRATIONS - \$2,220							
0115552 534009 INTRNT MNT	10,680.61	10,800.00	11,880.00	11,880.00	11,880.00	15,000.00	38.9%
INTERNET SERVICE - COLLABORATIVE PURCHASE WITH THE SCHOOL DEPARTMENT. BROADBAND INTERNET SERVICE FOR MAGNOLIA FIRE STATION							
0115552 542000 OFF SUPP	865.24	1,000.00	1,000.00	876.23	1,000.00	1,000.00	.0%
GENERAL OFFICE SUPPLIES.							
0115552 542004 COMP SUPP	16,100.86	11,000.00	11,000.00	10,610.79	11,000.00	11,000.00	.0%
CABLES, KEYBOARDS, MICE, USB FLASH DRIVES, REPLACEMENT COMPUTER PARTS (INCLUDING HARD DRIVES, RAM), SMALL WORKGROUP SWITCHES, POWER STRIPS AND ANY OTHER SYSTEMS RELATED MEDIA AND HARDWARE.							
0115552 573000 DUES&MEMBR	3,854.00	3,575.00	3,575.00	3,575.00	3,575.00	3,575.00	.0%
IT RESEARCH AND ADVISORY SUBSCRIPTION.							
TOTAL MGMT INFO SYS ORDINARY	566,965.94	604,764.00	594,764.00	540,569.75	594,764.00	675,081.00	11.6%
0115558 MGMT INFO SYS CAPITAL OUTLAY							
0115558 585014 COMP EQUIP	34,832.17	55,000.00	55,000.00	49,945.55	55,000.00	55,000.00	.0%
REPLACE END USER WORKSTATIONS - 25% OF EQUIPMENT PER YEAR - \$45,000 SERVER/NETWORK ROOMS EQUIPMENT REPLACEMENT - ITEMS FOR SERVER AND NETWORK ROOMS. INCLUDING RACKS, RACK HARDWARE, CABINETS, CABLES, UPS, AND ADDITIONAL EQUIPMENT AS NEEDED - \$10,000							
TOTAL MGMT INFO SYS CAPITAL	34,832.17	55,000.00	55,000.00	49,945.55	55,000.00	55,000.00	.0%
TOTAL MANAGEMENT INFO SYSTEM	934,354.35	1,019,356.00	1,009,356.00	942,633.60	1,009,356.00	1,109,416.00	8.8%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
161 CITY CLERK							
0116151 CITY CLERK PERSONAL SERVICES							
0116151 511000 SALARIES	277,882.62	284,904.00	276,865.36	240,972.21	276,865.36	263,701.00	-7.4%
CITY CLERK - \$103,428 ASSISTANT CITY CLERK -\$67,000 CLERK OF COMMITTEES - TBD- \$44,470 VITAL RECORDS - \$45,182 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$3,621							
0116151 512000 S&W TEMP	.00	8,550.00	8,550.00	5,480.00	8,550.00	17,853.00	108.8%
TEMPORARY PART-TIME (19 HOURS/WEEK) EMPLOYEE FOR FY21 @ \$18.00/hour							
0116151 513000 OT	43.24	.00	.00	.00	.00	.00	.0%
0116151 514006 LONGEVITY	3,750.00	4,250.00	4,250.00	3,279.45	3,279.45	2,500.00	-41.2%
1 EMPLOYEE @ \$1,500 1 EMPLOYEE @ \$1,000							
0116151 519010 SICK BUYBK	1,349.45	1,350.00	1,350.00	.00	.00	.00	-100.0%
0116151 519011 RMTSICKBUY	.00	.00	8,038.64	8,038.64	8,038.64	.00	.0%
0116151 519024 SICK INCEN	1,100.00	1,200.00	1,200.00	787.50	787.50	1,200.00	.0%
4 EMPLOYEES @ \$300 EACH							
TOTAL CITY CLERK PERSONAL SE	284,125.31	300,254.00	300,254.00	258,557.80	297,520.95	285,254.00	-5.0%
0116152 CITY CLERK ORDINARY MAINT							
0116152 520000 PURCH SVC	234.00	200.00	455.00	200.00	455.00	1,250.00	525.0%
MAINTENANCE/REPAIR FOR TIME-STAMP MACHINE and TRANSCRIPTION SERVICES							

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0116152 530008 EE TRAIN	1,370.00	2,000.00	2,000.00	583.00	2,000.00	2,000.00	.0%
CONFERENCES FOR CITY CLERK, ASSISTANT CITY CLERK, VITAL RECORDS SPECIALIST & ASSISTANT REGISTRAR							
0116152 540000 SUPPLIES	1,359.92	1,500.00	1,500.00	1,201.47	1,500.00	2,000.00	33.3%
PURCHASE OF OFFICE SUPPLIES: GOLD SEALS, BLUE BOND PAPER FOR BIRTH CERTIFICATES, IVORY BOND FOR DEATH AND MARRIAGE CERTIFICATES, FILE FOLDERS, FAX MACHINE TONER, COPIER TONER, ETC.							
0116152 542001 PRTSTATNRY	682.05	800.00	800.00	700.00	800.00	900.00	12.5%
DOG TAGS AND O RINGS.							
0116152 571000 IN ST TRAV	223.80	500.00	350.00	150.00	350.00	500.00	.0%
IN-STATE TRAVEL FOR CITY CLERK'S OFFICE STAFF TO ATTEND EMPLOYEE TRAINING SEMINARS.							
0116152 572000 OUT TRAVEL	136.53	300.00	450.00	450.00	450.00	300.00	.0%
EMPLOYEE TRAINING SEMINARS HELD OUT OF STATE FOR CITY CLERK AND ASSISTANT CITY CLERK.							
0116152 573000 DUES&MEMBR	800.00	800.00	800.00	740.00	800.00	800.00	.0%
CITY CLERK'S ASSOCIATION DUES AND NOTARY DUES.							
0116152 578000 OTHR EXP	2,235.35	.00	680.00	680.00	680.00	.00	.0%
TOTAL CITY CLERK ORDINARY MA	7,041.65	6,100.00	7,035.00	4,704.47	7,035.00	7,750.00	27.0%
TOTAL CITY CLERK	291,166.96	306,354.00	307,289.00	263,262.27	304,555.95	293,004.00	-4.4%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
163 REGISTRATION							
0116351 REGISTRATION PERSONAL SERV							
0116351 511000 SALARIES	53,055.62	54,269.00	57,265.14	57,265.14	57,265.14	58,136.00	7.1%
ELECTION SPECIALIST/ASSISTANT REGISTRAR.							
0116351 512000 S&W TEMP	2,129.44	6,600.00	6,521.14	2,329.24	6,521.14	3,200.00	-51.5%
CUSTODIAL OVERTIME AND POLICE DETAIL FOR 2 ELECTIONS							
0116351 513000 OT	1,368.19	6,000.00	5,782.72	955.07	5,782.72	2,500.00	-58.3%
CITY CLERK'S STAFF FOR EARLY VOTING, 2 ELECTIONS AND STATE MANDATED DATES FOR EXTENDED HOURS.							
0116351 514006 LONGEVITY	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,250.00	25.0%
1 EMPLOYEE @ \$1,250							
0116351 519024 SICK INCEN	.00	300.00	300.00	.00	.00	300.00	.0%
1 EMPLOYEE @ \$300							
TOTAL REGISTRATION PERSONAL	57,553.25	68,169.00	70,869.00	61,549.45	70,569.00	65,386.00	-4.1%
0116352 REGISTRATION ORDINARY MAINT							
0116352 520000 PURCH SVC	29,585.85	43,264.00	43,264.00	32,587.50	43,264.00	30,680.00	-29.1%
ACCUVOTE MACHINES ANNUAL MAINTENANCE - \$2,750							
POLL WORKERS FOR 09/01/20 STATE PRIMARY ELECTION AND 11/03/20 PRESIDENTIAL ELECTION - \$21,500							
GEMS PROGRAMMING - \$350							
POSTAGE FOR MEDIA CARDS - \$80							
MEDIA CARDS (ACCUVOTE) PROGRAMMING - \$6,000							
0116352 527001 RENT BLGD	400.00	600.00	600.00	600.00	600.00	400.00	-33.3%
RENTAL OF POLLING LOCATIONS NOT AT SCHOOLS.							

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0116352	534002	CELL SVC	531.13	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
		CELL PHONES FOR ELECTION WORKERS AS THERE IS NO TELEPHONE SERVICE AT POLLING LOCATIONS.							
0116352	540000	SUPPLIES	919.19	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
		MISCELLANEOUS ELECTION SUPPLIES.							
0116352	542001	PRTSTATNRY	8,125.23	23,000.00	23,000.00	19,515.00	23,000.00	13,000.00	-43.5%
		PRINTING OF STREET LIST BOOKS - \$1,500 PRINTING OF 2020 ANNUAL CENSUS (WITHOUT POSTAGE) - \$5,000 PRINTING CONFIRMATION MAILINGS PER MGL - \$6,500							
0116352	571000	IN ST TRAV	99.02	150.00	150.00	63.90	150.00	150.00	.0%
		REIMBURSEMENT FOR MILEAGE.							
		TOTAL REGISTRATION ORDINARY	39,660.42	69,014.00	69,014.00	54,766.40	69,014.00	46,230.00	-33.0%
		TOTAL REGISTRATION	97,213.67	137,183.00	139,883.00	116,315.85	139,583.00	111,616.00	-18.6%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
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171 CONSERVATION COMMISSION							
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0117151 CONSERVATION COMMM PERSNL SVC							
0117151 511000 SALARIES	68,275.14	84,915.00	84,915.00	74,720.10	84,915.00	88,349.00	4.0%
CONSERVATION AGENT - \$60,406 CONSERVATION CLERK PART TIME - \$24,509 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$3,434							
TOTAL CONSERVATION COMMM PER	68,275.14	84,915.00	84,915.00	74,720.10	84,915.00	88,349.00	4.0%
<hr/>							
0117152 CONSERVATION COMMM ORD MAINT							
0117152 520000 PURCH SVC	.00	10,000.00	10,000.00	.00	10,000.00	10,000.00	.0%
GRANT MATCHING FUNDS - CONSERVATION AND OPEN SPACE							
0117152 578000 OTHR EXP	2,398.63	5,000.00	5,000.00	1,858.50	5,000.00	5,000.00	.0%
ALL EXPENSES, SUPPLIES, EDUCATION, MACC MEMBERSHIP and ANNUAL CONFERENCE, ETC.							
TOTAL CONSERVATION COMMM ORD	2,398.63	15,000.00	15,000.00	1,858.50	15,000.00	15,000.00	.0%
TOTAL CONSERVATION COMMISSIO	70,673.77	99,915.00	99,915.00	76,578.60	99,915.00	103,349.00	3.4%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE		
181	COMMUNITY DEVELOPMENT								
0118151	COMM DEV PERSONAL SERVICES								
0118151	511000	SALARIES	436,912.01	479,897.00	479,897.00	414,413.78	479,897.00	470,392.00	-2.0%
	COMMUNITY DEVELOPMENT DIRECTOR - \$109,671 PLANNING DIRECTOR - \$102,815 ECONOMIC DEVELOPMENT DIRECTOR - \$102,815 GRANTS ADMINISTRATOR - \$17,319 (75% OF SALARY IS GRANT FUNDED) GRANTS MANAGER - \$8,403 (85% OF SALARY IS GRANT FUNDED) STAFF PLANNER - \$ 63,852 @ 75% = \$48,000 PRINCIPAL CLERK - \$50,022 @ 75% = \$37,500 EXECUTIVE DIRECTOR FISHERIES COMMISSION (PART TIME) - \$25,000 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$18,869								
0118151	514006	LONGEVITY	2,500.00	4,250.00	3,708.90	3,708.90	3,708.90	3,250.00	-23.5%
	1 EMPLOYEES @ \$1250 EACH 1 EMPLOYEES @ \$1000 EACH 2 EMPLOYEES @ \$500 EACH								
0118151	519010	SICK BUYBK	.00	10,000.00	10,822.50	10,822.50	10,822.50	.00	-100.0%
0118151	519024	SICK INCEN	762.84	1,100.00	818.60	762.84	762.84	1,100.00	.0%
	3 EMPLOYEES @ \$300 EACH 1 EMPLOYEE @ \$200								
0118151	519026	STIPENDS	3,625.00	8,400.00	8,400.00	2,475.00	8,400.00	8,400.00	.0%
	RECORDING CLERK FOR CONSERVATION AND PLANNING AND FISHERIES - \$150.00 PER MEETING (ESTIMATE 56 MEETINGS)								
	TOTAL COMM DEV PERSONAL SERV		443,799.85	503,647.00	503,647.00	432,183.02	503,591.24	483,142.00	-4.1%
0118152	COMM DEV ORDINARY MAINT								
0118152	520000	PURCH SVC	27,262.50	45,000.00	45,000.00	24,735.00	45,000.00	60,000.00	33.3%
	SERVICE FOR PLANNING PROJECTS, CONSULTANTS, GRANT MATCHING FUNDS AND ZONING SUPPORT - \$15,000 SERVICE FOR ECONOMIC DEVELOPMENT PROJECTS, GRANT MATCHING FUNDS, ETC. - \$10,000 PUBLIC RELATIONS SERVICES - \$20,000 GLOUCESTER FRESH PROGRAM SUPPORT - \$15,000								

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0118152 527015 RENT EQUIP COPIER AT POND ROAD - COST ASSUMED BY IT	4,668.84	.00	.00	.00	.00	.00	.0%
0118152 542000 OFF SUPP OFFICE SUPPLIES FOR ENTIRE DEPARTMENT.	1,139.36	1,800.00	1,800.00	1,270.88	1,800.00	1,800.00	.0%
0118152 571000 IN ST TRAV IN STATE TRAVEL EXPENSES.	1,253.35	2,000.00	2,000.00	553.26	2,000.00	2,500.00	25.0%
0118152 571001 IN ST CONF MMA ANNUAL MEETING FOR 2 STAFF MEMBERS MAPD CONFERENCE FOR 2 STAFF MEMBERS	209.00	400.00	400.00	185.00	400.00	1,100.00	175.0%
0118152 572000 OUT TRAVEL OUT OF STATE TRAVEL EXPENSES.	1,096.45	1,500.00	1,500.00	.00	1,500.00	1,500.00	.0%
0118152 573000 DUES&MEMBR APA DUES - \$1,000 MAPC DUES - \$1,500 NORTHEAST SEAFOOD COALITION DUES - \$2,000 GDT LEGAL AD COSTS - \$185 IEDC - \$378	435.00	1,563.00	1,563.00	500.00	1,563.00	5,063.00	223.9%
0118152 578000 OTHR EXP SNEAPA CONFERENCE - \$1,890 OTHER TRAINING, MEETING, AND MANAGEMENT EXPENSES - \$2,000 DRINKING WATER FOR DEPARTMENT - \$325	10,239.59	19,915.00	19,915.00	12,269.47	19,215.00	4,215.00	-78.8%
TOTAL COMM DEV ORDINARY MAIN	46,304.09	72,178.00	72,178.00	39,513.61	71,478.00	76,178.00	5.5%
TOTAL COMMUNITY DEVELOPMENT	490,103.94	575,825.00	575,825.00	471,696.63	575,069.24	559,320.00	-2.9%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0121051 519024 SICK INCEN 3 EMPLOYEES @ \$300 EACH	600.00	900.00	900.00	600.00	600.00	900.00	.0%
TOTAL POLICE-ADMIN PERSONAL	453,129.04	451,763.00	456,263.00	399,244.05	451,943.16	557,524.00	23.4%
0121052 POLICE-ADMIN ORDINARY MAINTENA 0121052 520000 PURCH SVC	4,215.23	4,240.00	4,731.00	4,731.00	4,731.00	5,740.00	35.4%
COMCAST (TV AND INTERNET) - \$2,240 LANGUAGE LINE - \$1000 COPIER SERVICE CONTRACT - \$2,500							
0121052 524007 R&M OFFICE	3,500.00	4,153.00	4,153.00	3,500.00	4,153.00	4,153.00	.0%
FINGERPRINT MACHINE MAINTENANCE CONTRACT \$3,500 FINGERPRINT MACHINE MAINTENANCE - \$175 SHREDDER MACHINE MAINTENANCE - \$278 SERVICE CALLS FOR OFFICE EQUIPMENT - \$200							
0121052 527006 LEASE COPY	3,946.00	4,437.00	3,946.00	3,946.00	3,946.00	4,437.00	.0%
COPIER LEASE.							
0121052 530028 S/W SVC	730.00	730.00	730.00	730.00	730.00	730.00	.0%
DCJIS PRINTER LEASE.							
0121052 534000 COMMUNCTNS	6,253.79	7,300.00	7,300.00	7,300.00	7,300.00	7,300.00	.0%
VERIZON - LAND LINES, DATA AND RADIO REPEATER LINES.							
0121052 534002 CELL SVC	16,476.47	19,909.00	19,909.00	19,909.00	19,909.00	19,909.00	.0%
AT&T - \$13,509 NEXTEL - \$3,200 VERIZON - \$3,200							
0121052 542000 OFF SUPP	6,294.01	8,600.00	8,600.00	7,618.29	8,600.00	8,600.00	.0%
MISCELLANEOUS OFFICE AND COMPUTER SUPPLIES.							

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0121052	571000	IN ST TRAV	1,106.72	500.00	500.00	262.81	500.00	500.00	.0%
TRAVEL REIMBURSEMENT FOR PARKING AND TOLLS FOR UNIFORM OFFICERS TRAVELING ON INVESTIGATIONS AND COURT APPEARANCES.									
0121052	573000	DUES&MEMBR	5,544.00	8,084.00	8,084.00	6,204.00	8,084.00	8,444.00	4.5%
BAPERN GREATER POLICE COUNCIL - \$1,900									
ESSEX COUNTY CHIEF'S ASSOCIATION - \$365									
INTERNATIONAL ASSOCIATION CHIEFS OF POLICE - \$190									
MA COMMUNICATION SUPERVISOR ASSOCIATION - \$100									
MASS CHIEFS ASSOCIATION - \$1,114									
NESPIN (STATE POLICE INFORMATION NETWORK) - \$200									
PLYMOUTH COUNTY SHERIFFS - PURCHASING CONSORTIUM ANNUAL DUES FOR POLICE VEHICLES, RADIOS, DUTY GEAR, SAFETY SUPPLIES, ETC. - \$1,050									
POLICE EXECUTIVE RESEARCH FORUM - \$475									
SOCIAL MEDIA WEB SUBSCRIPTION (MYPD) - \$600									
LANDLAW ANNUAL SUBSCRIPTION - \$150									
MASS POLICE ACCREDITATION - \$2,300									
TOTAL POLICE-ADMIN ORDINARY			48,066.22	57,953.00	57,953.00	54,201.10	57,953.00	59,813.00	3.2%
TOTAL POLICE - ADMINISTRATIO			501,195.26	509,716.00	514,216.00	453,445.15	509,896.16	617,337.00	21.1%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
211 POLICE - UNIFORM							
0121151 POLICE-UNIFORM PERSONAL SERV							
0121151 511000 SALARIES	3,527,368.27	3,741,753.00	3,624,270.87	3,506,779.57	3,624,270.87	3,762,641.00	.6%
39 PATROLMEN @ STEP 3 - \$2,431,067							
3 PATROLMAN @ STEP 2 - \$171,348							
2 PATROLMAN @ STEP 1 (19.3 PAYROLLS) STEP 2 (6.9 PAYROLLS) - \$107,470							
3 LIEUTENANTS @ 25% - \$319,557							
2 LIEUTENANTS @ 20% - \$204,486							
2 SERGEANTS @ 25% - \$191,072							
2 SERGEANTS @ 25% <15 yrs. - \$186,420							
1 SERGEANTS @ 20% - \$91,721							
1 SERGEANTS @ 20% <15 yrs. - \$89,500							
NET VACANCIES - (\$30,000)							
0121151 511300 WAGES	22,727.66	27,040.00	42,040.00	34,573.41	42,040.00	28,392.00	5.0%
THIS LINE ITEM IS TO BACKFILL PROTOCOL SHIFTS WITH RESERVE OFFICERS WHEN NO OTHER OFFICER IS AVAILABLE. IT ALSO ALLOWS US TO HAVE STATE MANDATED FEMALE MATRONS TO GUARD FEMALE PRISONERS. THE MATRONS ALSO LAUNDRER THE PRISONER BLANKETS AS OPPOSED TO HAVE AN OUTSIDE VENDOR DO THEM.							
0121151 513000 OT	143,623.60	120,364.00	120,364.00	102,579.61	120,364.00	126,383.00	5.0%
CONTRACTUAL STATION OVERTIME COSTS							
0121151 513001 TRAIN OT	138,149.67	160,665.00	160,665.00	84,504.53	160,665.00	190,665.00	18.7%
TRAINING OVERTIME. (MANDATED FIREARMS TRAINING INCREASED BY MPTC) TASER TRAINING							
0121151 513007 OT - E911	261,792.92	209,032.00	209,032.00	181,584.64	209,032.00	219,484.00	5.0%
OVERTIME COSTS TO COVER PROTOCOL PER CONTRACT.							
0121151 513008 OT - COURT	112,952.61	98,461.00	98,461.00	43,704.98	98,461.00	103,385.00	5.0%
ANTICIPATED TRAVEL TO SALEM DISTRICT COURT.							

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CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0121151	513009	OT - BEACH	31,195.32	71,064.00	71,064.00	40,499.04	71,064.00	74,618.00	5.0%
		STAFFING BEACHES WEEKENDS MEMORIAL DAY THRU LABOR DAY.							
0121151	513010	OT - SUPP	164,116.58	160,634.00	185,634.00	173,856.32	185,634.00	168,666.00	5.0%
		CONTRACTUAL OVERTIME TO MEET MINIMUM STAFFING OF SUPERVISORS.							
0121151	514004	SHIFT DIFF	216,261.16	217,502.00	217,502.00	178,642.62	217,502.00	221,733.00	1.9%
		CONTRACTUAL SHIFT DIFFERENTIAL PAY: 8% FOR EVENINGS & 10% FOR MIDNIGHTS 14 PATROLMEN ON MIDNIGHTS & 13 PATROLMEN ON EVENINGS - \$152,044 2 SERGEANTS ON EVENINGS - \$14,872 2 SERGEANTS ON MIDNIGHTS - \$18,138 1 LIEUTENANT ON EVENINGS - \$8,112 1 LIEUTENANT ON MIDNIGHTS - \$10,567 NIGHT DIFFERENTIAL ON OVERTIME SHIFTS WORKED - \$18,000							
0121151	514006	LONGEVITY	60,017.81	67,050.00	62,050.00	59,893.84	62,050.00	59,350.00	-11.5%
		5 LIEUTENANTS - \$9,900 4 SERGEANTS - \$7,200 34 PATROLMEN - \$42,250							
0121151	514015	OTHR DIFF	21,557.78	20,017.00	20,017.00	17,819.57	20,017.00	22,019.00	10.0%
		THIS LINE ITEM PROVIDES FOR ABSENCES OF LIEUTENANTS BEING FILLED BY SERGEANTS. CONTRACTUALLY, THEY ARE ENTITLED TO LIEUTENANTS PAY WHEN THEY ARE BUMPED UP INTO THAT POSITION.							
0121151	515004	HOLIDAYS	210,272.31	212,637.00	212,637.00	172,742.87	212,637.00	212,637.00	.0%
		CONTRACTUAL HOLIDAY PAY 44 PATROLMEN - \$157,499 5 LIEUTENANTS & 6 SERGEANTS - \$55,138							
0121151	517001	WORK COMP	75,666.47	.00	60,902.88	60,902.88	60,902.88	.00	.0%
0121151	519002	ED INCENTV	272,430.24	285,439.00	285,439.00	283,759.90	285,439.00	285,439.00	.0%
		CONTRACTUAL CAREER INCENTIVE PAY FOR PATROLMEN. 6 MASTER'S 15 BACHELOR'S 7 ASSOCIATES 1 CREDITS TOWARDS ASSOCIATE ALSO NIGHT SHIFT DIFFERENTIAL ON CAREER INCENTIVE FOR THOSE ASSIGNED TO EVENINGS AND MIDNIGHTS.							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
*NOTE FOR THOSE OFFICERS HIRED AFTER 7/1/2013 CAREER INCENTIVE PAY IS THE FOLLOWING: MASTER'S \$5,000 BACHELOR'S \$3,000 ASSOCIATES \$2,000							
0121151 519011 RMTSICKBUY	16,329.60	.00	16,654.40	16,654.40	16,654.40	.00	.0%
0121151 519024 SICK INCEN	13,750.00	15,000.00	15,000.00	14,750.00	14,750.00	15,000.00	.0%
THIS IS A CONTRACTUAL BENEFIT FOR OFFICER'S WHO USE LESS THAN 3 DAYS SICK TIME PER CALENDAR YEAR.							
0121151 519025 FIT INCEN	.00	.00	.00	.00	.00	3,500.00	.0%
STIPEND FOR SUCCESSFUL COMPLETION OF PHYSICAL FITNESS TEST.							
0121151 519027 SPEC STPND	42,750.00	40,500.00	40,500.00	40,500.00	40,500.00	54,500.00	34.6%
CONTRACTUAL STIPEND FOR SPECIALTY POSITIONS: COURT OFFICER, EVIDENCE OFFICER, IT/CRIME ANALYSIS, POL/PROC OFFICER, PRIMARY BOAT OPERATOR, SCHOOL RESOURCE OFFICER, SORB/FIREARMS TRAINING OFFICER, FIREARMS LICENSE SRO SUPERVISOR, DOMESTIC VIOLENCE, CPR/1ST RESPONDER, FLEET SUPERVISOR, OUT SUPERVISOR, JAIL KEEPER, DISPATCH SUPERVISOR, ASST. TRAINING SUPERVISOR.							
TOTAL POLICE-UNIFORM PERSONA	5,330,962.00	5,447,158.00	5,442,233.15	5,013,748.18	5,441,983.15	5,548,412.00	1.9%
0121152 POLICE-UNIFORM ORDINARY MAINT							
0121152 520000 PURCH SVC	11,516.00	13,050.00	13,050.00	12,406.52	13,050.00	13,050.00	.0%
SEAPORT VET - \$3,000 JGPR MEDIA & WEB - \$6,250 BREATHALYZER ANNUAL TEST - \$300 24 TRAUMA - \$3,500							
0121152 524003 R&M VEH	3,101.78	3,500.00	3,500.00	2,500.00	3,500.00	3,500.00	.0%
CAR WASH EXPENSE FOR POLICE FLEET.							
0121152 524006 R&M COM EQ	42,543.36	53,743.00	53,743.00	50,215.80	53,743.00	55,891.00	4.0%
FTG TECH SYSTEM - \$3,526 ALLCOMM MAINTENANCE CONTRACT - \$13,908 SIGNET SUPPORT - \$15,602 SERVICE REPAIRS NOT COVERED UNDER MAINTENANCE CONTRACTS - \$11,800 RAVE MAINTENANCE - \$11,055							

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0121152	524033	R&M S/W	20,745.75	30,990.00	30,790.00	25,704.94	30,790.00	32,910.00	6.2%
		TRITECH/IMC ANNUAL SUPPORT - \$17,409							
		PRIORITY DISPATCH MAINTENANCE - \$2,541							
		DHQ ACCREDITATION - \$3,500							
		INFRARED MAINTENANCE - \$1,060							
		ANTI VIRUS SOFTWARE - \$8,000							
		HUNTER SYSTEMS - \$400							
0121152	524036	R&MFIREARM	134.93	1,500.00	1,500.00	500.00	1,500.00	2,000.00	33.3%
		FIREARMS SUPPLIES, CLEANING, TARGETS, MISCELLANEOUS HARDWARE.							
0121152	530025	TRAIN OM	8,086.00	12,500.00	12,500.00	8,618.00	12,500.00	12,500.00	.0%
		TUITION COSTS FOR OFFICER TRAINING.							
0121152	530028	S/W SVC	23,618.21	28,196.00	27,785.16	15,515.87	27,785.16	14,306.00	-49.3%
		SONIC WALL GATEWAY SECURITY - \$4,739							
		WIRED BLUE - \$650							
		DHQ SUPPORT - \$3,200							
		3SI SECURITY - \$216							
		PMAM - \$2,000							
		VMWARE/EMC SUPPORT - \$3,501							
0121152	540000	SUPPLIES	1,876.93	1,840.00	1,840.00	1,840.00	1,840.00	1,840.00	.0%
		CARE SUPPLIES FOR POLICE K-9 - \$1,000							
		ARC SOURCE - \$840							
0121152	542007	COMP EQUIP	4,457.67	5,560.00	5,060.00	5,060.00	5,060.00	5,560.00	.0%
0121152	549000	FOOD SUPP	347.34	500.00	1,110.84	1,093.84	1,110.84	1,000.00	100.0%
		FOOD FOR PRISONERS & SPECIAL EVENTS.							
0121152	551010	A/V SUPP	306.40	.00	500.00	500.00	500.00	.00	.0%
0121152	558002	POL AMMO	12,509.89	15,000.00	15,000.00	9,970.22	15,000.00	15,000.00	.0%
		AMMUNITION FOR POLICE DEPARTMENT.							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0121152 558003 PS SUPP	3,643.86	5,500.00	5,500.00	5,500.00	5,500.00	7,000.00	27.3%
MISCELLANEOUS SUPPLIES FOR POLICE OPERATIONS INCLUDING ROAD FLARES, DISPOSABLE GLOVES, SIGNS, FIRST AID KITS, FLASHLIGHTS, BARRICADE TAPE, ETC.							
0121152 558006 UNIFORMS	3,461.20	3,000.00	3,000.00	1,486.90	3,000.00	4,000.00	33.3%
REPLACE DAMAGED UNIFORMS, CONTRACTUAL BENEFIT.							
0121152 558012 BDG EMB TR	901.00	1,000.00	1,000.00	500.00	1,000.00	2,250.00	125.0%
BADGES FOR NEW HIRES AND PROMOTIONS @ \$75 EACH.							
0121152 572000 OUT TRAVEL	3,225.05	.00	.00	.00	.00	.00	.0%
0121152 573000 DUES&MEMBR	7,166.00	7,436.00	7,436.00	7,216.00	7,436.00	5,770.00	-22.4%
FIREARMS ASSOCIATION DUES - \$220 NEMLEC - \$5,550							
TOTAL POLICE-UNIFORM ORDINAR	147,641.37	183,315.00	183,315.00	148,628.09	183,315.00	176,577.00	-3.7%
0121158 POLICE-UNIFORM CAPITAL OUTLAY							
0121158 585001 VEHICLES	113,003.17	152,816.00	152,816.00	152,816.00	152,816.00	114,332.00	-25.2%
TWO 2016 CHEVY SILVERADO, PAYMENT 5/5 - \$13,658 2019 FORD INTERCEPTOR, LEASE PAYMENT 3/3 - \$17,816 YEARLY LEASE PAYMENT ON POLICE HD MOTORCYCLE X2 - \$10,000 1/3 LEASE PAYMENT ON 3 NEW FORD INTERCEPTORS @ \$17,816 EACH - \$53,448 2/3 LEASE PAYMENT ON 2020 CHEVY TAHOE - \$19,410							
0121158 585021 PS EQUIP	.00	4,690.00	4,690.00	4,690.00	4,690.00	14,579.00	210.9%
1/5 PAYMENTS FOR 60 TASERS							
TOTAL POLICE-UNIFORM CAPITAL	113,003.17	157,506.00	157,506.00	157,506.00	157,506.00	128,911.00	-18.2%
TOTAL POLICE - UNIFORM	5,591,606.54	5,787,979.00	5,783,054.15	5,319,882.27	5,782,804.15	5,853,900.00	1.1%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
212	POLICE - CRIMINAL INVESTIGATIO							
0121251	POLICE-CRIM INV PERSONAL SVCS							
0121251	511000 SALARIES	285,667.20	367,513.00	372,437.85	370,382.59	372,437.85	377,637.00	2.8%
	1 LIEUTENANT - \$106,519							
	1 SERGEANT - \$84,113							
	3 PATROLMEN - \$187,005							
0121251	513000 OT	49,743.54	55,183.00	55,183.00	28,264.70	55,183.00	62,050.00	12.4%
	INVESTIGATIONS OVERTIME.							
0121251	514006 LONGEVITY	6,300.00	8,400.00	8,400.00	8,400.00	8,400.00	8,950.00	6.5%
	2 EMPLOYEE @ \$2,100 EACH							
	1 EMPLOYEE @ \$2,000 EACH							
	1 EMPLOYEE @ \$1,500 EACH							
	1 EMPLOYEE @ \$1,250 EACH							
0121251	515004 HOLIDAYS	17,213.97	21,516.00	21,516.00	18,104.09	21,516.00	22,059.00	2.5%
	1 LIEUTENANT - \$5,693							
	1 SERGEANT - \$4,496							
	3 PATROLMEN - \$11,870							
0121251	519002 ED INCENTV	34,153.42	34,285.00	34,285.00	34,153.42	34,285.00	34,285.00	.0%
	3 PATROLMEN							
0121251	519027 SPEC STPND	11,000.00	14,500.00	14,500.00	14,500.00	14,500.00	14,500.00	.0%
	1 DETECTIVE LIEUTENANT							
	1 DETECTIVE SERGEANT							
	3 DETECTIVE PATROLMEN							
	TOTAL POLICE-CRIM INV PERSON	404,078.13	501,397.00	506,321.85	473,804.80	506,321.85	519,481.00	3.6%
0121252	POLICE-CRIM INV ORDINARY MAINT							
0121252	540000 SUPPLIES	.00	450.00	450.00	224.70	450.00	450.00	.0%
	SUPPLIES FOR DETECTIVE'S OFFICE.							

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0121252	542007	COMP EQUIP	.00	.00	2,000.00	.00	2,000.00	.00	.0%
0121252	558003	PS SUPP	511.85	2,000.00	.00	.00	.00	2,000.00	.0%
ID KITS, SURVEILLANCE EQUIPMENT/SUPPLIES, FINGERPRINT EQUIPMENT/SUPPLIES, CAMERAS/CAMERA EQUIPMENT, VOICE RECORDERS, ETC.									
TOTAL POLICE-CRIM INV ORDINA			511.85	2,450.00	2,450.00	224.70	2,450.00	2,450.00	.0%
TOTAL POLICE - CRIMINAL INVE			404,589.98	503,847.00	508,771.85	474,029.50	508,771.85	521,931.00	3.6%

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ACCOUNTS FOR:

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<hr/>							
216 POLICE - HARBORS							
<hr/>							
0121651 POLICE-HARBOR PERSONAL SERV							
0121651 513000 OT	20,375.84	16,973.00	16,973.00	11,293.63	16,973.00	17,822.00	5.0%
TOTAL POLICE-HARBOR PERSONAL	20,375.84	16,973.00	16,973.00	11,293.63	16,973.00	17,822.00	5.0%
<hr/>							
0121652 POLICE-HARBOR ORDINARY MAINT							
0121652 524037 R&M BOAT	4,243.10	5,000.00	5,000.00	3,591.80	5,000.00	5,000.00	.0%
YEARLY SUMMARIZE, WINTERIZE, AND OTHER MAINTENANCE NEEDS.							
0121652 548001 MOTOR G&O	2,253.41	8,000.00	8,000.00	2,000.00	8,000.00	8,000.00	.0%
FUEL FOR POLICE BOAT OPERATIONS.							
TOTAL POLICE-HARBOR ORDINARY	6,496.51	13,000.00	13,000.00	5,591.80	13,000.00	13,000.00	.0%
TOTAL POLICE - HARBORS	26,872.35	29,973.00	29,973.00	16,885.43	29,973.00	30,822.00	2.8%

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218 POLICE - PARKING							
0121851 POLICE-PARKING PERSONAL SERV							
0121851 511000 SALARIES	47,789.79	48,257.00	51,257.00	51,100.48	51,257.00	52,180.00	8.1%
PARKING CONTROL OFFICER.							
0121851 511300 WAGES	27,311.69	28,234.00	29,734.00	29,422.90	29,734.00	59,207.00	109.7%
PARKING CONTROL OFFICER - PART TIME METER ENFORCEMENT 48 HOURS BI-WEEKLY, ALSO INCLUDES PREMIUM PAY FOR WEEKEND SHIFTS PER CONTRACT - \$30,207							
PARKING METER COLLECTION AND REPAIR - \$29,000							
0121851 513000 OT	.00	.00	295.43	295.43	295.43	.00	.0%
0121851 514006 LONGEVITY	500.00	800.00	504.57	500.00	500.00	1,300.00	62.5%
1 EMPLOYEE @ \$1,000 1 EMPLOYEE @ \$300							
0121851 519024 SICK INCEN	.00	600.00	600.00	.00	.00	600.00	.0%
CONTRACTUAL BENEFIT FOR EMPLOYEES WHO USE 3 DAYS SICK TIME OR LESS.							
TOTAL POLICE-PARKING PERSONA	75,601.48	77,891.00	82,391.00	81,318.81	81,786.43	113,287.00	45.4%
0121852 POLICE-PARKING ORDINARY MAINT							
0121852 558006 UNIFORMS	400.00	400.00	400.00	400.00	400.00	400.00	.0%
REPLACEMENT UNIFORMS AND FOOTWEAR FOR METER ENFORCEMENT PERSONNEL.							
TOTAL POLICE-PARKING ORDINAR	400.00	400.00	400.00	400.00	400.00	400.00	.0%
TOTAL POLICE - PARKING	76,001.48	78,291.00	82,791.00	81,718.81	82,186.43	113,687.00	45.2%

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220	FIRE							
0122051	FIRE PERSONAL SERVICES							
0122051	511000 SALARIES	6,629,492.11	7,225,399.00	6,568,442.77	6,514,528.31	6,568,442.77	7,304,584.00	1.1%
	FIRE CHIEF (1) - \$170,000							
	ASSISTANT FIRE CHIEF (1) - \$115,195							
	EMS COORDINATOR (1) - \$101,454							
	FIRE INSPECTOR (1) - \$77,729							
	DEPUTY FIRE CHIEF (3) - \$357,011							
	FIRE CAPTAIN (6) - \$630,096							
	FIREFIGHTER (14) - \$1,172,320							
	FIREFIGHTER/MECHANIC (2) - \$181,511							
	FIREFIGHTER/PARAMEDIC (38) - \$3,337,405							
	LIEUTENANT (9) - \$873,570							
	FINANCIAL COORDINATOR (1) - \$66,997							
	MASTER MECHANIC (1) - \$76,442							
	PRINCIPAL CLERK (1) - \$45,355							
	EDUCATION & EMTS (TO ALLOW INCREASE DUE TO HIGHER LEVELS OF EDUCATION AND THOSE WHO BECOME EMT'S DURING THE FISCAL YEAR) - \$5,000							
	PARAMEDIC OFFICER INCENTIVE (4 PARAMEDICS, LT'S & CHIEF) - \$17,500							
	ACTING (AC/AD & AL; COST FOR EMPLOYEES WORKING OUT OF GRADE CONTRACTUAL REQUIREMENT) - \$59,000							
	FIELD TRAINING OFFICER(S) FOR EACH GROUP - \$7,500							
	GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$10,499							
0122051	513000 OT	151,040.44	100,000.00	239,771.69	213,527.36	239,771.69	100,000.00	.0%
	OVERTIME - THIS AMOUNT IS TO COVER REGULAR SHIFT OVERTIME. CONFINED SPACE RESCUE TRAINING. DPW TO FUND THIS \$15k							
0122051	513001 TRAIN OT	45,176.76	33,000.00	43,000.00	15,997.00	43,000.00	33,000.00	.0%
	FIREFIGHTING TRAINING							
0122051	513003 OT - CERT	226,442.65	219,645.00	219,645.00	552.38	219,645.00	231,566.00	5.4%
	EMT CERTIFICATION - CONTRACTUAL REQUIREMENT: AN ANNUAL STIPEND FOR EFR, EMT BASIC AND PARAMEDIC TRAINING AND CONTINUING EDUCATION SHALL BE PAID EACH YEAR TO QUALIFYING EMPLOYEES.							
0122051	513004 OT - CALLB	64,958.99	50,000.00	95,000.00	114,817.97	114,817.97	50,000.00	.0%
	CALLBACKS (\$27,000) - CALLBACK COVERS OVERTIME TO REPLACE AMBULANCE CREWS WHO TRANSPORT PATIENTS TO OUT-OF-TOWN HOSPITALS, MUTUAL AID TO OTHER COMMUNITIES AND PERSONNEL CALLED BACK FOR MULTIPLE ALARM FIRES.							
	HOLDOVERS (\$1,000) - HOLDOVERS COVER WHEN CREWS MUST STAY BEYOND THEIR NORMAL HOURS DUE TO OVERLAPPING CALLS, STATION TRANSFERS, ETC.							

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	INCIDENT COMMAND (\$22,000) - INCIDENT COMMAND AND EMS AT EVENTS SUCH AS ST. PETERS FIESTA, AND THE INCREASING NUMBER OF ROAD RACES BEING RUN THROUGHOUT THE CITY. INCREASE DUE TO REQUIREMENTS OF FIRE DEPARTMENT COVERAGE OF ENTIRE FIESTA SCHEDULE PER IAP.								
0122051	513005	OT - FDPRV	19,916.34	20,000.00	20,000.00	4,895.60	20,000.00	20,000.00	.0%
	FIRE PREVENTION OT - REQUIRED PROFESSIONAL DEVELOPMENT AND CONTINUED EDUCATION PER CONTRACT. LAWS ARE PLACING MORE RESPONSIBILITY ON THE DEPARTMENT FOR HAZARDOUS MATERIALS PROCESSING PERMITS & TIER II INSPECTIONS.								
0122051	513006	OT - MMRND	1,476.27	4,000.00	4,000.00	2,218.68	4,000.00	4,000.00	.0%
	M&M ROUNDS (MORTALITY & MORBIDITY) - M&M ROUNDS ARE TRAININGS REQUIRED BY THE MEDICAL DIRECTOR FOR OUR ALS LICENSURE.								
0122051	513011	OT - EQUIP	.00	.00	42,405.46	.00	42,405.46	.00	.0%
0122051	514001	MERIT INC	69,261.64	65,250.00	64,767.12	64,767.12	64,767.12	65,250.00	.0%
	PROFESSIONAL DEVELOPMENT - CONTRACTUAL REQUIREMENT: EFFECTIVE 7/1/2013 THE FOLLOWING MERIT INCREASES WAS ADDED TO EACH RANK AFTER DEMONSTRATION OF COMPETENCE OR PROOF OF CERTIFICATION AND PAID ON THE FIRST PAY PERIOD IN JANUARY ANNUALLY - BEGINNING IN THE FIRST PAY PERIOD OF JANUARY 2014.								
0122051	514005	FLSA DIFF	71,939.47	50,000.00	88,000.00	79,363.08	88,000.00	50,000.00	.0%
	FLSA - TO COVER FLSA DIFFERENTIALS.								
0122051	514006	LONGEVITY	76,980.05	79,500.00	78,846.58	78,846.58	78,846.58	81,750.00	2.8%
0122051	515004	HOLIDAYS	422,898.66	432,605.00	432,605.00	362,977.12	432,605.00	461,645.00	6.7%
	HOLIDAY PAY - HOLIDAY PAY SHALL BE BASED ON ONE-FOURTH (1/4) THE WEEKLY SALARY OF EACH EMPLOYEE IN THE BARGAINING UNIT. NEW YEAR'S DAY, FOURTH OF JULY, LABOR DAY, THANKSGIVING, AND CHRISTMAS WILL BE PAID AT 1 1/2 TIMES THE REGULAR HOLIDAY PAY RATE.								
0122051	517001	WORK COMP	165,825.72	.00	114,565.43	114,565.43	114,565.43	.00	.0%

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0122051	519001	TUITION RE	1,500.00	1,500.00	1,500.00	1,250.00	1,500.00	1,500.00	.0%
		TO PAY THE CONTRACTUAL REIMBURSEMENT TO THE FIRE CHIEF FOR HIS CELL PHONE @ \$125.00 PER MONTH.							
0122051	519009	UNIF ALLOW	31,875.00	29,750.00	30,175.00	30,175.00	30,175.00	31,875.00	7.1%
		UNIFORM ALLOWANCE - THERE SHALL BE AN ANNUAL CLEANING ALLOWANCE OF \$425.00 PAID TO EMPLOYEES ON THE FIRST PAYROLL IN AUGUST.							
0122051	519010	SICK BUYBK	18,525.00	20,000.00	19,125.00	19,125.00	19,125.00	20,000.00	.0%
		CONTRACTUAL REQUIREMENT: SICK LEAVE ACCRUAL IS CAPPED AT 180 DAYS (2520 HOURS). EMPLOYEES HAVING MORE THAN 180 SICK DAYS (2520 HOURS) WILL BE COMPENSATED AT \$75 PER DAY (14 HOURS). PAYMENT WILL BE ON THE FIRST PAY PERIOD OF JANUARY. ON JULY 1ST OF EACH FISCAL YEAR, THE FIFTEEN (15) DAYS (210 HOURS) OF ANNUAL SICK LEAVE WILL BE ADDED TO ESTABLISH THE ACCUMULATED SICK TIME.							
0122051	519011	RMTSICKBUY	57,682.80	.00	31,075.80	31,075.80	31,075.80	.00	.0%
		RETIREMENT - TO COVER RETIREMENTS.							
0122051	519012	NASAL NARC	78,717.62	65,804.00	65,108.61	65,108.61	65,108.61	63,325.00	-3.8%
		NASAL NARCAN - CONTRACTUAL REQUIREMENT: THIS ACCOUNT IS FOR 1% NASAL NARCAN PREMIUM (STIPEND) TO BE PAID ON THE FIRST PAY PERIOD IN JULY.							
0122051	519024	SICK INCEN	44,217.79	36,500.00	46,225.00	46,225.00	46,225.00	44,500.00	21.9%
		SICK INCENTIVE - CONTRACTUAL REQUIREMENT: EMPLOYEES WHO DO NOT USE SICK DAYS IN A CALENDAR YEAR WILL RECEIVE THE STIPEND, PAYABLE IN THE 2ND PAYROLL OF JANUARY.							
0122051	519025	FIT INCEN	9,500.00	9,000.00	9,500.00	9,500.00	9,500.00	10,000.00	11.1%
		FITNESS INCENTIVE CONTRACTUAL REQUIREMENT - VOLUNTARY FITNESS INCENTIVE, EACH MEMBER WHO PARTICIPATES AND PASSES THE PROGRAM WILL BE PAID A \$500 ANNUAL INCENTIVE.							
		TOTAL FIRE PERSONAL SERVICES	8,187,427.31	8,441,953.00	8,213,758.46	7,769,516.04	8,233,576.43	8,572,995.00	1.6%
0122052		FIRE ORDINARY MAINTENANCE							
0122052	520000	PURCH SVC	5,423.98	5,200.00	5,200.00	5,000.00	5,200.00	5,200.00	.0%
		PUBLIC RELATIONS							

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0122052 524001 R&M B&G RADIO REPAIRS & MAINTENANCE.	9,091.08	10,000.00	10,000.00	2,680.00	10,000.00	10,000.00	.0%
0122052 524003 R&M VEH MAINTENANCE AND QUARTERLY PREVENTATIVE MAINTENANCE ON ALL FLEET VEHICLES (SUCH AS SUCH AS ENGINE REPAIRS/OVERHAULS, TRANSMISSIONS, SPRINGS, SUSPENSION SYSTEM REPAIR AND PUMP OVERHAULS/REPLACEMENTS).	96,426.75	110,000.00	108,300.00	96,306.50	108,300.00	110,000.00	.0%
0122052 524006 R&M COM EQ PURCHASE PORTABLE RADIO BATTERIES, MASK ALERT BATTERIES, CO DETECTOR BATTERIES, RECHARGEABLE HAND LIGHT BATTERIES, EXTENSION CORDS USED AT FIRE SCENES, RECHARGEABLE HAND LIGHTS, ETC.	1,557.32	4,000.00	2,408.61	2,408.61	2,408.61	4,000.00	.0%
0122052 524007 R&M OFFICE PRINTER/FAX/SCAN/COPIER LEASE - \$4,000 COPIER MAINTENANCE - \$1,000 TELEPHONE HARDWARE - \$200	4,706.81	5,200.00	4,839.17	4,839.17	4,839.17	5,200.00	.0%
0122052 524015 R&M COMP LEXIPOL (WEB BASED POLICY MANAGEMENT SYSTEM) - \$10,500 COMCAST BUSINESS SOLUTIONS (MAGNOLIA FIRE STATION) - \$2,400 IMC/TRITECH SOFTWARE ANNUAL FEE - \$12,000 TIPIS-IS SOFTWARE (LICENSING FEE FOR A CLINICAL QUALITY ASSURANCE PROGRAM) - \$3,200 ACORN RECORDING SOLUTION (MAINTENANCE CONTRACT FOR THE NEW VOICE RECORDING SYSTEM) - \$2,000 ZOLL EPCR - \$13,000 KNOX ANNUAL SOFTWARE AGREEMENT MED VAULT AND KEY SECURE - \$600 ZOLL CUSTOM INTERFACE ANNUAL MAINTENANCE - \$1,200 TRITECH TO CAD INTERFACE ANNUAL MAINTENANCE - \$1,500 CREWSENSE (TARGET SOLUTIONS) HIRING SOFTWARE - \$6,000	38,336.05	40,700.00	40,615.51	40,615.51	40,615.51	52,400.00	28.7%
0122052 524017 R&M EQUIP ACETYLENE AND OXYGEN TANK LEASE - \$250 ANNUAL COMPRESSOR MAINTENANCE - \$3,000 FIRE EXTINGUISHER MAINTENANCE - \$3,000 FIRE PREVENTION SUPPLIES - \$750 METER RECALIBRATION AND REPAIRS - \$2,500 METER REPLACEMENT - \$2,650 OEM PARTS & REPAIRS - \$3,500 QUARTERLY AIR QUALITY TESTING - \$1,200 ANNUAL SCBA FLOW TEST AND REGULATOR CLEANING - \$2,700 REPLACEMENT OF SCBA FACE PIECES - \$1,500 REQUIRED HYDRO STATIC TESTING - \$3,550 MANDATORY SCBA FACE PIECE FIT TESTING - \$500	20,702.46	24,850.00	28,834.91	27,753.54	28,834.91	33,600.00	35.2%

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	PURCHASE OF REPLACEMENT BATTERIES FOR THE THERMAL IMAGING CAMERA + REPAIRS - \$4,200 INSPECT ANSUL FIRE PROTECTION SYSTEM AND REQUIRED CLEANING AND INSPECTION OF THE HOOD - 1,300 PLYMOVENT - \$3,000							
0122052	527001 RENT BLDG REPAIR FACILITY TO MEET OSHA/DLS REQUIREMENTS.	.00	.00	.00	.00	.00	6,000.00	.0%
0122052	527017 RENT PARK PARKING SPOTS PAID TO TRINITY CONGREGATIONAL CHURCH - 7 SPOTS @ \$650 EACH.	3,600.00	3,600.00	3,600.00	3,600.00	3,600.00	4,550.00	26.4%
0122052	530025 TRAIN OM TRAINING FOR CHIEF, ASSISTANT CHIEF & OFFICE STAFF - \$1,000 ANNUAL MECHANIC & MAINTENANCE CERTIFICATIONS - \$5,000 EMS EDUCATION - \$2,200 TRAINING CONTRACTUAL - \$36,500 EMS SIMLAB FOR SKILLS EVALUATION DONE BI-ANNUALLY - \$12,000 ONLINE SAFETY MANAGEMENT SYSTEM VELOCITY EHS SOLUTION MSDS ONLINE ANNUAL FEE - \$3,299	44,900.49	59,999.00	59,999.00	23,241.24	59,999.00	59,999.00	.0%
0122052	530030 EMS SVCS SERVICE CONTRACTS FOR PHYSIO CONTROL AED'S & LUCAS'S - \$7,000 STRYKER CONTRACT STAIR CHAIRS, SCOOP STRETCHER & SECURING DEVICE - \$1,000 (NEW POWER STRETCHERS ARE UNDER CONTRACT FOR 7 YEARS.) ZOLL X-SERIES MONITORS AND ZOLL AED's - \$9,000 (ALL ARE ONE YEAR AGREEMENTS)	14,399.11	17,000.00	18,326.80	18,326.80	18,326.80	17,000.00	.0%
0122052	530031 FD PREVSEM THIS IS TO COVER THE CLASSES ASSOCIATED WITH FIRE INVESTIGATION AND FIRE INSPECTION.	8,393.21	.00	.00	.00	.00	.00	.0%
0122052	530032 BILL&COLL AMBULANCE BILLING - TO PROVIDE BILLING AND COLLECTION SERVICE FOR APPROXIMATELY 2,000 AMBULANCE PATIENTS.	33,076.64	39,000.00	44,000.00	44,000.00	44,000.00	50,000.00	28.2%

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0122052	530034	AMB MED	5,250.00	5,500.00	5,500.00	5,250.00	5,500.00	5,500.00	.0%
		THE STATE REGULATIONS REQUIRE OUR PARAMEDIC PROGRAM TO HAVE AN AFFILIATION AGREEMENT WITH OUR LOCAL HOSPITAL. THIS AMOUNT PAYS FOR THE MEDIAL DIRECTOR'S COST AND AFFILIATIONS AGREEMENT WORK BY THE HOSPITAL.							
0122052	534002	CELL SVC	14,302.81	20,980.00	18,980.00	18,980.00	18,980.00	20,980.00	.0%
		CELL PHONE SERVICE WHICH INCLUDE DATA CARDS, HOTSPOTS WHICH ARE REQUIRED WITH THE TRITECH DISPATCH SOFTWARE - \$17,000 REPAIRS/REPLACEMENTS FOR CELLPHONES AND CASES THAT ARE DAMAGED IN THE LINE OF DUTY - \$500 NINE ANALOG TELEPHONE LINES WITH VERIZON - \$3,480							
0122052	540000	SUPPLIES	1,767.42	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	.0%
		THESE ARE SUPPLIES NEEDED BY THE MECHANICS TO MAINTAIN FIRE APPARATUS FIREFIGHTING TOOLS AND EQUIPMENT.							
0122052	542000	OFF SUPP	5,612.77	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	.0%
		PURCHASE OFFICE SUPPLIES SUCH AS PENS, PENCILS, STAPLERS, FILE FOLDERS, HANGING FOLDERS, SCISSORS, SMALL OFFICE ELECTRONIC (I.E. CALCULATORS), DISPATCH LOG BOOKS. ALSO INCLUDES THE PURCHASE OF STREAMING DEVICES TO ACCESS EXTENSIVE LIBRARY OF TRAINING MATERIALS ONLINE.							
0122052	542010	PUBS EQUIP	19,363.73	22,000.00	12,000.00	8,740.00	12,000.00	25,000.00	13.6%
		THIS ACCOUNT IS NEEDED TO PURCHASE EQUIPMENT SUCH AS HOSE, NOZZLES, WYES, ADAPTORS, VALVES, HALOGEN BARS, AXES, ETC. TO CONTINUE TO REPLACE A SIGNIFICANT AMOUNT OF OLD HOSE AND FIREFIGHTING EQUIPMENT AT THE END OF ITS SERVICE LIFE.							
0122052	543000	BE R&M SUP	163.76	700.00	700.00	674.97	700.00	700.00	.0%
		PURCHASE WOOD AND HARDWARE ITEMS FOR SMALL BUILDING REPAIRS, TO REPLACE WOOD BLOCKS (CRIBBING) USED AT EMERGENCY SCENES, MAKE NEW KEYS, ETC. TO BUILD PROPS USED IN TRAINING EXERCISES. THIS CODE SUPPORTS ON DUTY PERSONNEL MAKING REPAIRS AND IMPROVEMENTS IN THE FOUR FIRE STATIONS THAT OTHERWISE WOULD NOT GET DONE OR WOULD BE DEFERRED. WE DO OUR OWN SMALL BUILDING REPAIRS AND THE SUPPLIES NEEDED ARE COSTLY.							
0122052	543003	TOOLS	727.04	1,000.00	1,000.00	.00	1,000.00	1,000.00	.0%
		PURCHASE SMALL POWER TOOLS, PRIMARILY FOR THE MECHANICS.							

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0122052	543007	PAINT	298.91	300.00	300.00	300.00	300.00	300.00	.0%
		SPRAY PAINTS AND REGULAR PAINTS FOR SMALL BUILDING PAINT PROJECTS, COLOR CODING OF EQUIPMENT BY VEHICLE, TO PAINT TOOLS, WHEEL RIMS, ETC.							
0122052	543011	HW SM TOOL	991.61	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
		TO REPLACE DAMAGED SHOP AND VEHICLE TOOL KITS.							
0122052	549000	FOOD SUPP	866.84	800.00	800.00	336.00	800.00	800.00	.0%
		PURCHASE BOTTLED WATER WE STOCK FOR LONG TERM INCIDENTS, ESPECIALLY WOODS FIRES, TO PROVIDE HYDRATION. ALSO PURCHASES FOOD FOR MEMBERS COMMITTED ON LONG TERM OPERATIONS SUCH AS LARGE BRUSH FIRES.							
0122052	550000	MED/DN SUP	57,186.71	60,000.00	70,000.00	59,169.59	70,000.00	66,000.00	10.0%
		AMBULANCE SUPPLIES - THIS ACCOUNT PAYS FOR ALL MEDICAL SUPPLIES AND EQUIPMENT INCLUDING ROUTINE SUPPLIES - \$56,000 ENHANCED EMS PPE FOR NOVEL CONTAGION PREPAREDNESS - \$10,000							
0122052	553008	CHEMICAL	1,180.00	1,300.00	1,180.00	1,180.00	1,180.00	1,500.00	15.4%
		TO PURCHASE FIRE FIGHTING FOAMS WHICH COST APPROXIMATELY \$100 PER FIVE GALLON PAIL. WE BUY PALLET LOADS OF 20 TO 35 CONTAINERS AS DISCOUNTS AND NO SHIPPING FEES HAVE BEEN OFFERED ON PALLET LOAD QUANTITY PURCHASES. THIS FIREFIGHTING FOAM HAS A SHELF LIFE AND MUST BE REPLACED PERIODICALLY.							
0122052	558015	SUPP M/W	97,045.31	115,800.00	115,800.00	115,800.00	115,800.00	122,800.00	6.0%
		ANNUAL WORK CLOTHING REPLACEMENT FOR ALL FIREFIGHTERS - \$46,000 PPE FOR FIRE INVESTIGATION - \$300 WORK SAFETY CLOTHES AND TURNOUT GEAR THAT IS DAMAGED IN THE LINE OF DUTY - \$11,500 ADDITIONAL TURNOUT GEAR REQUIRED TO MEET OSHA/DLS COMPLIANCE - \$33,000 PERSONAL PROPERTY DAMAGED IN THE LINE OF DUTY - \$2,000 REPLACE TURNOUT GEAR - \$25,000 CONTRACTUAL REQUIREMENT: UNIFORM/CLOTHING FOR LIEUTENANTS, DEPUTIES & ASSISTANT CHIEF - \$5,000							
0122052	571000	IN ST TRAV	88.90	850.00	500.00	114.65	500.00	850.00	.0%
		THIS ACCOUNT NEEDS TO BE FUNDED TO PAY FOR VEHICLES NEEDING WARRANTY WORK OUT OF TOWN. EZ-PASS REQUIRED.							

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FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0122052 573000 DUES&MEMBR	8,460.78	9,570.00	5,465.00	5,465.00	5,465.00	9,570.00	.0%
SHOP AND SERVICE MANUALS NEEDED - \$500 ESSEX COUNTY FIRE CHIEFS MEMBERSHIP - \$2,000 FIRE CHIEF'S ASSOCIATION OF MA - \$400 FIRE PREVENTION MANUALS - \$250 ICC MEMBERSHIP (INTERNATIONAL CODE COUNCIL) - \$150 INTERNATIONAL ASSOCIATION OF FIRE CHIEF'S MEMBERSHIP - \$250 MAIAAI - MEMBERSHIP TO ALLOW FOR SPECIFIC TRAINING FOR FIRE INSPECTOR - \$550 STATE BOOK STORE - \$250 METRO FIRE ARSON ASSOCIATION MEMBERSHIP - \$100 NFPA MEMBERSHIP - \$400 YEARLY SUBSCRIPTION TO BUILDING CODES - \$2,550 NFPA STANDARDS - \$2,170							
0122052 578005 REIM LIC	1,550.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	.0%
AMBULANCE LICENSE - THIS ALLOCATION IS DESIGNATED FOR STATE, AND REGIONAL LICENSING FOR AMBULANCE AND CONTROLLED SUBSTANCES.							
TOTAL FIRE ORDINARY MAINTENA	495,470.49	566,349.00	566,349.00	492,781.58	566,349.00	620,949.00	9.6%
0122058 FIRE CAPITAL OUTLAY							
0122058 585000 EQUIPMT	3,720.00	.00	230,600.00	210,651.42	230,600.00	10,000.00	.0%
PORTABLE & MOBILE RADIO REPLACEMENT							
0122058 585001 VEHICLES	17,533.58	.00	40,000.00	32,032.12	40,000.00	31,032.00	.0%
LEASE PAYMENT #2 OF 3 FOR CAR 1 & CAR 4.							
0122058 585003 EMS EQUIP	33,810.11	34,000.00	34,000.00	33,810.11	34,000.00	34,000.00	.0%
MANDATORY ZOLL MONITORS PAYMENT #4 of 5 SERIES							
0122058 585010 OFF EQUIP	5,656.31	.00	.00	.00	.00	5,000.00	.0%
REPLACE BEDS & OTHER FURNITURE IN THE STATIONS.							
TOTAL FIRE CAPITAL OUTLAY	60,720.00	34,000.00	304,600.00	276,493.65	304,600.00	80,032.00	135.4%
TOTAL FIRE	8,743,617.80	9,042,302.00	9,084,707.46	8,538,791.27	9,104,525.43	9,273,976.00	2.6%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE	
241	INSPECTIONAL SERVICES								
0124151	INSPECTIONAL SERV PERSONAL								
0124151	511000 SALARIES	483,784.08	523,433.00	533,233.00	532,073.78	533,233.00	553,398.00	5.7%	
	INSPECTOR OF BUILDINGS - \$102,404 8 FULL TIME EMPLOYEES - \$442,815 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$8,179								
	ZONING ENFORCEMENT OFFICER/VACATION BUILDING INSPECTOR IS PAID 50% FROM GENERAL FUND AND 50% FROM VACANT BUILDING FUND								
0124151	511300 WAGES	1,954.00	.00	.00	.00	.00	.00	.0%	
0124151	512000 S&W TEMP	2,130.00	2,500.00	2,500.00	1,240.00	2,500.00	2,500.00	.0%	
	THIS ACCOUNT IS USED TO HIRE TEMPORARY INSPECTORS TO COVER FOR VACATION AND OTHER TIME OFF FOR FULL TIME INSPECTORS.								
0124151	514006 LONGEVITY	6,300.00	6,300.00	6,300.00	6,300.00	6,300.00	7,300.00	15.9%	
	1 EMPLOYEE @ \$1,800 2 EMPLOYEES @ \$1,500 2 EMPLOYEE @ \$1,000 1 EMPLOYEE @ \$500								
0124151	519010 SICK BUYBK	2,066.70	2,700.00	2,700.00	2,522.02	2,522.02	2,700.00	.0%	
	2 EMPLOYEES HISTORICALLY BUY BACK SICK TIME.								
0124151	519024 SICK INCEN	1,524.98	2,700.00	2,700.00	1,300.00	1,300.00	2,700.00	.0%	
	HISTORICALLY THE BUILDING DEPARTMENT DOES NOT USE A LOT OF SICK DAYS. 9 EMPLOYEES @ \$300 EACH								
	TOTAL INSPECTIONAL SERV PERS	497,759.76	537,633.00	547,433.00	543,435.80	545,855.02	568,598.00	5.8%	
0124152	INSPECTIONAL SERV ORDINARY								
0124152	524007 R&M OFFICE	237.57	420.00	420.00	.00	420.00	420.00	.0%	
	MAINTENANCE OF COPY MACHINE.								

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0124152	527015	RENT EQUIP	1,932.12	1,950.00	1,950.00	1,932.12	1,950.00	1,950.00	.0%
		LEASE OF COPY MACHINE.							
0124152	530000	PROF&TECH	.00	1,000.00	1,000.00	.00	1,000.00	1,000.00	.0%
		TO BE USED IF NEED TO HIRE A CONSULTANT OR OUTSIDE LEGAL SERVICES.							
0124152	530006	ENG/ARCH	.00	1,000.00	1,000.00	.00	1,000.00	1,000.00	.0%
		THIS LINE ITEM IS USED IF THE NEED ARISES THAT REQUIRES THE SERVICES OF A LICENSED ENGINEER OR OTHER PROFESSIONAL.							
0124152	542000	OFF SUPP	1,270.25	1,800.00	1,800.00	1,395.00	1,800.00	1,800.00	.0%
		OFFICE SUPPLIES SUCH AS ENVELOPS, LETTERHEAD, STAPLES, ETC. FOR EIGHT EMPLOYEES IN THE ZONING BOARD, LICENSING BOARD, AND BUILDING DEPARTMENT.							
0124152	542001	PRTSTATNRY	823.50	1,500.00	1,500.00	600.00	1,500.00	1,500.00	.0%
		FOR PRINTED MATERIALS, SIGNS, PLACARDS, PAPER FOR PERMITS FOR ZONING BOARD, LICENSING BOARD, AND BUILDING DEPARTMENT.							
0124152	542004	COMP SUPP	2,517.99	3,700.00	3,700.00	1,594.99	3,700.00	2,000.00	-45.9%
		PURCHASE OF ONLINE BUILDING CODE FOR INSPECTORS - \$2,000							
0124152	543011	HW SM TOOL	1,169.06	500.00	500.00	490.00	500.00	800.00	60.0%
		FOR SMALL HAND TOOLS SUCH AS ELECTRIC TESTER, FLASH LIGHTS, TAPE MEASURES SAFETY EQUIPMENT.							
0124152	558006	UNIFORMS	102.24	500.00	500.00	490.00	500.00	1,000.00	100.0%
		FOR DEPARTMENT SHIRTS, JACKETS AND SAFETY JACKETS SO THAT INSPECTORS ARE VISIBLE IN THE FIELD.							
0124152	573000	DUES&MEMBR	1,772.11	2,000.00	2,000.00	1,103.89	2,000.00	2,000.00	.0%
		THIS IS USED TO PAY FOR INSPECTORS MEMBERSHIP IN THEIR RESPECTED TRADE ORGANIZATIONS, NEW CODE BOOKS, AND OTHER SUBSCRIPTIONS TO TRADE AND CODE PUBLICATIONS.							
		TOTAL INSPECTIONAL SERV ORDI	9,824.84	14,370.00	14,370.00	7,606.00	14,370.00	13,470.00	-6.3%
0124158	INSPECTIONAL SERV CAPITAL OUT								
0124158	585000	EQUIPMT	.00	4,000.00	4,000.00	.00	4,000.00	4,000.00	.0%
		THE STATE HAS INFORMED THE SEALER THAT HIS MEASURING EQUIPMENT IS GETTING							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
OUTDATED AND THAT THE CITY SHOULD START REPLACEMENT PROGRAM.							
0124158 585013 OFF FURN	1,768.00	4,000.00	4,000.00	.00	4,000.00	4,000.00	.0%
REPLACE SECTION OF CARPETING - \$4,000							
TOTAL INSPECTIONAL SERV CAPI	1,768.00	8,000.00	8,000.00	.00	8,000.00	8,000.00	.0%
TOTAL INSPECTIONAL SERVICES	509,352.60	560,003.00	569,803.00	551,041.80	568,225.02	590,068.00	5.4%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE		
<hr/>									
291	FIRE - EMERGENCY MANAGEMENT								
<hr/>									
0129152	EMG MGMT ORDINARY MAINT								
0129152	520000	PURCH SVC	19,368.00	24,012.00	24,012.00	24,012.00	24,012.00	.0%	
	ASSISTANT TO THE EMD - 19 HOURS A WEEK @ \$24.00 PER HOUR. ALSO, INCLUDES \$300 FOR TRAVEL EXPENSES.								
0129152	534002	CELL SVC	4,808.25	5,000.00	5,000.00	5,000.00	5,000.00	.0%	
	COMCAST PHONE & INTERNET FOR THE EOC.								
0129152	540000	SUPPLIES	2,473.45	2,500.00	2,500.00	2,500.00	2,500.00	.0%	
	THIS ACCOUNT WILL BE USED FOR SUPPLIES FOR THE EOC.								
0129152	542009	TELE EQUIP	9,869.46	12,000.00	12,000.00	10,535.00	12,000.00	.0%	
	EMERGENCY NOTIFICATION SYSTEM.								
0129152	549000	FOOD SUPP	.00	750.00	750.00	200.00	750.00	.0%	
	FOOD & WATER FOR ACTIVATION FOR EOC. ANNUAL REPLACEMENT FOR EXPIRING MRE'S.								
0129152	558010	INSP SUPP	2,230.00	6,000.00	6,000.00	.00	6,000.00	.0%	
	RADIO & COMMUNICATION - \$3,000 VARIOUS TRAILERS (FLOOD, MDU, HAZMAT, ETC.) - \$3,000								
	TOTAL EMG MGMT ORDINARY MAIN		38,749.16	50,262.00	50,262.00	42,247.00	50,262.00	50,262.00	.0%
<hr/>									
0129158	EMG MGMT CAPITAL OUTLAY								
0129158	585010	OFF EQUIP	.00	2,500.00	2,500.00	.00	2,500.00	2,500.00	.0%
	EOC OFFICE EQUIPMENT - REPAIR/REPLACE/MAINTAIN.								
	TOTAL EMG MGMT CAPITAL OUTLA		.00	2,500.00	2,500.00	.00	2,500.00	2,500.00	.0%
	TOTAL FIRE - EMERGENCY MANAG		38,749.16	52,762.00	52,762.00	42,247.00	52,762.00	52,762.00	.0%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
292 POLICE - ANIMAL CONTROL							
0129251 POLICE-ANIMAL CTL PERSONAL SVC							
0129251 511000 SALARIES	107,414.47	108,671.00	116,671.00	115,930.41	116,671.00	118,660.00	9.2%
2 ANIMAL CONTROL OFFICERS, INCLUDES WEEKEND PREMIUM PAY PER CONTRACT.							
0129251 513000 OT	2,043.89	3,786.00	3,786.00	2,058.74	3,786.00	4,000.00	5.7%
CALLS FOR ANIMAL CONTROL EMERGENCY SERVICES AFTER HOURS AND ON SCHEDULED DAYS OFF.							
0129251 514006 LONGEVITY	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	.0%
1 EMPLOYEE @ \$1,250							
0129251 519024 SICK INCEN	100.00	600.00	600.00	200.00	200.00	600.00	.0%
2 EMPLOYEES @ \$300 EACH							
TOTAL POLICE-ANIMAL CTL PERS	110,808.36	114,307.00	122,307.00	119,439.15	121,907.00	124,510.00	8.9%
0129252 POLICE-ANIMAL CTL ORD MAINT							
0129252 520000 PURCH SVC	590.00	8,000.00	8,000.00	4,000.00	8,000.00	8,000.00	.0%
VETERINARIAN AND ANIMAL BOARDING SERVICES, MEDICATION, AND SUPPLIES.							
0129252 540000 SUPPLIES	425.00	.00	.00	.00	.00	.00	.0%
TOTAL POLICE-ANIMAL CTL ORD	1,015.00	8,000.00	8,000.00	4,000.00	8,000.00	8,000.00	.0%
TOTAL POLICE - ANIMAL CONTRO	111,823.36	122,307.00	130,307.00	123,439.15	129,907.00	132,510.00	8.3%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
296 SHELLFISH CONTROL							
0129651 SHELLFISH PERSONAL SERVICES							
0129651 511000 SALARIES	57,484.03	54,937.00	55,023.83	55,023.83	55,023.83	56,105.00	2.1%
SHELLFISH CONSTABLE.							
0129651 511300 WAGES	13,268.77	22,979.00	23,260.22	23,260.22	23,260.22	24,042.00	4.6%
ASSISTANT SHELLFISH CONSTABLE.							
0129651 513000 OT	.00	2,000.00	3,705.89	2,358.90	3,705.89	6,000.00	200.0%
OVERTIME - \$6,000							
0129651 514006 LONGEVITY	1,035.62	.00	.00	.00	.00	.00	.0%
0129651 519024 SICK INCEN	.00	463.00	389.06	389.06	389.06	463.00	.0%
1 EMPLOYEE @ \$300							
1 EMPLOYEE @ \$163							
TOTAL SHELLFISH PERSONAL SER	71,788.42	80,379.00	82,379.00	81,032.01	82,379.00	86,610.00	7.8%
0129652 SHELLFISH ORDINARY MAINT							
0129652 524006 R&M COM EQ	.00	1,500.00	1,500.00	.00	1,500.00	1,800.00	20.0%
POLICE FREQUENCY RADIOS							
0129652 524037 R&M BOAT	668.90	1,500.00	1,500.00	100.00	1,500.00	6,000.00	300.0%
MAINTENANCE.							
0129652 530008 EE TRAIN	.00	1,500.00	1,500.00	.00	1,500.00	1,500.00	.0%
COST FOR EMPLOYEES TO GO TO REQUIRED TRAINING PROGRAMS, INCLUDING NEW HIRE.							
0129652 540000 SUPPLIES	.00	.00	.00	.00	.00	1,000.00	.0%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0129652 558006 UNIFORMS	.00	700.00	700.00	700.00	700.00	1,000.00	42.9%
MISCELLANEOUS CLOTHING SUPPLIES.							
0129652 571000 IN ST TRAV	.00	200.00	200.00	.00	200.00	200.00	.0%
TRAVEL RELATED EXPENSES.							
0129652 573000 DUES&MEMBR	50.00	100.00	100.00	50.00	100.00	100.00	.0%
MASSACHUSETTS SHELLFISH OFFICERS ASSOCIATION DUES.							
TOTAL SHELLFISH ORDINARY MAI	718.90	5,500.00	5,500.00	850.00	5,500.00	11,600.00	110.9%
TOTAL SHELLFISH CONTROL	72,507.32	85,879.00	87,879.00	81,882.01	87,879.00	98,210.00	14.4%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
403	DPW - SOLID WASTE DISP RECYCLI							
0140351	DPW-SOLID WASTE REC PERSONAL							
0140351	513002 OT - LABOR	8,223.76	10,000.00	10,000.00	6,692.92	10,000.00	10,000.00	.0%
	OVERTIME COSTS FOR COMPOST FACILITY AND THE RECYCLE COLLECTION ON THE LAST SATURDAYS OF THE MONTH.							
0140351	519026 STIPENDS	9,961.64	10,000.00	10,000.00	8,045.94	10,000.00	10,000.00	.0%
	STIPEND.							
	TOTAL DPW-SOLID WASTE REC PE	18,185.40	20,000.00	20,000.00	14,738.86	20,000.00	20,000.00	.0%
0140352	DPW-SOLID WASTE REC ORDINARY							
0140352	520000 PURCH SVC	1,085.00	5,000.00	5,000.00	4,704.00	5,000.00	10,000.00	100.0%
	PROPANE TANK DISPOSALS, TIRE DISPOSALS, FLUORESCENT LIGHT BULB DISPOSALS, ETC.							
0140352	527015 RENT EQUIP	.00	8,000.00	8,000.00	8,000.00	8,000.00	15,000.00	87.5%
	ANNUAL BRUSH GRINDING AT THE COMPOST FACILITY.							
0140352	529004 SOLID WST	1,839,555.28	2,099,877.00	2,099,877.00	2,099,877.00	2,099,877.00	2,182,727.00	3.9%
	CONTRACT PRICE FOR CURBSIDE PICKUP - \$1,568,750 TIP FEE - \$507,150 ROLL OFF REMOVALS - \$75,000 MAIN ST AND BOULEVARD BARREL PICK UP - \$31,827							
0140352	529007 HAZ WASTE	8,000.00	10,000.00	10,000.00	10,000.00	10,000.00	15,000.00	50.0%
	ANNUAL HOUSEHOLD HAZARDOUS DAY AT DPW FACILITY.							
0140352	540000 SUPPLIES	5,359.81	7,500.00	7,500.00	3,275.00	7,500.00	10,000.00	33.3%
	POSTAGE FOR RECYCLE BROCHURE, YELLOW BAGS, RECYCLE STICKERS, TRASH BARRELS AND COVERS.							
0140352	553009 RECYCLING	.00	5,000.00	5,000.00	3,000.00	5,000.00	2,500.00	-50.0%
	RECYCLE BINS FOR NEW HOMEOWNERS AND LOST OR STOLEN BINS.							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
TOTAL DPW-SOLID WASTE REC OR	1,854,000.09	2,135,377.00	2,135,377.00	2,128,856.00	2,135,377.00	2,235,227.00	4.7%
TOTAL DPW - SOLID WASTE DISP	1,872,185.49	2,155,377.00	2,155,377.00	2,143,594.86	2,155,377.00	2,255,227.00	4.6%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
411	DPW - ENGINEERING							
0141151	DPW-ENGINEERING PERSONAL SVC							
0141151	511000 SALARIES	31,666.93	34,958.00	34,617.84	29,357.92	34,617.84	34,906.00	- .1%
	CITY ENGINEER - FUNDED 34% ENGINEERING, 33% WATER, 33% SEWER - \$33,115 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$1,791							
0141151	512000 S&W TEMP	480.00	15,000.00	15,000.00	.00	15,000.00	20,000.00	33.3%
	INTERNS AND PARTIAL FUNDING FOR JUNIOR ENGINEER ONCE HIRED.							
0141151	514006 LONGEVITY	425.00	425.00	558.56	558.56	558.56	170.00	-60.0%
	CITY ENGINEER (FUNDED BETWEEN ENGINEERING, WATER & SEWER)							
0141151	519011 RMTSICKBUY	.00	.00	206.60	206.60	206.60	.00	.0%
0141151	519024 SICK INCEN	.00	.00	.00	.00	.00	102.00	.0%
	CITY ENGINEER (FUNDED BETWEEN ENGINEERING, WATER & SEWER)							
	TOTAL DPW-ENGINEERING PERSON	32,571.93	50,383.00	50,383.00	30,123.08	50,383.00	55,178.00	9.5%
0141152	DPW-ENGINEERING ORDINARY MAIN							
0141152	520000 PURCH SVC	4,229.96	5,000.00	5,000.00	4,459.51	5,000.00	5,000.00	.0%
	MISCELLANEOUS SERVICES.							
0141152	524007 R&M OFFICE	.00	500.00	500.00	.00	500.00	500.00	.0%
	CAMERON OFFICE PRODUCTS - REPAIRS NOT COVERED UNDER WARRANTY.							
0141152	527006 LEASE COPY	2,441.47	2,070.00	2,070.00	1,470.92	2,070.00	2,070.00	.0%
	COPIER LEASE - \$871 (FUNDED BETWEEN ENGINEERING, WATER, & SEWER) HP DESIGNJET T250 ANNUAL WARRANTY - \$1,199							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0141152 530006 ENG/ARCH	.00	225.00	225.00	.00	225.00	225.00	.0%
OUTSIDE ARCH/ENGINEERING SERVICES - \$150 REGISTRY OF DEEDS - \$75							
0141152 542000 OFF SUPP	494.97	750.00	750.00	500.00	750.00	750.00	.0%
MISCELLANEOUS SUPPLIES - READYFRESH WATER BOTTLES, WB MASON.							
0141152 542002 COPYING	.00	750.00	750.00	.00	750.00	750.00	.0%
PHOTO SUPPLIES.							
TOTAL DPW-ENGINEERING ORDINA	7,166.40	9,295.00	9,295.00	6,430.43	9,295.00	9,295.00	.0%
TOTAL DPW - ENGINEERING	39,738.33	59,678.00	59,678.00	36,553.51	59,678.00	64,473.00	8.0%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
421 DPW - PUBLIC WORKS ADMIN							
0142151 DPW-ADMIN PERSONAL SERVICES							
0142151 511000 SALARIES	109,662.01	107,754.00	109,154.00	108,942.79	109,154.00	114,746.00	6.5%
DIRECTOR - \$47,073 ASSISTANT DIRECTOR - \$35,140 CONFIDENTIAL SECRETARY - \$27,453 ALL FUNDED BETWEEN ADMIN, WATER AND SEWER GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$5,080							
0142151 514006 LONGEVITY	1,190.00	1,360.00	1,360.00	1,360.00	1,360.00	1,360.00	.0%
2 EMPLOYEES @ \$510 EACH 1 EMPLOYEE @ \$340 ALL FUNDED BETWEEN ADMIN, WATER, AND SEWER							
0142151 519010 SICK BUYBK	790.08	918.00	918.00	892.37	892.37	918.00	.0%
2 EMPLOYEES @ \$459 EACH BOTH FUNDED BETWEEN ADMIN, WATER, AND SEWER							
0142151 519024 SICK INCEN	306.00	306.00	306.00	306.00	306.00	306.00	.0%
3 EMPLOYEES @ \$102 EACH ALL FUNDED BETWEEN ADMIN, WATER, AND SEWER							
TOTAL DPW-ADMIN PERSONAL SER	111,948.09	110,338.00	111,738.00	111,501.16	111,712.37	117,330.00	6.3%
0142152 DPW-ADMIN ORDINARY MAINT							
0142152 530008 EE TRAIN	2,338.38	5,000.00	5,000.00	4,151.50	5,000.00	5,000.00	.0%
EMPLOYEE TRAINING AND WORKSHOPS.							
0142152 571000 IN ST TRAV	5,517.16	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	.0%
TRAVEL REIMBURSEMENT FOR THE DIRECTOR.							
0142152 572000 OUT TRAVEL	766.02	2,500.00	2,500.00	.00	2,500.00	2,500.00	.0%
TRAVEL REIMBURSEMENT FOR DIRECTOR AND ASSISTANT DIRECTOR.							

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0142152	573000	DUES&MEMBR	1,570.00	1,790.00	1,790.00	1,718.00	1,790.00	1,790.00	.0%
DUES FOR ECHA, MHA, ASCE, AND APA MEMBERSHIPS.									
TOTAL DPW-ADMIN ORDINARY MAI			10,191.56	15,790.00	15,790.00	12,369.50	15,790.00	15,790.00	.0%
TOTAL DPW - PUBLIC WORKS ADM			122,139.65	126,128.00	127,528.00	123,870.66	127,502.37	133,120.00	5.5%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
423 DPW - SNOW REMOVAL							
0142351 DPW-SNOW REMVL PERSONAL SVC							
0142351 513002 OT - LABOR	176,896.99	141,500.00	141,500.00	98,728.29	141,500.00	141,500.00	.0%
OVERTIME FOR DPW EMPLOYEES.							
TOTAL DPW-SNOW REMVL PERSONA	176,896.99	141,500.00	141,500.00	98,728.29	141,500.00	141,500.00	.0%
0142352 DPW-SNOW REMVL ORDINARY MAINT							
0142352 524017 R&M EQUIP	.00	5,000.00	5,132.77	3,960.82	5,132.77	5,000.00	.0%
REPAIRS TO PLOWS, SANDERS, SNOW BLOWERS, ETC.							
0142352 529002 SNOW REMVL	2,352.00	41,200.00	21,200.00	.00	21,200.00	41,200.00	.0%
SNOW REMOVAL CONTRACTS - \$38,700 GPS TRACKING FOR CONTRACTORS - \$2,500							
0142352 529014 SNOW PLOW	589,827.96	340,000.00	281,803.84	247,272.80	281,803.84	340,000.00	.0%
OUTSIDE CONTRACTORS FOR SALTING AND SNOW PLOWING OPERATIONS.							
0142352 540000 SUPPLIES	857.69	500.00	809.23	797.28	809.23	500.00	.0%
MISCELLANEOUS SUPPLIES SUCH AS SHOVELS, PARTS, ETC.							
0142352 543011 HW SM TOOL	.00	500.00	500.00	467.05	500.00	500.00	.0%
MISCELLANEOUS ITEMS SUCH AS ICE PICKS ETC.							
0142352 548001 MOTOR G&O	21,500.00	22,300.00	22,300.00	22,074.16	22,300.00	22,300.00	.0%
GASOLINE - \$16,000 DIESEL FUEL - \$5,500 MOTOR OIL AND LUBRICANTS - \$800							
0142352 548004 TIRE&TUBES	.00	3,800.00	3,358.00	.00	3,358.00	3,800.00	.0%
TIRES FOR SNOW EQUIPMENT.							

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0142352	548006	MOTOR P&A	38,136.19	28,300.00	30,300.00	28,861.74	30,300.00	28,300.00	.0%
		REPLACEMENT PARTS FOR TRUCKS, SANDERS, BLOWERS, PLOW BLADES, ETC.							
0142352	549000	FOOD SUPP	1,812.77	1,000.00	1,000.00	408.09	1,000.00	1,000.00	.0%
		FOOD FOR DPW EMPLOYEES DURING SNOW EVENTS.							
0142352	553010	SALT&SAND	419,519.71	147,500.00	223,696.16	191,491.11	223,696.16	147,500.00	.0%
		SALT FOR ROADS.							
		TOTAL DPW-SNOW REMVL ORDINAR	1,074,006.32	590,100.00	590,100.00	495,333.05	590,100.00	590,100.00	.0%
0142358	DPW-SNOW REMVL CAPITAL OUTLAY								
0142358	585000	EQUIPMT	15,895.59	35,000.00	35,000.00	34,355.00	35,000.00	35,000.00	.0%
		REPLACE PLOW BLADES, SANDERS, ETC.							
		TOTAL DPW-SNOW REMVL CAPITAL	15,895.59	35,000.00	35,000.00	34,355.00	35,000.00	35,000.00	.0%
		TOTAL DPW - SNOW REMOVAL	1,266,798.90	766,600.00	766,600.00	628,416.34	766,600.00	766,600.00	.0%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
470	DPW - PUBLIC SERVICES							
0147051	DPW-PUBLIC SER PERSONAL SERV							
0147051	511000 SALARIES	856,152.94	1,011,571.00	998,806.40	878,724.37	998,806.40	1,018,575.00	.7%
	ASSIST DIRECTOR OF OPERATIONS - \$25,839 (FUNDED BETWEEN PUBLIC SERVICE 25%, FACILITIES 25%, WATER 25%, AND SEWER 25%) PUBLIC WORKS INSPECTOR - \$30,214 (FUNDED BETWEEN PUBLIC SERVICE 50%, WATER 25%, AND SEWER 25%) MAINTENANCE/CONSTRUCTION EMPLOYEES - \$928,251 CLERKS - \$32,817 (FUNDED BETWEEN PUBLIC SERVICE, WATER, AND SEWER) GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$1,454							
0147051	511300 WAGES	2,083.19	.00	.00	.00	.00	.00	.0%
0147051	512000 S&W TEMP	424,957.48	429,000.00	429,000.00	308,207.53	429,000.00	436,500.00	1.7%
	PARKING LOT ATTENDANTS - \$65,500 PARKING LOT SUPERVISORS - \$57,500 STAGE FORT PARK MAINTENANCE - \$36,000 GENERAL LABORERS - \$40,000 LIFEGUARDS - \$156,000 HEAD GUARD STAFF - \$45,500 BEACH OPERATIONS/LIFEGUARD SUPERVISORS - \$36,000							
0147051	513002 OT - LABOR	99,749.97	90,000.00	90,000.00	72,069.74	90,000.00	90,000.00	.0%
	OVERTIME - POT HOLES, GRASS CUTTING, BEACH CLEANING, BRUSH CUTTING, TREES, ETC.							
0147051	514009 LONG LABOR	17,349.87	12,895.00	12,869.05	12,313.42	12,313.42	11,170.00	-13.4%
	LONGEVITY FOR 14 EMPLOYEES.							
0147051	517001 WORK COMP	1,680.57	.00	12,626.69	12,048.16	12,626.69	.00	.0%
0147051	519011 RMTSICKBUY	13,728.19	.00	163.86	163.86	163.86	.00	.0%

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0147051	519024	SICK INCEN	1,979.00	1,200.00	1,200.00	879.00	879.00	1,200.00	.0%
		BASED ON 2 EMPLOYEES EACH AT \$300, \$200, AND \$100.							
0147051	519030	TREE WRDN	.00	.00	.00	.00	.00	20,000.00	.0%
TOTAL DPW-PUBLIC SER PERSONA			1,417,681.21	1,544,666.00	1,544,666.00	1,284,406.08	1,543,789.37	1,577,445.00	2.1%
0147052	DPW-PUBLIC SER ORDINARY MAINT								
0147052	520000	PURCH SVC	107,973.95	100,500.00	153,700.00	153,673.09	153,700.00	120,000.00	19.4%
		LANDFILL MONITORING - \$27,000 OUTSIDE MOWING CONTRACTOR - \$30,000 PORTABLE TOILET RENTALS - \$30,000 SERVICES FOR CEMETERY ADVISORY COMMITTEE - \$1,000 SEASONAL MAIN STREET SERVICES - \$10,000 EMERGENCY AND MISCELLANEOUS WORK - \$22,000							
0147052	524001	R&M B&G	19,307.34	30,000.00	30,000.00	27,448.15	30,000.00	35,000.00	16.7%
		ATHLETIC FIELD MAINTENANCE - \$25,000 IRRIGATION SYSTEM REPAIRS - \$10,000							
0147052	524013	R&M TL&EQP	2,957.27	3,500.00	3,250.00	3,250.00	3,250.00	3,500.00	.0%
		MISCELLANEOUS TOOLS AND EQUIPMENT.							
0147052	524014	R&M PAVING	110,826.00	60,000.00	54,000.00	54,000.00	54,000.00	60,000.00	.0%
		SMALL PAVING WORK. INCLUDES FUNDS MOVED FROM ACCOUNT 0147058-588003							
0147052	527015	RENT EQUIP	82.50	5,000.00	1,000.00	250.00	1,000.00	5,000.00	.0%
		RENTAL EQUIPMENT - EMERGENCIES ONLY.							
0147052	529005	CARE TREES	16,655.00	25,000.00	25,000.00	24,750.00	25,000.00	25,000.00	.0%
		TREE MAINTENANCE - OUTSIDE CONTRACTOR TO HANDLE LARGER TREES.							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0147052 530018 POL DETL POLICE DETAILS FOR ROAD AND TREE WORK.	34,068.09	30,000.00	38,150.00	35,925.92	38,150.00	30,000.00	.0%
0147052 538000 DD OTHR PS SEASONAL MAIN STREET SERVICES - BANNERS, PLANTINGS, BARREL COVERS, ETC.	7,951.74	10,000.00	10,000.00	4,074.00	10,000.00	10,000.00	.0%
0147052 538020 OTH CEM CEMETERY ADVISORY COMMITTEE - \$1,000	908.03	1,000.00	1,000.00	880.63	1,000.00	1,000.00	.0%
0147052 540000 SUPPLIES MUTT MITT SUPPLIES - \$5,000 REPLACEMENT FLAGS - \$1,000 MISCELLANEOUS SUPPLIES - \$25,000	27,559.17	31,000.00	28,500.00	28,427.90	28,500.00	31,000.00	.0%
0147052 542011 PRINT FORM BEACH INFORMATION SHEET - \$900 BEACH PARKING LOT TICKETS - \$1,075 HOTEL/MOTEL VOUCHERS - \$500	2,249.19	2,475.00	.00	.00	.00	2,475.00	.0%
0147052 543007 PAINT PAINT AND PAINTING SUPPLIES FOR GUARD STANDS, FENCES, ETC.	11,821.20	6,000.00	6,000.00	5,515.00	6,000.00	6,000.00	.0%
0147052 546000 GRD SUPP GROUNDSKEEPING SUPPLIES (GRASS SEED, FERTILIZER, ETC) - \$5,000 PLAYGROUND MULCH - \$20,000 STONE AND GRAVEL - \$10,000	16,970.61	20,000.00	19,804.74	19,804.74	19,804.74	35,000.00	75.0%
0147052 546003 LOAM SOD	1,754.70	3,000.00	3,195.26	2,050.00	3,195.26	3,000.00	.0%
0147052 550000 MED/DN SUP FIRST AID SUPPLIES FOR LIFEGUARDS.	2,054.28	5,000.00	5,000.00	904.33	5,000.00	5,000.00	.0%
0147052 553000 PW SUPP MISCELLANEOUS PARTS FOR REPAIRS.	2,574.29	3,500.00	3,400.00	3,400.00	3,400.00	3,500.00	.0%

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CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0147052	553001	SIGN&CONES	19,328.02	20,000.00	24,975.00	23,234.09	24,975.00	20,000.00	.0%
		STREET SIGN MATERIALS.							
0147052	553002	BITUM SUPP	11,857.69	15,000.00	27,000.00	27,000.00	27,000.00	15,000.00	.0%
		WINTER MIX FOR POTHOLES.							
0147052	553003	READY MIX	12,984.12	7,500.00	6,300.00	4,775.00	6,300.00	10,000.00	33.3%
		CONCRETE FOR REPAIRS (I.E. - SIDEWALKS).							
0147052	553004	LUMBR&WOOD	2,961.72	7,500.00	5,700.00	4,688.50	5,700.00	7,500.00	.0%
		LUMBER AND BUILDING MATERIALS FOR BOARDWALKS, GUARD STANDS, FENCES, ETC.							
0147052	553006	MASONRY	2,138.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	.0%
		BAGS OF CEMENT FOR BASES OF BENCHES, POLES, ETC.							
0147052	578005	REIM LIC	160.00	180.00	180.00	165.81	180.00	180.00	.0%
		HOISTING-2A RENEWALS.							
		TOTAL DPW-PUBLIC SER ORDINAR	415,142.91	388,655.00	448,655.00	426,717.16	448,655.00	430,655.00	10.8%
0147058	DPW-PUBLIC SER CAPITAL OUTLAY								
0147058	584000	SITE IMP	-6,995.00	50,000.00	50,000.00	6,264.00	50,000.00	50,000.00	.0%
		NEW FLOORS AT GHB / WING RESTROOMS, UPGRADE LIFEGUARD EQUIPMENT.							
0147058	588003	PAVING	29,944.18	.00	.00	.00	.00	.00	.0%
		FUNDS MOVED TO ACCOUNT 0147052-524014							
		TOTAL DPW-PUBLIC SER CAPITAL	22,949.18	50,000.00	50,000.00	6,264.00	50,000.00	50,000.00	.0%
		TOTAL DPW - PUBLIC SERVICES	1,855,773.30	1,983,321.00	2,043,321.00	1,717,387.24	2,042,444.37	2,058,100.00	3.8%

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CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE	
472	DPW - FACILITIES MAINTENANCE								
0147251	DPW-FACILITIES MAINT PERSONAL								
0147251	511000 SALARIES	1,905,054.66	2,120,778.00	2,072,881.39	2,062,328.14	2,072,881.39	2,313,796.00	9.1%	
	ASSISTANT DIRECTOR OF OPERATIONS - \$25,839 (SPLIT BETWEEN PUBLIC SERVICES, FACILITIES, WATER AND SEWER) FACILITIES SUPERINTENDENT - \$85,629 CUSTODIAL SUPERVISOR - \$60,677 TRADESMEN (4) - \$296,289 HEAD CLERK - \$51,119 CUSTODIANS (31 - 3 NEW) - \$1,454,676 MAINT MEN (7 - 1 NEW) - \$368,113 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$1,454 LESS ADJUSTMENT FOR PERIODIC VARIANCES - (\$30,000)								
0147251	511300 WAGES	72,130.86	90,592.00	89,636.00	82,357.63	89,636.00	88,745.00	-2.0%	
	4 PART-TIME CUSTODIANS.								
0147251	513002 OT - LABOR	197,511.58	100,000.00	150,086.23	151,766.17	151,766.17	100,000.00	.0%	
	OVERTIME TO COVER SCHOOL EVENTS, ALARM CALLS, EMERGENCIES, ETC.								
0147251	514004 SHIFT DIFF	34,368.51	40,557.00	40,557.00	33,461.18	40,557.00	51,430.00	26.8%	
	14 CUSTODIANS WORKING NIGHT SHIFT								
0147251	514009 LONG LABOR	22,532.88	23,775.00	23,657.19	23,657.19	23,657.19	24,650.00	3.7%	
	LONGEVITY FOR 28 EMPLOYEES.								
0147251	517001 WORK COMP	2,054.69	.00	.00	.00	.00	.00	.0%	
0147251	519010 SICK BUYBK	584.77	2,700.00	1,240.43	1,240.43	1,240.43	2,700.00	.0%	
	SICK BUYBACK FOR 2 EMPLOYEES.								
0147251	519011 RMTSICKBUY	750.51	.00	.00	.00	.00	.00	.0%	

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CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0147251 519024 SICK INCEN 6 EMPLOYEES @ \$300 EACH 6 EMPLOYEES @ \$200 EACH 6 EMPLOYEES @ 100 EACH	2,295.82	3,600.00	3,943.76	3,943.76	3,943.76	3,600.00	.0%
0147251 519028 ENER STPND ENERGY MANAGEMENT STIPEND FOR FACILITIES MANAGER.	.00	10,000.00	10,000.00	.00	10,000.00	10,000.00	.0%
0147251 519029 CAFÉ STPND CLEANING CAFETERIA TABLES: O'MALEY - \$1,500 GHS - \$1,500	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	.0%
TOTAL DPW-FACILITIES MAINT P	2,240,284.28	2,395,002.00	2,395,002.00	2,361,754.50	2,396,681.94	2,597,921.00	8.5%
0147252 DPW-FACILITIES MAINT ORDINARY							
0147252 520000 PURCH SVC B&B PEST CONTROL - \$6,072 CATA BUILDING UTILITIES - \$30,000 KONICA MINOLTA LEASE - \$1,727 EMERGENCIES - \$50,000 REPAIRS AND PROJECTS - \$100,000 ESIS ASBESTOS INSPECTIONS/ABATEMENTS - \$20,000 SANITARY SERVICES FOR NEWELL STADIUM, BURNHAMS, AND STAGE FORT PARK - \$5,000 RENTAL PODS FOR STORAGE - \$1,920	123,582.02	214,588.00	264,588.00	259,232.17	264,588.00	214,719.00	.1%
0147252 521001 ELECTRICTY ELECTRICITY FOR SCHOOL AND CITY BUILDINGS.	862,451.13	1,100,000.00	1,040,000.00	900,000.00	1,040,000.00	1,100,000.00	.0%
0147252 521002 NATL GAS NATURAL GAS FOR HEAT OF SCHOOL AND CITY BUILDINGS.	556,728.85	500,000.00	500,000.00	499,800.00	500,000.00	500,000.00	.0%
0147252 521005 OIL HEATING OIL.	59,738.59	49,950.00	49,950.00	45,000.00	49,950.00	49,950.00	.0%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0147252	524001	R&M B&G	2,000.00	12,000.00	12,000.00	4,500.00	12,000.00	15,000.00	25.0%
		MOWING CONTRACT FOR SCHOOL GROUNDS.							
0147252	524010	R&M HVAC	72,345.82	83,115.00	83,115.00	75,503.73	83,115.00	93,895.00	13.0%
		GENERATOR R&M \$19,740 CHEMICAL TREATMENT FOR BOILERS \$17,000 BOILER INSPECTION/REPAIR \$20,000 RTU HEATING & COOLING UNITS INSPECTIONS \$17,400 BOILER CLEANING/REPAIRS \$19,755							
0147252	524019	R&M INTER	53,105.23	90,000.00	90,350.00	90,076.78	90,350.00	90,000.00	.0%
		ELECTRICAL WORK - \$30,000 PLUMBING WORK - \$30,000 MISCELLANEOUS - \$15,000 DOORS & WINDOWS - \$15,000							
0147252	524020	R&M EXTER	12,926.95	15,000.00	14,650.00	14,650.00	14,650.00	15,000.00	.0%
		REPAIRS TO OVERHEAD DOORS							
0147252	524021	R&M ALRM	.00	5,000.00	5,000.00	2,970.86	5,000.00	5,000.00	.0%
		REPAIRS - \$5,000							
0147252	524024	R&M ELEV	15,178.13	22,678.00	32,678.00	32,678.00	32,678.00	24,490.00	8.0%
		ELEVATOR MAINTENANCE, INCLUDING INSPECTIONS - \$14,490 ELEVATOR REPAIRS - \$10,000							
0147252	524025	R&M PLUMB	.00	7,500.00	2,500.00	369.69	2,500.00	2,500.00	-66.7%
		PLUMBING REPAIRS.							
0147252	527001	RENT BLGD	440,850.31	460,200.00	460,200.00	460,200.00	460,200.00	461,400.00	.3%
		CATA ANNEX - \$7,200 PER MONTH X 12 = \$86,400 SCHOOL ADMIN BUILDING - \$31,250 PER MONTH X 12 = \$375,000							
0147252	529001	CUST SVC	62,345.11	68,136.00	68,136.00	65,813.52	68,136.00	68,136.00	.0%
		CLEANING SERVICE GPD - \$51,136 CLEANING SERVICE SFP RESTROOMS - \$17,000							

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0147252 529008 SECURITY	10,699.00	12,280.00	12,280.00	12,280.00	12,280.00	13,820.00	12.5%
ALARM MONITORING AND REPAIRS FOR SCHOOL AND CITY BUILDINGS - \$11,640 REPAIRS - \$2,180							
0147252 540000 SUPPLIES	40,444.77	85,000.00	85,000.00	84,084.10	85,000.00	85,000.00	.0%
MISCELLANEOUS SUPPLIES.							
0147252 543002 PLMB SUPP	93,827.80	67,500.00	74,500.00	68,387.93	74,500.00	70,000.00	3.7%
PLUMBING/HVAC SUPPLIES.							
0147252 543006 ELEC SUPP	25,279.94	25,000.00	25,000.00	24,902.60	25,000.00	25,000.00	.0%
ELECTRICAL SUPPLIES.							
0147252 543007 PAINT	4,057.16	5,000.00	5,000.00	5,000.00	5,000.00	7,500.00	50.0%
PAINT AND PAINTING SUPPLIES.							
0147252 543008 GLASS	508.00	5,000.00	5,000.00	3,000.00	5,000.00	5,000.00	.0%
REPLACEMENT GLASS DOORS/WINDOWS.							
0147252 545000 CUST SUPP	69,025.27	100,000.00	100,000.00	70,107.97	100,000.00	100,000.00	.0%
CLEANING AND JANITORIAL SUPPLIES.							
0147252 553004 LUMBR&WOOD	3,197.10	10,000.00	10,000.00	4,800.00	10,000.00	10,000.00	.0%
LUMBER AND BUILDING SUPPLIES.							
0147252 572000 OUT TRAVEL	.00	2,000.00	.00	.00	.00	2,000.00	.0%
ANNUAL WORKSHOPS, INCLUDING HVAC AND ENERGY MANAGEMENT ANNUAL WORKSHOPS.							
0147252 578005 REIM LIC	199.00	200.00	200.00	199.58	200.00	200.00	.0%
LICENSE RENEWALS.							
TOTAL DPW-FACILITIES MAINT O	2,508,490.18	2,940,147.00	2,940,147.00	2,723,556.93	2,940,147.00	2,958,610.00	.6%
TOTAL DPW - FACILITIES MAINT	4,748,774.46	5,335,149.00	5,335,149.00	5,085,311.43	5,336,828.94	5,556,531.00	4.1%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
499 DPW - CENTRAL SERVICES							
0149951 DPW-CENTRAL SERV PERSONAL							
0149951 511000 SALARIES	100,041.45	107,831.00	109,931.00	109,594.75	109,931.00	111,189.00	3.1%
STOREKEEPER - \$20,971 MASTER MECHANIC/FLEET MANAGER - \$29,114 MOTOR VEHICLE REPAIR/MAINTENANCE EMPLOYEES - \$41,183 BOOKKEEPER - \$19,921 (ALL FUNDED BETWEEN CENTRAL SERVICES, WATER, AND SEWER)							
0149951 512000 S&W TEMP	.00	10,000.00	8,731.80	.00	8,731.80	20,000.00	100.0%
INTERN HELP.							
0149951 513000 OT	25,580.19	20,000.00	20,000.00	9,151.50	20,000.00	20,000.00	.0%
OVERTIME - EMERGENCIES, REPAIR WORK.							
0149951 514009 LONG LABOR	2,148.85	1,887.00	1,887.00	1,887.00	1,887.00	2,159.00	14.4%
LONGEVITY FOR 5 EMPLOYEES (ALL FUNDED BETWEEN CENTRAL SERVICES, WATER, & SEWER)							
0149951 519010 SICK BUYBK	1,407.71	1,377.00	1,543.20	1,543.20	1,543.20	1,377.00	.0%
SICK BUYBACK FOR 3 EMPLOYEES ALL SPLIT BETWEEN CENTRAL, WATER, AND SEWER							
0149951 519011 RMTSICKBUY	4,489.18	.00	.00	.00	.00	.00	.0%
0149951 519024 SICK INCEN	.00	306.00	408.00	408.00	408.00	306.00	.0%
3 EMPLOYEES @ \$102 EACH (ALL FUNDED BETWEEN CENTRAL SERVICES, WATER, AND SEWER)							
TOTAL DPW-CENTRAL SERV PERSO	133,667.38	141,401.00	142,501.00	122,584.45	142,501.00	155,031.00	9.6%
0149952 DPW-CENTRAL SERV ORDINARY							
0149952 520000 PURCH SVC	13,361.39	21,250.00	18,250.00	8,817.50	18,250.00	25,000.00	17.6%
PROPANE TANK, TIRE DISPOSAL - \$3,000 TOWING CHARGE - \$5,000 FUEL PUMP/GENERATOR REPAIRS - \$5,000 PHONE SYSTEM MAINTENANCE - \$2,000 MISCELLANEOUS - \$10,000							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0149952 521000 ENERGY	65,709.56	348,250.00	271,223.14	255,770.00	271,223.14	248,250.00	-28.7%
STREET LIGHT MAINTENANCE AGREEMENT - \$42,000 REPAIRS ABOVE MAINTENANCE - \$6,250 STREET LIGHTS - \$200,000							
0149952 524003 R&M VEH	22,415.98	30,000.00	30,000.00	27,961.92	30,000.00	50,000.00	66.7%
ALIGNMENTS, TRANSMISSIONS, ETC.							
0149952 524017 R&M EQUIP	159,475.09	180,000.00	178,000.00	176,986.05	178,000.00	180,000.00	.0%
PARTS AND EQUIPMENT FOR VEHICLES AND HEAVY EQUIPMENT.							
0149952 527006 LEASE COPY	1,448.98	1,430.00	1,430.00	1,429.99	1,430.00	1,430.00	.0%
GREAT AMERICA COPIER LEASE.							
0149952 527007 LEASE LED	93,515.88	.00	77,026.86	77,026.86	77,026.86	100,000.00	.0%
LED STREET LIGHTING LEASE							
0149952 534002 CELL SVC	18,959.98	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	.0%
CELL PHONES, TABLETS, GPS UNITS.							
0149952 534007 TEL USE	1,074.87	1,500.00	1,500.00	1,200.00	1,500.00	1,500.00	.0%
DPW PHONE SERVICE.							
0149952 540000 SUPPLIES	9,354.70	10,000.00	15,550.00	14,969.89	15,550.00	10,000.00	.0%
MISCELLANEOUS SUPPLIES.							
0149952 542000 OFF SUPP	2,198.00	5,000.00	5,000.00	2,836.19	5,000.00	5,000.00	.0%
SUPPLIES FOR MAIN OFFICE.							
0149952 543003 TOOLS	1,655.88	5,000.00	5,000.00	2,744.39	5,000.00	10,000.00	100.0%
HAND TOOLS, POWER TOOLS, HARDWARE.							
0149952 548001 MOTOR G&O	184,316.28	177,700.00	177,700.00	171,200.00	177,700.00	177,700.00	.0%
GASOLINE - \$101,000 DIESEL - \$56,700 OIL AND LUBRICANTS - \$20,000							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0149952 548004 TIRE&TUBES TIRES FOR CITY VEHICLES.	17,674.68	25,000.00	25,000.00	18,060.00	25,000.00	25,000.00	.0%
0149952 550000 MED/DN SUP SAFETY GLASSES, GLOVES, HELMETS, RAIN GEAR.	.00	550.00	.00	.00	.00	550.00	.0%
0149952 578005 REIM LIC LICENSE REIMBURSEMENT FOR 2 EMPLOYEES.	60.00	120.00	120.00	25.00	120.00	120.00	.0%
TOTAL DPW-CENTRAL SERV ORDIN	591,221.27	835,800.00	835,800.00	789,027.79	835,800.00	864,550.00	3.4%
0149958 DPW-CENTRAL SERV CAPITAL 0149958 585000 EQUIPMT LEASE PAYMENT TO OWN NEW TRUCK FOR STOREKEEPER (3 YEAR LEASE).	7,024.97	7,025.00	7,025.00	7,025.00	7,025.00	.00	-100.0%
TOTAL DPW-CENTRAL SERV CAPIT	7,024.97	7,025.00	7,025.00	7,025.00	7,025.00	.00	-100.0%
TOTAL DPW - CENTRAL SERVICES	731,913.62	984,226.00	985,326.00	918,637.24	985,326.00	1,019,581.00	3.6%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
510	BOARD OF HEALTH							
0151051	BOARD OF HEALTH PERSONAL SVC							
0151051	511000 SALARIES	440,012.84	473,810.00	473,810.00	466,980.66	473,810.00	506,514.00	6.9%
	1 PUBLIC HEALTH DIRECTOR - \$103,207							
	1 PUBLIC HEALTH ASSISTANT DIRECTOR - \$77,392							
	1 PUBLIC HEALTH NURSE - \$69,573							
	1 FOOD INSPECTOR - \$58,592							
	1 SANITARIAN MANAGER - \$56,069							
	1 SANITARIAN/HOUSING INSPECTOR - \$53,093							
	1 PRINCIPAL CLERK - \$48,891							
	1 GRANT MANAGER (40% FUNDED FROM GENERAL FUND/60% FUNDED FROM GRANTS) - \$25,834							
	GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$13,863							
0151051	511300 WAGES	34,476.93	10,170.00	173,628.34	12,725.00	173,628.34	10,170.00	.0%
	ANIMAL INSPECTOR - \$7,920							
	RECORDING SECRETARY (12 BOH MEETINGS @ \$150/MEETING, EXTRA \$450 FOR POSSIBLE EXTRA MEETINGS) - \$2,250							
0151051	513000 OT	5,220.23	7,945.00	7,945.00	4,756.46	7,945.00	8,051.00	1.3%
	FOOD INSPECTOR AND HOUSING INSPECTOR OVERTIME - \$7,089							
	ADDITIONAL FUNDS NEEDED FOR ANY UNFORESEEN FIRE, FLOOD, AND EMERGENCY CALLS FOR 2 INSPECTORS - \$962							
0151051	514006 LONGEVITY	2,750.00	2,500.00	2,000.00	2,000.00	2,000.00	2,750.00	10.0%
	1 EMPLOYEE @ \$1,250							
	3 EMPLOYEES @ \$500 EACH							
0151051	519024 SICK INCEN	500.00	2,100.00	391.66	391.66	391.66	2,400.00	14.3%
	8 EMPLOYEES @ \$300 EACH							
	TOTAL BOARD OF HEALTH PERSON	482,960.00	496,525.00	657,775.00	486,853.78	657,775.00	529,885.00	6.7%
0151052	BOARD OF HEALTH ORDINARY MAINT							
0151052	520000 PURCH SVC	3,139.42	3,995.00	3,065.00	98,445.00	98,500.00	5,045.00	26.3%
	BIOMARINE WATER TESTING (POST AND PRE-SEASON BEACH WATER TESTING) - \$2,000							
	EASY SHIP & PACK (SHIPPING OF SPECIMENS AS NEEDED FOR EPIDEMIOLOGICAL INVESTIGATIONS) - \$500							
	CLIA LABORATORY PROGRAM - \$180							
	AED/CPR TRAINING FOR CITY EMPLOYEES - \$360.00							
	APPLIED ENVIRONMENTAL - \$200							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
THINKSAFE SERVICE MAINTENANCE AGREEMENT ON CURRENTLY OWNED AED DEVICES - \$95 FABIO CARVALE (GRAPHIC DESIGNER) - \$600 CONSTABLE SERVICE - \$300 DATA ANALYST FOR NSMVP - \$360 INTERPRETER SERVICES - \$450							
0151052 527015 RENT EQUIP	395.00	395.00	395.00	395.00	395.00	1,196.00	202.8%
CANON COPIER SERVICE SUPPLY CONTRACT - \$395 KONICA MONTHLY SERVICE AGREEMENT - \$801							
0151052 530001 MED/DN SVC	.00	.00	.00	11,000.00	11,000.00	.00	.0%
0151052 540000 SUPPLIES 3,448.70 4,880.00 37,860.00 11,838.85 37,860.00 5,662.00 16.0%							
WB MASON (OFFICE SUPPLIES) - \$550 READY REFRESH (WATER SUPPLY VENDOR) - \$350 EASTERN COPY FAX (TONER SUPPLY) - \$50 BUSCON BUSINESS - \$300 EAGLE TRIBUNE PUBLISHING CO - \$398 ACME BOOKBINDING (FORMS SUPPLIER) - \$700 SCHWAAB, INC (NEW DATE STAMP) - \$100 LYONS AMBULANCE (AED/CPR CARDS CERTIFICATION CARDS FOR CPR/AED TRAINING) - \$500 INSPECTOR EQUIPMENT FOR FOOD AND HOUSING INSPECTIONS - \$351 PROMOTIONAL MATERIALS FOR NSVP - \$400 SUPPLIES FOR NSVP PUBLIC HEALTH NURSE - \$750 COMMONWEALTH OF MASSACHUSETTS PHARMACY SERVICES FOR NARCAN REPLENISHMENT - \$855 NEHA TRAINING MATERIAL - \$358							
0151052 551000 EDUC SUPP	890.00	2,725.00	1,725.00	1,632.94	1,725.00	3,200.00	17.4%
TRAINING FOR SANITARIAN/TITLE V - \$225 HOUSING INSPECTOR LICENSES (POOL INSPECTION) - \$100 HOUSING INSPECTOR ANNUAL TRAINING - \$400 MAPHN ANNUAL CONFERENCE FOR PUBLIC HEALTH NURSE - \$145 MHOA CONFERENCE FOR 3 STAFF PERSONNEL - \$1,500 PARTNERS IN PERINATAL HEALTH CONFERENCE - \$155 MEHA SEMINARS - \$200 NEHA FOOD INSPECTOR TRAINING - \$130 NATIONAL PERINATAL ASSOCIATION CONFERENCE - \$345							
0151052 558006 UNIFORMS	530.94	780.00	780.00	614.90	780.00	780.00	.0%
ARAMARK UNIFORMS (CLOTHING ALLOWANCE HOUSING, FOOD, AND SANITARIAN INSPECTORS/MANAGERS) - \$700 NAME BADGES (REQUIREMENT BY BOH FOR ALL HEALTH DEPARTMENT PERSONNEL) - \$80							

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0151052 571000 IN ST TRAV	21.25	60.00	60.00	60.00	60.00	60.00	.0%
MISCELLANEOUS TOLLS WHILE ATTENDING SEMINARS AND CONFERENCES IN A CITY VEHICLE WITHOUT A TRANSPONDER.							
0151052 573000 DUES&MEMBR	940.00	1,010.00	1,010.00	880.00	1,010.00	1,110.00	9.9%
MASSACHUSETTS ASSOCIATION OF HEALTH BOARDS (MAHB) - \$158 MASS ENVIRONMENTAL HEALTH ASSOCIATION (MEHA) - \$126 MASSACHUSETTS HEALTH OFFICERS ASSOCIATION INCORPORATED (MHOA) - \$380 NATIONAL ASSOCIATION OF COUNTY AND CITY HEALTH OFFICIALS (NACCHO) - \$221 MASSACHUSETTS ASSOCIATION OF PUBLIC HEALTH NURSES (MAPHN) - \$125 NEHA NATIONAL ENVIRONMENTAL HEALTH YEARLY MEMBERSHIP - \$100							
TOTAL BOARD OF HEALTH ORDINA	9,365.31	13,845.00	44,895.00	124,866.69	151,330.00	17,053.00	23.2%
TOTAL BOARD OF HEALTH	492,325.31	510,370.00	702,670.00	611,720.47	809,105.00	546,938.00	7.2%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
541	COUNCIL ON AGING							
0154151	COUNCIL ON AGING PERSONAL							
0154151	511000 SALARIES	70,345.82	71,657.00	72,857.00	71,201.05	72,857.00	101,022.00	41.0%
	EXECUTIVE DIRECTOR - \$100,000 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$1,022							
0154151	511300 WAGES	47,392.70	54,481.00	54,481.00	71,923.89	54,481.00	60,862.00	11.7%
	OUTREACH COORDINATOR SOCIAL WORKER (PORTION OF FULL SALARY IS FUNDED BY TITLE IIIB AND FORMULA GRANTS) - \$38,000 ARTS COORDINATOR (ADDITIONAL \$6,000 SUPPORT IS PROVIDED BY FRIENDS OF GLOUCESTER COUNCIL ON AGING GIFT) - \$22,862 OUTREACH ASSISTANT SOCIAL WORKER - FORMULA GRANT FUNDED SENIOR CLERK - FORMULA GRANT FUNDED VIDEO PRODUCTION COORDINATOR - FORMULA GRANT FUNDED							
0154151	514006 LONGEVITY	2,725.70	3,300.00	3,300.00	3,247.12	3,247.12	3,300.00	.0%
	1 EMPLOYEE @ \$1,800 1 EMPLOYEE @ \$1,000 1 EMPLOYEE @ \$500							
0154151	519010 SICK BUYBK	1,350.00	1,350.00	1,350.00	809.64	809.64	1,350.00	.0%
	1 EMPLOYEE							
0154151	519024 SICK INCEN	919.97	926.00	926.00	662.84	662.84	526.00	-43.2%
	1 EMPLOYEES @ \$200 EACH 2 EMPLOYEES @ \$163 EACH							
	TOTAL COUNCIL ON AGING PERSO	122,734.19	131,714.00	132,914.00	147,844.54	132,057.60	167,060.00	26.8%
0154152	COUNCIL ON AGING ORDINARY							
0154152	534003 POSTAGE	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	.0%
	POSTAGE FOR COA MONTHLY NEWSLETTER.							

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0154152	542000	OFF SUPP	2,761.38	2,800.00	2,800.00	2,772.88	2,800.00	2,800.00	.0%
SENIOR CENTER SUPPLIES INCLUDE SPRING WATER, TONER, AND INK FOR PRINTERS, GENERAL OFFICE SUPPLIES, CALENDARS AND WALL PLANNERS, LABELS USED IN MAILING MONTHLY NEWSLETTER.									
0154152	545000	CUST SUPP	95.00	693.00	693.00	670.00	693.00	693.00	.0%
CUSTODIAL SUPPLIES NOT AVAILABLE AT CENTRAL STORES.									
0154152	573000	DUES&MEMBR	1,480.80	1,802.00	1,802.00	1,776.96	1,802.00	1,777.00	-1.4%
MASSACHUSETTS ASSOCIATION COUNCILS ON AGING DUES.									
TOTAL COUNCIL ON AGING ORDIN			5,537.18	6,495.00	6,495.00	6,419.84	6,495.00	6,470.00	-.4%
TOTAL COUNCIL ON AGING			128,271.37	138,209.00	139,409.00	154,264.38	138,552.60	173,530.00	25.6%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
543 VETERAN'S BENEFITS							
0154351 VETERANS BENEFITS PERSONAL SVC							
0154351 511000 SALARIES	126,774.65	129,735.00	117,973.18	118,851.39	118,851.39	126,961.00	-2.1%
DIRECTOR - \$62,000 SENIOR CLERK - \$43,848 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$863 STIPENDS RELATED TO INTER-MUNICIPAL AGREEMENTS: DIRECTOR (\$16,000), SENIOR CLERK (\$4,250)							
0154351 514006 LONGEVITY	1,500.00	2,300.00	2,083.01	2,083.01	2,083.01	500.00	-78.3%
1 EMPLOYEE @ \$500							
0154351 519010 SICK BUYBK	1,349.52	1,350.00	.00	.00	.00	.00	-100.0%
0154351 519011 RMTSICKBUY	.00	.00	15,991.31	15,991.31	15,991.31	.00	.0%
0154351 519024 SICK INCEN	600.00	600.00	337.50	337.50	337.50	600.00	.0%
2 EMPLOYEES @ \$300 EACH							
TOTAL VETERANS BENEFITS PERS	130,224.17	133,985.00	136,385.00	137,263.21	137,263.21	128,061.00	-4.4%
0154352 VETERANS BENEFITS ORDINARY MNT							
0154352 571000 IN ST TRAV	.00	365.00	365.00	.00	365.00	365.00	.0%
USED FOR IN STATE TRAVEL CONDUCTED BY VETERANS OFFICE FOR MEETINGS WITH LOCAL, STATE, AND FEDERAL AGENCIES, TRAINING, PARTNERSHIP BUILDING, AND VETERANS RELATED EVENTS.							
0154352 573000 DUES&MEMBR	1,000.00	1,880.00	1,880.00	1,794.00	1,880.00	2,528.00	34.5%
MEMBERSHIP FOR MASSACHUSETTS VETERAN SERVICE OFFICER ASSOCIATION AND TRAINING FEES - \$135 LOCAL ORGANIZATION MEMBERSHIP AND DUES (AMERICAN LEGION, VFW, AMVETS, DAV, ELKS, GLOUCESTER ROTARY) - \$1,400 VETRASPEC MEMBERSHIP (USED TO PROCESS VETERANS' CLAIMS GOING FORWARD) - \$898 AED MAINTENANCE - \$95							

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0154352	577000	VET BEN OB	131,806.19	150,000.00	150,000.00	125,559.60	150,000.00	150,000.00	.0%
<p>VETERANS ORDINARY BENEFITS ARE A LOW INCOME/INCOME BASED PROGRAM PAID TO VETERANS AND THEIR DEPENDENTS IN ACCORDANCE WITH MGL CHP 115. OB BENEFITS. THE CITY OF GLOUCESTER RECEIVES 75% REIMBURSEMENT OF TOTAL ON CHERRY SHEETS. FOR EACH INDIVIDUAL RECEIVING THIS BENEFIT, THEIR INCOME IS CALCULATED BY A COMPUTER GENERATED FORMULA. THE MAXIMUM OB PAY OUT PER INDIVIDUAL IS \$732.00 SINGLE AND \$989.00 MARRIED. OB EXPENSES FOR FY 2020 PROJECTED AT \$139,239. REQUESTING \$150,000 FOR FY 2021.</p>									
0154352	577001	VET MEDICA	136,800.43	150,000.00	150,000.00	120,919.78	150,000.00	150,000.00	.0%
<p>VETERANS OFFICE MEDICAL EXPENSES ARE PAID BY THE CITY OF GLOUCESTER IN ACCORDANCE WITH MGL CHP 115 VETERANS BENEFITS. THIS INCLUDES REIMBURSEMENT OF ALL MEDICAL EXPENSES FROM VETERANS AND THEIR DEPENDENTS. TYPICALLY INCLUDES SENIORS WITH REIMBURSEMENT OF MEDICARE B, D REIMBURSEMENTS, PHARMACEUTICAL COPAY REIMBURSEMENT, AND DOCTOR COPAY REIMBURSEMENTS. 75% OF ALL EXPENSES ARE REIMBURSED TO THE CITY OF GLOUCESTER ON CHERRY SHEETS. FY 2020 EXPENSES PROJECTED AT \$152,887 FOR THE YEAR WITH AN AVERAGE MEDICAL EXPENSE OF \$11,900 PER MONTH. BUDGET MUST ALSO INCLUDE PROJECTED INCREASE NUMBERS FOR MEDICAL COST INCREASES. REQUESTING \$150,000 FOR FY 2021.</p>									
0154352	577002	VET BURIAL	3,100.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	.0%
<p>IN ACCORDANCE WITH MGL CHAPTER 115. MONETARY BENEFIT SET ASIDE FOR BURIALS OF INDIGENT VETERANS. \$4,000.00 COVERS COST OF 2 VETERANS BURIALS. REIMBURSABLE ON STATE CHERRY SHEET AT 75% REIMBURSEMENT.</p>									
0154352	577003	VET FUEL	51,055.25	60,000.00	60,000.00	50,781.73	60,000.00	60,000.00	.0%
<p>IN ACCORDANCE WITH MGL CHAPTER 115 VETERANS BENEFITS FUEL IS PAID TO VETERANS AND THEIR DEPENDENTS BASED ON COMPUTER GENERATED FORMULA. BENEFITS ARE REIMBURSABLE TO CITY OF GLOUCESTER ON CHERRY SHEETS AT 75% REIMBURSEMENT. ACCOUNT REMAINS BALANCES AT \$60,000 PER YEAR AND EXPECTED TO REMAIN LEVEL FOR FY 21. FUEL BENEFITS DOES NOT REFLECT CHANGES IN FUEL PRICES NOR DOES IT ADJUST WITH SEASONS. IT IS A MONTHLY PAID BENEFIT AT A MAXIMUM AMOUNT SET BY STATE GUIDELINES AT \$296 MONTHLY. VETERANS OFFICE IS REQUESTING \$60,000 FOR FY 21.</p>									
0154352	578000	OTHR EXP	11,502.36	12,500.00	12,500.00	8,485.00	12,500.00	12,500.00	.0%
<p>OTHER EXPENSES INCLUDES FLAGS AND MEMORIAL PRESERVATION FOR THE CITY OF GLOUCESTER. OF THE TOTAL AMOUNT REQUEST FOR FY 21 OF \$12,500, \$6,500 IS USED FOR STATE MANDATED PLACEMENT OF FLAGS AT ALL VETERANS GRAVE SITES FOR MEMORIAL DAY. THE VETERANS OFFICE PURCHASES 6,000 GRAVESIDE FLAGS PER YEAR FOR THE PLACEMENT AT ALL CEMETERIES. IN ACCORDANCE WITH MGL CHP 115 OF THE TOTAL \$6,500, 75% IS REIMBURSABLE TO THE CITY OF GLOUCESTER ON CHERRY SHEETS. THE REMAINING \$6,000 IS UTILIZED FOR PURCHASES OF CITY FLAGS USED AT ALL CITY OWNED FLAG POLES, AND SUPPORT FOR VARIOUS CITY OWNED BUILDING WHEN A FLAG IS NEEDED. ANY REMAINING FUNDS ARE UTILIZED FOR THE CLEARING AND CARE OF VETERANS MEMORIALS AROUND THE CITY AND PROMOTIONAL/ADVERTISING MATERIALS FOR VARIOUS CITY WIDE EVENTS.</p>									

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
TOTAL VETERANS BENEFITS ORDI	335,264.23	378,745.00	378,745.00	311,540.11	378,745.00	379,393.00	.2%
TOTAL VETERAN'S BENEFITS	465,488.40	512,730.00	515,130.00	448,803.32	516,008.21	507,454.00	-1.0%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
563 TOURISM COMMISSION							
<hr/>							
0156351 TOURISM COMM PERSONAL SERV							
0156351 512000 S&W TEMP	13,533.00	16,880.00	16,880.00	13,156.00	16,880.00	19,630.00	16.3%
WELCOME CENTER COORDINATOR - \$13,750 ASSISTANT WELCOME CENTER COORDINATOR - \$5,880							
TOTAL TOURISM COMM PERSONAL	13,533.00	16,880.00	16,880.00	13,156.00	16,880.00	19,630.00	16.3%
<hr/>							
0156352 TOURISM COMM ORDINARY MAINT							
0156352 520000 PURCH SVC	102,578.26	104,000.00	104,000.00	100,070.00	104,000.00	104,000.00	.0%
SUPPORT FOR DISCOVER GLOUCESTER - \$100,000 SUPPORT FOR TOURISM COMMISSION AND RELATED ACTIVITIES - \$4,000							
0156352 534007 TEL USE	1,499.99	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	.0%
COMMUNICATION COSTS FOR VISITOR CENTER.							
0156352 538000 OTHR PS	2,500.00	10,000.00	10,000.00	.00	10,000.00	10,000.00	.0%
SUPPORT FOR EVENTS, FIREWORKS, MARKETING, GRANT MATCHING FUNDS, ETC.							
0156352 538011 OTH CC	1,581.00	.00	.00	.00	.00	.00	.0%
CULTURAL COUNCIL SUPPORT.							
0156352 538012 OTH HBRTWN	2,500.00	4,000.00	4,000.00	2,665.00	4,000.00	4,000.00	.0%
HARBORTOWN CULTURAL DISTRICT SUPPORT.							
0156352 538013 OTH RN	4,000.00	4,000.00	4,000.00	.00	4,000.00	4,000.00	.0%
ROCKY NECK CULTURAL DISTRICT SUPPORT.							
0156352 538014 OTH CA	4,000.00	4,000.00	4,000.00	.00	4,000.00	4,000.00	.0%
COMMITTEE FOR THE ARTS SUPPORT.							

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0156352	542000	OFF SUPP	257.97	500.00	500.00	254.00	500.00	500.00	.0%
OFFICE SUPPLIES FOR THE WELCOME CENTER.									
TOTAL TOURISM COMM ORDINARY			118,917.22	128,500.00	128,500.00	104,989.00	128,500.00	128,500.00	.0%
TOTAL TOURISM COMMISSION			132,450.22	145,380.00	145,380.00	118,145.00	145,380.00	148,130.00	1.9%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
610	LIBRARY ADMINISTRATION							
0161051	LIBRARY PERSONAL SERVICES							
0161051	511000 SALARIES	754,805.21	876,171.00	886,736.40	899,729.42	899,729.42	949,647.00	8.4%
	LIBRARY DIRECTOR - \$102,411							
	ASSISTANT DIRECTOR - \$70,785							
	ADMINISTRATIVE ASSISTANT - \$61,315							
	LOCAL HISTORY LIBRARIAN / ARCHIVIST - \$54,664							
	TECHNICAL SERVICES LIBRARIAN - \$60,365							
	TECHNOLOGY LIBRARIAN - \$53,331							
	COMMUNITY LIBRARIAN - \$56,035							
	COLLECTIONS LIBRARIAN - \$54,664							
	CHILDREN'S LIBRARIAN - \$60,365							
	SUPERVISOR OF BORROWER SERVICES AKA CIRCULATION - \$52,143							
	SUPERVISOR OF CHILDREN'S SERVICES - \$50,864							
	LIBRARY ASSISTANT FOR TECHNOLOGY & TEEN SERVICES - \$39,939							
	LIBRARY ASSISTANT FOR CHILDREN'S SERVICES - \$46,315							
	LIBRARY ASSISTANT FOR CHILDREN'S SERVICES - \$39,939							
	LIBRARY ASSISTANT FOR BORROWER'S SERVICES - \$46,316							
	LIBRARY ASSISTANT FOR PROGRAMMING & OUTREACH SERVICES - \$49,878							
	LIBRARY ASSISTANT FOR GENERAL SERVICES - \$43,008							
	ADDITIONAL STAFF NEEDED:							
	CUSTODIAN - A 2							
	COMMUNICATIONS LIBRARIAN (NOT FUNDED IN FY2021)							
	GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$7,310							
0161051	511300 WAGES	24,204.44	20,536.00	16,036.00	11,152.58	16,036.00	20,234.00	-1.5%
	PAGE - \$6,655							
	2-3 SUBSTITUTE LIBRARY ASSISTANTS - \$13,579							
0161051	514004 SHIFT DIFF	457.00	3,184.00	3,184.00	642.50	3,184.00	3,152.00	-1.0%
	\$1.00 DIFFERENTIAL FOR EACH HOUR WORKED ON SATURDAY FOR 8 STAFF PER HOUR.							
0161051	514006 LONGEVITY	14,507.50	14,750.00	14,750.00	14,750.00	14,750.00	16,300.00	10.5%
	LONGEVITY FOR 11 STAFF.							
0161051	519010 SICK BUYBK	6,367.09	9,450.00	7,484.60	5,832.07	5,832.07	9,450.00	.0%
	SICK LEAVE BUYBACK FOR 7 EMPLOYEES.							

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ACCOUNTS FOR:

CITY GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
0161051	519024	SICK INCEN	1,250.00	5,700.00	1,600.00	1,591.65	1,591.65	5,400.00	-5.3%
		17 CURRENT STAFF + 1 CUSTODIAN @ \$300 EACH							
		TOTAL LIBRARY PERSONAL SERVI	801,591.24	929,791.00	929,791.00	933,698.22	941,123.14	1,004,183.00	8.0%
0161052		LIBRARY ORDINARY MAINTENANCE							
0161052	551004	BOOKS	129,632.28	145,659.00	145,659.00	135,678.95	145,659.00	155,500.00	6.8%
		LIBRARY MATERIALS							
		MATERIALS EXPENDITURE REQUIREMENT FOR STATE AID CERTIFICATION IS 13% OF THE MUNICIPAL APPROPRIATION, BASED ON THE POPULATION SERVED. FORMULA IS .14942529 x 1,040,646 (TOTAL OF PERSONNEL AND DUES & MEMBERSHIPS)							
0161052	573000	DUES&MEMBR	.00	45,000.00	45,000.00	44,873.00	45,000.00	43,773.00	-2.7%
		NOBLE - BASIC LIBRARY NETWORK MEMBERSHIP.							
		TOTAL LIBRARY ORDINARY MAINT	129,632.28	190,659.00	190,659.00	180,551.95	190,659.00	199,273.00	4.5%
		TOTAL LIBRARY ADMINISTRATION	931,223.52	1,120,450.00	1,120,450.00	1,114,250.17	1,131,782.14	1,203,456.00	7.4%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
700	DEBT SERVICE							
0170059	DEBT SERVICE							
0170059	591000 PRINC LTD	8,962,131.51	8,845,103.00	8,931,248.68	8,920,710.97	8,931,248.68	9,054,068.00	2.4%
	CSO DEBT - 1,918,369							
	WATER SHIFT DEBT - \$1,815,332							
	GENERAL FUND DEBT - \$5,320,367							
0170059	591500 INT ON LTD	2,780,450.02	2,951,359.00	2,865,213.32	2,758,621.16	2,865,213.32	2,918,285.00	-1.1%
	CSO DEBT - \$826,403							
	WATER SHIFT DEBT - \$432,367							
	GENERAL FUND DEBT - \$1,659,515							
0170059	592500 INT ON N/B	149,874.98	135,079.00	135,079.00	263,048.24	263,048.24	67,125.00	-50.3%
	SEPTEMBER 2019 BAN.							
	TOTAL DEBT SERVICE	11,892,456.51	11,931,541.00	11,931,541.00	11,942,380.37	12,059,510.24	12,039,478.00	.9%
	TOTAL DEBT SERVICE	11,892,456.51	11,931,541.00	11,931,541.00	11,942,380.37	12,059,510.24	12,039,478.00	.9%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
820	OTHER STATE & COUNTY							
0182052	STATE & COUNTY ASSESSMENTS							
0182052	563100 SPED	9,958.00	456.00	456.00	190.00	456.00	.00	-100.0%
	AS PER THE GOVERNOR'S PROPOSAL							
0182052	564000 AIR POLL	11,293.00	11,520.00	11,520.00	4,800.00	11,520.00	11,834.00	2.7%
	AS PER THE GOVERNOR'S PROPOSAL							
0182052	564100 MAPC	15,516.00	15,947.00	15,947.00	6,645.00	15,947.00	16,319.00	2.3%
	AS PER THE GOVERNOR'S PROPOSAL.							
0182052	564600 RMV NON-RN	61,960.00	59,340.00	59,340.00	25,820.00	59,340.00	58,640.00	-1.2%
	AS PER THE GOVERNOR'S PROPOSAL.							
0182052	565003 CHRTR TUIT	16,027.00	15,328.00	15,326.00	6,375.00	15,326.00	15,071.00	-1.7%
	AS PER THE GOVERNOR'S PROPOSAL.							
0182052	565004 SCHCH TUIT	2,160,975.00	2,049,842.00	2,155,849.00	892,650.00	2,155,849.00	2,092,893.00	2.1%
	AS PER THE GOVERNOR'S PROPOSAL.							
0182052	566300 REG TRANS	360,527.00	369,540.00	369,540.00	153,975.00	369,540.00	378,779.00	2.5%
	AS PER THE GOVERNOR'S PROPOSAL.							
	TOTAL STATE & COUNTY ASSESSM	2,636,256.00	2,521,973.00	2,627,978.00	1,090,455.00	2,627,978.00	2,573,536.00	2.0%
	TOTAL OTHER STATE & COUNTY	2,636,256.00	2,521,973.00	2,627,978.00	1,090,455.00	2,627,978.00	2,573,536.00	2.0%

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
901	HEALTH & LIFE INS							
0190151	HEALTH & LIFE INS PERSONAL SVC							
0190151	517003 HLTH INS	7,518,747.17	7,948,273.00	7,948,273.00	6,626,936.72	7,948,273.00	8,212,338.00	3.3%
	CITY ACTIVE - \$3,822,986							
	CITY RETIREE - \$2,050,951							
	RMT - \$2,228,818							
	ADDITIONAL HIRES - 0.00							
	DENTAL - \$109,583							
0190151	517006 LIFE INS	12,716.15	16,600.00	16,600.00	12,319.67	16,600.00	16,600.00	.0%
	NO INCREASE FOR FY21.							
0190151	517013 MED PENLTY	296.40	274.00	274.00	228.00	274.00	775.00	182.8%
	2 RETIREES WHO RECEIVE PAYMENT FOR A MEDICARE PENALTY.							
0190151	517014 MED SVCS	24,635.00	32,000.00	32,000.00	18,536.00	25,000.00	25,769.00	-19.5%
	EMPLOYEE ASSISTANT PROGRAM, PRE-EMPLOYMENT PHYSICALS, PRE-EMPLOYMENT PSYCHS, MANDATORY AND PRE-EMPLOYMENT DRUG AND ALCOHOL TESTING.							
	TOTAL HEALTH & LIFE INS PERS	7,556,394.72	7,997,147.00	7,997,147.00	6,658,020.39	7,990,147.00	8,255,482.00	3.2%
	TOTAL HEALTH & LIFE INS	7,556,394.72	7,997,147.00	7,997,147.00	6,658,020.39	7,990,147.00	8,255,482.00	3.2%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
903 MEDICARE							
0190351 MEDICARE PERSONAL SVC							
0190351 517008 MEDICR INS	754,003.47	740,000.00	740,000.00	665,496.44	740,000.00	740,000.00	.0%
MEDICARE/FICA/SS 1.45% OF SALARIES.							
TOTAL MEDICARE PERSONAL SVC	754,003.47	740,000.00	740,000.00	665,496.44	740,000.00	740,000.00	.0%
TOTAL MEDICARE	754,003.47	740,000.00	740,000.00	665,496.44	740,000.00	740,000.00	.0%

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ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE		
910	WORKER'S COMPENSATION								
0191051	WORKERS COMP PERSONAL SVC								
0191051	517001	WORK COMP	119,187.19	99,455.00	57,764.60	53,649.64	57,764.60	110,000.00	10.6%
	PAYROLL FOR PERM & TOTAL AND LONG TERM, COURT APPOINTED.								
0191051	517009	WC SETT	270,942.52	300,000.00	341,690.40	318,978.61	341,690.40	260,000.00	-13.3%
	MEDICAL COSTS FOR WORKERS COMPENSATION CLAIMS								
	TOTAL WORKERS COMP PERSONAL		390,129.71	399,455.00	399,455.00	372,628.25	399,455.00	370,000.00	-7.4%
	TOTAL WORKER'S COMPENSATION		390,129.71	399,455.00	399,455.00	372,628.25	399,455.00	370,000.00	-7.4%

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City of Gloucester, MA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
915 UNEMPLOYMENT COMPENSATION							
0191551 UNEMPLOYMENT COMP PERSONAL SVC							
0191551 517002 UNEMP INS	46,127.93	50,000.00	50,000.00	16,079.90	50,000.00	50,000.00	.0%
UNEMPLOYMENT COSTS.							
TOTAL UNEMPLOYMENT COMP PERS	46,127.93	50,000.00	50,000.00	16,079.90	50,000.00	50,000.00	.0%
TOTAL UNEMPLOYMENT COMPENSAT	46,127.93	50,000.00	50,000.00	16,079.90	50,000.00	50,000.00	.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
921 PENSION/REGULAR CONTRIBUTORY							
0192151 PENSION/REG CONTRIB PERSONAL							
0192151 517004 RTMT FUND	8,326,596.00	9,016,187.00	8,941,687.00	8,940,036.00	8,941,687.00	9,610,330.00	6.6%
TOTAL PENSION/REG CONTRIB PE	8,326,596.00	9,016,187.00	8,941,687.00	8,940,036.00	8,941,687.00	9,610,330.00	6.6%
TOTAL PENSION/REGULAR CONTRI	8,326,596.00	9,016,187.00	8,941,687.00	8,940,036.00	8,941,687.00	9,610,330.00	6.6%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
942 REGIONAL SCHOOL ASESMENTS							
0194252 REGIONAL SCHOOL ASMT ORD MAINT							
0194252 569001 VOCSCHASMT	1,731,496.00	1,679,941.00	1,679,941.00	1,675,421.00	1,679,941.00	1,658,063.00	-1.3%
ESSEX NORTH SHORE AGRICULTURAL AND TECHNICAL SCHOOL BUDGETED AMOUNT IS BASED ON THE FY 2021 PRELIMINARY ASSESSMENT.							
TOTAL REGIONAL SCHOOL ASMT O	1,731,496.00	1,679,941.00	1,679,941.00	1,675,421.00	1,679,941.00	1,658,063.00	-1.3%
TOTAL REGIONAL SCHOOL AESSM	1,731,496.00	1,679,941.00	1,679,941.00	1,675,421.00	1,679,941.00	1,658,063.00	-1.3%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

CITY GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
945	LIABILITY INSURANCE							
0194552	LIABILITY INSURANCE ORDINARY							
0194552	574001 BLDG INS	594,382.00	560,000.00	610,000.00	602,866.00	610,000.00	560,000.00	.0%
0194552	574002 FLOOD INS	27,257.00	20,000.00	32,700.00	32,654.00	32,700.00	20,000.00	.0%
	FLOOD INSURANCE FOR CITY OWNED PROPERTIES.							
0194552	574003 PROP LIAB	.00	10,000.00	7,300.00	1,000.00	7,300.00	10,000.00	.0%
	TO COVER POTENTIAL DEDUCTIBLES FOR PROPERTY INSURANCE CLAIMS.							
0194552	574004 AUTO INS	3,000.00	10,000.00	10,000.00	2,999.97	10,000.00	10,000.00	.0%
	TO COVER POTENTIAL DEDUCTIBLES FOR VEHICLE INSURANCE CLAIMS.							
	TOTAL LIABILITY INSURANCE OR	624,639.00	600,000.00	660,000.00	639,519.97	660,000.00	600,000.00	.0%
	TOTAL LIABILITY INSURANCE	624,639.00	600,000.00	660,000.00	639,519.97	660,000.00	600,000.00	.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

CITY GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
970 OTHER FINANCING USES							
0197059 OTHER FINANCING USES							
0197059 596002 TRANS SR	143,574.25	105,000.00	132,030.06	132,030.06	132,030.06	105,000.00	.0%
TRANSFER TO SCHOOL ATHLETICS REVOLVING FUND - \$75,000 TRANSFER FOR FY 2020 TRIENNIAL CERTIFICATION OF REAL & PERSONAL PROPERTY - \$30,000							
0197059 596006 TRANS TF	1,716,102.30	.00	1,927,942.00	1,927,942.00	1,927,942.00	.00	.0%
TOTAL OTHER FINANCING USES	1,859,676.55	105,000.00	2,059,972.06	2,059,972.06	2,059,972.06	105,000.00	.0%
TOTAL OTHER FINANCING USES	1,859,676.55	105,000.00	2,059,972.06	2,059,972.06	2,059,972.06	105,000.00	.0%
TOTAL CITY GENERAL FUND	69,827,923.21	71,191,830.00	73,594,747.52	67,995,212.25	73,842,109.41	73,467,119.00	3.2%
GRAND TOTAL	69,827,923.21	71,191,830.00	73,594,747.52	67,995,212.25	73,842,109.41	73,467,119.00	3.2%

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PROJECTION: 20211 FY2020 BUDGET - SCHOOL

FOR PERIOD 99

ACCOUNTS FOR:

	2019	2020	2020	2020	2020	2021	PCT
SCHOOL GENERAL FUND	ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	MAYOR	CHANGE
TOTAL SCHOOL GENERAL FUND	41,938,897.00	43,138,897.00	44,427,365.76	41,661,014.63	44,427,365.76	44,388,897.00	2.9%
GRAND TOTAL	41,938,897.00	43,138,897.00	44,427,365.76	41,661,014.63	44,427,365.76	44,388,897.00	2.9%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

COMMUNITY PRESERVATION FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE		
193	COMMUNITY PRESERVATION COMM								
45004	COMMUNITY PRESERV ACT REV								
414200	TAX LIENS REDEEMED								
45004	414200	TAX LIENS	-1,328.31	.00	.00	-489.23	-300.00	.00	.0%
45004	417007	P&I CPA	-1,697.22	-1,250.00	-1,250.00	-1,714.02	-1,715.00	-1,500.00	20.0%
	CPA - PENALTIES AND INTEREST ON TAXES INTEREST ON LATE PAYMENTS OF CPA TAX REVENUE.								
45004	419520	CPA 20	.00	-636,000.00	-636,000.00	-623,306.07	-636,000.00	.00	-100.0%
45004	419521	CPA 21	.00	.00	.00	.00	.00	-656,000.00	.0%
	FY2021 CPA TAX REVENUE ESTIMATED AMOUNT OF TOTAL CPA TAXES REVENUE FOR FY2021 (1%).								
45004	468000	OTHR STATE	-122,927.00	-71,000.00	-71,000.00	-162,106.00	-162,500.00	-69,500.00	-2.1%
	CPA - STATE SHARE - DISTRIBUTION THIS AMOUNT REPRESENTS THE FUNDING RECEIVED FROM THE STATE FOR CPA FUNDING.								
45004	482000	INTEREST	-4,948.80	-1,750.00	-1,750.00	.00	-1,750.00	-1,000.00	-42.9%
	CPA - INTEREST INCOME INTEREST EARNED ON FUNDS AVAILABLE.								
45004	497002	TI S/R	-15,000.00	.00	.00	.00	.00	.00	.0%
45004	497003	TI C/P	-75,506.63	.00	.00	.00	.00	.00	.0%
	TOTAL COMMUNITY PRESERV ACT								
	TOTAL COMMUNITY PRESERVATION								
	TOTAL COMMUNITY PRESERVATION								
	GRAND TOTAL								

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City of Gloucester, MA
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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

COMMUNITY PRESERVATION FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
172 CPC - OPEN SPACE							
4500172 COMMUNITY PRESERV ACT OS EXP							
570000 OTHER CHARGES AND EXPENDITURES							
4500172 570000 OTHR EXP	.00	71,000.00	71,000.00	.00	71,000.00	72,800.00	2.5%
CPA - OPEN SPACE RESERVE - OTHER 10% RESERVE REQUIREMENT FOR THE OPEN SPACE CATEGORY.							
TOTAL COMMUNITY PRESERV ACT	.00	71,000.00	71,000.00	.00	71,000.00	72,800.00	2.5%
TOTAL CPC - OPEN SPACE	.00	71,000.00	71,000.00	.00	71,000.00	72,800.00	2.5%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

COMMUNITY PRESERVATION FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
183 CPC - COMMUNITY HOUSING							
<hr/>							
4500183 COMMUNITY PRESERV ACT CH EXP							
4500183 570000 OTHR EXP	.00	71,000.00	71,000.00	.00	71,000.00	72,800.00	2.5%
CPA - COMMUNITY HOUSING RESERVE - OTHER 10% RESERVE REQUIREMENT FOR THE COMMUNITY HOUSING CATEGORY.							
TOTAL COMMUNITY PRESERV ACT	.00	71,000.00	71,000.00	.00	71,000.00	72,800.00	2.5%
TOTAL CPC - COMMUNITY HOUSIN	.00	71,000.00	71,000.00	.00	71,000.00	72,800.00	2.5%

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City of Gloucester, MA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

COMMUNITY PRESERVATION FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
193 COMMUNITY PRESERVATION COMM							
4500193 COMMUNITY PRESERV ACT ADMIN EX							
4500193 511000 SALARIES	27,515.83	.00	.00	29,866.14	29,900.00	.00	.0%
4500193 514006 LONGEVITY	200.00	.00	.00	375.00	375.00	.00	.0%
4500193 570000 OTHR EXP	3,179.88	35,500.00	35,500.00	2,875.00	35,500.00	36,400.00	2.5%
CPA - ADMINISTRATIVE EXPENSE - OTHER ADMINISTRATIVE COSTS ARE CAPPED AT 5% OF OVERALL CPA BUDGET.							
4500193 596002 TRANS SR	438,000.00	.00	442,000.00	442,000.00	442,000.00	.00	.0%
4500193 596003 TRANS CP	.00	.00	22,705.00	22,705.00	22,705.00	.00	.0%
TOTAL COMMUNITY PRESERV ACT	468,895.71	35,500.00	500,205.00	497,821.14	530,480.00	36,400.00	2.5%
TOTAL COMMUNITY PRESERVATION	468,895.71	35,500.00	500,205.00	497,821.14	530,480.00	36,400.00	2.5%

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City of Gloucester, MA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

COMMUNITY PRESERVATION FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
<hr/>							
194 CPC - HISTORIC PRESERVATION							
<hr/>							
4500194 COMMUNITY PRESERV ACT HP EXP							
4500194 591000 PRINC LTD	165,000.00	170,000.00	170,000.00	170,000.00	170,000.00	170,000.00	.0%
CPA - DEBT SERVICE LONG-TERM PRINCIPAL - CITY HALL REMODELING CAPITAL PROJECT - HISTORIC PRESERVATION.							
4500194 591500 INT ON LTD	37,400.00	32,300.00	32,300.00	31,175.00	32,300.00	28,675.00	-11.2%
CPA - DEBT SERVICE LONG-TERM INTEREST - CITY HALL REMODELING CAPITAL PROJECT - HISTORIC PRESERVATION.							
TOTAL COMMUNITY PRESERV ACT	202,400.00	202,300.00	202,300.00	201,175.00	202,300.00	198,675.00	-1.8%
TOTAL CPC - HISTORIC PRESERV	202,400.00	202,300.00	202,300.00	201,175.00	202,300.00	198,675.00	-1.8%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

COMMUNITY PRESERVATION FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
195 CPC - GENERAL RESERVE							
4500195 COMMUNITY PRESERV ACT GEN EXP							
4500195 570000 OTHR EXP	.00	330,200.00	330,200.00	.00	330,200.00	347,325.00	5.2%
CPA - GENERAL RESERVE - OTHER - REMAINDER.							
TOTAL COMMUNITY PRESERV ACT	.00	330,200.00	330,200.00	.00	330,200.00	347,325.00	5.2%
TOTAL CPC - GENERAL RESERVE	.00	330,200.00	330,200.00	.00	330,200.00	347,325.00	5.2%
TOTAL COMMUNITY PRESERVATION	671,295.71	710,000.00	1,174,705.00	698,996.14	1,204,980.00	728,000.00	2.5%
GRAND TOTAL	671,295.71	710,000.00	1,174,705.00	698,996.14	1,204,980.00	728,000.00	2.5%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

ENTERPRISE FUND - WATER	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
450 WATER							
60004 WATER REVENUES							
414200 TAX LIENS REDEEMED							
60004 414200 TAX LIENS	-7,839.02	-50,000.00	-50,000.00	-3,851.53	-50,000.00	-50,000.00	.0%
REVENUE DERIVED FROM THE COLLECTION OF LIENED WATER CHARGES ON TAX TITLE ACCOUNTS.							
60004 414201 UTIL LIEN	-202,780.55	-240,000.00	-240,000.00	-211,243.98	-240,000.00	-240,000.00	.0%
COLLECTION OF WATER CHARGES LIENED TO FY 2021 TAX BILLS.							
60004 417004 P&I LIEN	-3,143.24	.00	.00	-3,568.92	-2,250.00	.00	.0%
60004 417005 P&I USER	-50,071.23	-50,000.00	-50,000.00	-41,618.72	-50,000.00	-50,000.00	.0%
COLLECTION OF PENALTIES AND INTEREST ON LATE PAYMENT OF FY 2021 WATER BILLS.							
60004 421000 UTIL RS	-5,566,532.97	-6,055,991.00	-6,055,991.00	-291,945.80	-6,055,991.00	.00	-100.0%
WATER USE CHARGES BILLED AND COLLECTED.							
60004 421001 UTIL MUNIS	.00	.00	.00	-4,183,173.33	.00	-6,593,315.00	.0%
60004 422001 FIXCHG RS	-27,242.04	-35,000.00	-35,000.00	-545.95	-35,000.00	-35,000.00	.0%
COLLECTION OF FIXTURE BASED BILLS.							
60004 422002 FIXCHG MUN	.00	.00	.00	-16,067.20	.00	.00	.0%
60004 448020 WTR CONST	-163,123.65	-60,000.00	-60,000.00	-135,904.32	-136,000.00	-60,000.00	.0%
WATER CONSTRUCTION FEES.							
60004 468013 CC SURVEY	-58,926.66	-40,000.00	-40,000.00	-52,350.00	-53,000.00	-40,000.00	.0%
REVENUE FROM CROSS CONNECTION FEES.							

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

ENTERPRISE FUND - WATER			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
60004	484000	GG MSC REV	-5,481.73	.00	.00	-5,553.83	-6,000.00	.00	.0%
TOTAL WATER REVENUES			-6,085,141.09	-6,530,991.00	-6,530,991.00	-4,945,823.58	-6,628,241.00	-7,068,315.00	8.2%
TOTAL WATER			-6,085,141.09	-6,530,991.00	-6,530,991.00	-4,945,823.58	-6,628,241.00	-7,068,315.00	8.2%
TOTAL ENTERPRISE FUND - WATE			-6,085,141.09	-6,530,991.00	-6,530,991.00	-4,945,823.58	-6,628,241.00	-7,068,315.00	8.2%
GRAND TOTAL			-6,085,141.09	-6,530,991.00	-6,530,991.00	-4,945,823.58	-6,628,241.00	-7,068,315.00	8.2%

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ACCOUNTS FOR:

ENTERPRISE FUND - WATER	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
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450 WATER

600051	WATER PERSONAL SERVICES						
511000	SALARIES						
600051	511000 SALARIES	1,000,219.49	1,049,398.00	1,035,295.71	965,376.69	1,035,295.71	1,050,500.00 .1%

THE FOLLOWING ARE FUNDED BETWEEN DPW/TREASURER/IT, WATER, AND SEWER:

- DIRECTOR OF PUBLIC WORKS - \$45,689
- ASSISTANT DIRECTOR - \$34,107
- ASSISTANT DIRECTOR OF OPERATIONS - \$25,838
- SUPERINTENDENTS - \$71,072
- MAINTENANCE - \$324,336
- ENGINEERS - \$161,338
- HEO/HMEO - \$137,756
- MOTOR VEHICLE MAINTENANCE/MECHANICS - \$39,971
- CLERICAL - \$130,431
- COLLECTION SPECIALIST - \$21,733
- STOREKEEPER - \$20,354
- PUBLIC WORKS INSPECTOR - \$15,107
- MASON - \$14,318
- IT SPECIALIST - \$8,450

600051	512000 S&W TEMP	5,177.25	10,000.00	10,000.00	7,457.75	10,000.00	20,000.00 100.0%
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SUMMER INTERNS.

600051	513002 OT - LABOR	109,353.35	97,959.00	97,959.00	63,363.23	97,959.00	85,000.00 -13.2%
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OVERTIME - WATER BREAKS, MARKOUTS FOR DIGSAFES, PROJECTS.

600051	514006 LONGEVITY	13,198.61	12,254.00	12,802.80	12,802.80	12,802.80	13,793.00 12.6%
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LONGEVITY FOR 28 EMPLOYEES
(FUNDED BETWEEN DPW/IT, WATER, AND SEWER)

600051	517001 WORK COMP	7,251.69	.00	4,738.65	4,738.65	4,738.65	.00 .0%
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600051	517003 HLTH INS	182,730.02	205,610.00	205,610.00	168,991.84	205,610.00	205,610.00 .0%
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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

FOR PERIOD 99

ACCOUNTS FOR:

ENTERPRISE FUND - WATER			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE	
600051	517004	RTMT FUND	343,701.00	343,701.00	343,701.00	343,701.00	343,701.00	343,701.00	.0%	
600051	517006	LIFE INS	.00	1,105.00	1,105.00	.00	1,105.00	1,105.00	.0%	
600051	517008	MEDICR INS	12,647.24	15,664.00	15,664.00	11,796.95	15,664.00	15,664.00	.0%	
600051	519010	SICK BUYBK	2,311.27	3,578.00	3,578.00	3,293.61	3,293.61	3,578.00	.0%	
		SICK LEAVE BUYBACK FOR 7 EMPLOYEES (FUNDED BETWEEN DPW, WATER, AND SEWER)								
600051	519011	RMTSICKBUY	16,777.00	.00	8,706.59	8,706.59	8,706.59	.00	.0%	
600051	519021	INCEN-A	4,161.50	6,174.00	6,174.00	4,459.48	6,174.00	6,174.00	.0%	
600051	519024	SICK INCEN	870.00	1,700.00	1,808.25	1,808.25	1,808.25	1,700.00	.0%	
		2 EMPLOYEES @ \$150 EACH 2 EMPLOYEES @ \$100 EACH 24 EMPLOYEES @ \$50 EACH (FUNDED BETWEEN DPW, WATER, AND SEWER)								
TOTAL WATER PERSONAL SERVICE			1,698,398.42	1,747,143.00	1,747,143.00	1,596,496.84	1,746,858.61	1,746,825.00	.0%	
600052	WATER ORDINARY MAINTENANCE									
600052	520000	PURCH SVC	149,148.60	353,560.00	391,401.72	388,000.38	391,401.72	416,080.00	17.7%	
		CONFINED SPACE TRAINING - \$12,000 TASK ORDER ENGINEERING - \$100,000 SCADA ALARM - \$15,000 UTILITY CLOUD - \$28,000 MISCELLANEOUS - \$10,000 ALARM MONITORING AND REPAIRS - \$6,030 DAM INSPECTIONS - \$52,000 DIGSAFE - \$7,500 POLICE DETAILS - \$45,000 LAB TESTING AND SAMPLING - \$5,000 DAM VEGETATION MANAGEMENT PROGRAM - \$50,000 ESRI SUPPORT/LICENSE - \$3,050								

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ACCOUNTS FOR:

ENTERPRISE FUND - WATER			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
600052	534003	POSTAGE	10,594.51	15,000.00	10,800.00	10,000.00	10,800.00	15,000.00	.0%
600052	540000	SUPPLIES	80,553.48	30,500.00	40,008.00	37,779.97	40,008.00	30,500.00	.0%
		HYDRANT REPAIRS - \$15,000 NEW HYDRANTS - \$15,000 MISCELLANEOUS (BOTTLES FOR WATER TESTING) - \$500							
600052	542000	OFF SUPP	919.06	1,000.00	492.00	492.00	492.00	1,000.00	.0%
		PENS, PENCILS, NOTEPADS, ETC.							
600052	542011	PRINT FORM	.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	.0%
		PRINTED FORMS FOR EDUCATIONAL MATERIALS.							
600052	543007	PAINT	1,788.81	2,000.00	800.00	800.00	800.00	2,000.00	.0%
		PAINT SUPPLIES FOR MARKOUTS, ETC.							
600052	548001	MOTOR G&O	35,525.00	33,400.00	33,400.00	30,900.00	33,400.00	33,400.00	.0%
		GASOLINE - \$22,500 DIESEL - \$10,900							
600052	548004	TIRE&TUBES	3,956.98	5,000.00	3,000.00	.00	3,000.00	5,000.00	.0%
		TIRES CHARGED BACK TO WATER FUND VEHICLES.							
600052	553002	BITUM SUPP	11,625.45	15,000.00	30,550.00	30,550.00	30,550.00	15,000.00	.0%
		PAVING MATERIALS.							
600052	553004	LUMBR&WOOD	1,200.00	4,000.00	100.00	100.00	100.00	4,000.00	.0%
600052	553005	PIPE SUPP	86,254.13	92,500.00	111,217.46	110,250.40	111,217.46	92,500.00	.0%
		PIPES AND CONNECTIONS.							
600052	553006	MASONRY	868.92	3,000.00	800.00	800.00	800.00	3,000.00	.0%
		CONCRETE AND CEMENT.							

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ACCOUNTS FOR:

ENTERPRISE FUND - WATER			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
600052	553008	CHEMICAL	.00	3,000.00	.00	.00	.00	3,000.00	.0%
600052	553011	SOIL & FIL PROCESSED GRAVEL.	10,130.00	10,000.00	9,450.00	9,450.00	9,450.00	10,000.00	.0%
600052	553012	DRAIN SUPP	1,450.00	2,500.00	.00	.00	.00	.00	-100.0%
600052	558000	OTHR SUPP MISCELLANEOUS PARTS AND SUPPLIES	14,420.30	50,000.00	37,800.00	37,275.00	37,800.00	50,000.00	.0%
600052	569002	DEP ASMT	9,330.44	23,000.00	8,680.89	8,680.89	8,680.89	23,000.00	.0%
600052	569003	TAX PAY ROCKPORT TAXES.	6,525.95	8,000.00	6,292.20	6,242.20	6,292.20	7,000.00	-12.5%
600052	573000	DUES&MEMBR DUES FOR AWWA, WEF, MWWA, MAWPCA.	984.00	1,000.00	722.00	722.00	722.00	1,000.00	.0%
600052	578005	REIM LIC REIMBURSEMENT FOR LICENSES HELD BY EMPLOYEES.	495.00	500.00	460.54	460.54	460.54	500.00	.0%
TOTAL WATER ORDINARY MAINTENA			2,353,907.65	2,890,454.00	2,890,454.00	2,867,182.95	2,890,454.00	3,025,035.00	4.7%
600058	WATER CAPITAL OUTLAY								
600058	580000	CAPOUTLAY	103,467.71	75,295.00	475,295.00	220,469.00	475,295.00	74,421.00	-1.2%
LOADER LEASE PAYMENT - \$29,421 ADDITIONAL R&M - \$45,000									
600058	585000	EQUIPMT NEW EQUIPMENT - \$30,000	51,888.96	30,000.00	30,000.00	25,914.60	30,000.00	30,000.00	.0%

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ACCOUNTS FOR:

ENTERPRISE FUND - WATER			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
600058	585023	GIS SFTWR	72,339.85	80,000.00	80,000.00	79,461.67	80,000.00	75,000.00	-6.3%
		GIS UPGRADE/ENHANCEMENTS.							
600058	588501	WTR MTR	48,561.26	50,000.00	50,000.00	48,225.01	50,000.00	50,000.00	.0%
		TOTAL WATER CAPITAL OUTLAY	276,257.78	235,295.00	635,295.00	374,070.28	635,295.00	229,421.00	-2.5%
600059	591000	WATER DEBT SERVICE/OFU PRINC LTD	974,861.69	1,058,562.00	1,058,562.00	1,017,952.45	1,058,562.00	1,217,457.00	15.0%
		PRINCIPAL PAYMENTS AND ADMINISTRATION FEES DUE ON BONDS OUTSTANDING.							
600059	591500	INT ON LTD	569,804.90	586,278.00	586,278.00	587,423.03	587,423.03	624,352.00	6.5%
		INTEREST DUE ON BONDS OUTSTANDING.							
600059	592500	INT ON N/B	11,307.83	3,261.00	3,261.00	24,082.92	24,082.92	.00	-100.0%
		BOND ANTICIPATION NOTE INTEREST FROM BANS.							
600059	596001	TRANS GF	209,918.00	209,998.00	209,998.00	209,998.00	209,998.00	225,225.00	7.3%
		TOTAL WATER DEBT SERVICE/OFU	1,765,892.42	1,858,099.00	1,858,099.00	1,839,456.40	1,880,065.95	2,067,034.00	11.2%
		TOTAL WATER	6,094,456.27	6,730,991.00	7,130,991.00	6,677,206.47	7,152,673.56	7,068,315.00	5.0%
		TOTAL ENTERPRISE FUND - WATE	6,094,456.27	6,730,991.00	7,130,991.00	6,677,206.47	7,152,673.56	7,068,315.00	5.0%
		GRAND TOTAL	6,094,456.27	6,730,991.00	7,130,991.00	6,677,206.47	7,152,673.56	7,068,315.00	5.0%

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ACCOUNTS FOR:

ENTERPRISE FUND - SEWER			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
64004	468013	CC SURVEY	-5,967.12	-3,000.00	-3,000.00	-4,500.00	-5,000.00	-3,000.00	.0%
REVENUE FROM CROSS CONNECTION FEES.									
64004	484000	GG MSC REV	.00	.00	.00	-700.00	-750.00	.00	.0%
64004	497005	TI E/F	.00	.00	.00	.00	.00	-450,000.00	.0%
APPROPRIATION FROM FUND BALANCE (FREE CASH).									
TOTAL SEWER REVENUE			-7,775,042.08	-8,173,130.00	-8,173,130.00	-6,214,422.69	-8,184,080.00	-9,030,824.00	10.5%
TOTAL SEWER			-7,775,042.08	-8,173,130.00	-8,173,130.00	-6,214,422.69	-8,184,080.00	-9,030,824.00	10.5%
TOTAL ENTERPRISE FUND - SEWE			-7,775,042.08	-8,173,130.00	-8,173,130.00	-6,214,422.69	-8,184,080.00	-9,030,824.00	10.5%
GRAND TOTAL			-7,775,042.08	-8,173,130.00	-8,173,130.00	-6,214,422.69	-8,184,080.00	-9,030,824.00	10.5%

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ACCOUNTS FOR:

ENTERPRISE FUND - SEWER	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
440 SEWER							
640051 SEWER PERSONAL SERVICES							
511000 SALARIES							
640051 511000 SALARIES	951,632.00	1,044,051.00	1,025,922.31	977,992.87	1,025,922.31	1,066,582.00	2.2%
THE FOLLOWING ARE FUNDED BETWEEN DPW/TREASURER/IT, WATER, AND SEWER:							
DIRECTOR OF PUBLIC WORKS - \$45,689							
ASSISTANT DIRECTOR - \$34,106							
ASSISTANT DIRECTOR OF OPERATIONS - \$25,838							
SUPERINTENDENTS - \$71,070							
MAINTENANCE - \$340,420							
ENGINEERS - \$161,338							
HEO/HMEO - \$137,756							
MOTOR VEHICLE MAINTENANCE/MECHANICS - \$39,971							
CLERKS - \$130,432							
COLLECTION SPECIALIST - \$21,733							
STOREKEEPER - \$20,355							
PUBLIC WORKS INSPECTOR - \$15,107							
MASON - \$14,317							
IT SPECIALIST - \$8,450							
640051 512000 S&W TEMP	5,177.25	15,000.00	15,000.00	7,457.75	15,000.00	20,000.00	33.3%
SUMMER INTERNS.							
640051 513002 OT - LABOR	41,563.97	40,000.00	51,715.39	41,745.75	51,715.39	60,000.00	50.0%
OVERTIME - SEWER BREAKS, PUMP OUTS, REPAIR WORK, ETC.							
640051 514006 LONGEVITY	11,530.14	12,254.00	12,802.80	12,802.80	12,802.80	13,793.00	12.6%
LONGEVITY FOR 28 EMPLOYEES (FUNDED BETWEEN DPW/IT, WATER, AND SEWER)							
640051 517001 WORK COMP	7,251.70	.00	4,738.65	4,738.65	4,738.65	.00	.0%
640051 517002 UNEMP INS	.00	13,250.00	13,250.00	.00	13,250.00	.00	-100.0%

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ACCOUNTS FOR:

ENTERPRISE FUND - SEWER			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
640051	517003	HLTH INS	175,400.79	190,160.00	190,160.00	171,061.92	190,160.00	190,160.00	.0%
640051	517004	RTMT FUND	322,276.00	322,276.00	322,276.00	322,276.00	322,276.00	322,276.00	.0%
640051	517006	LIFE INS	.00	850.00	850.00	.00	850.00	850.00	.0%
640051	517008	MEDICR INS	12,110.88	14,250.00	14,250.00	11,665.44	14,250.00	14,250.00	.0%
640051	519010	SICK BUYBK	1,974.32	3,578.00	3,578.00	3,293.62	3,578.00	3,578.00	.0%
		SICK LEAVE BUYBACK FOR 7 EMPLOYEES (FUNDED BETWEEN DPW, WATER, AND SEWER)							
640051	519011	RMTSICKBUY	5,896.61	7,689.00	8,706.60	8,706.60	8,706.60	7,689.00	.0%
		SICK AND VACATION BUYBACK FOR 1 EMPLOYEE.							
640051	519021	INCEN-A	4,266.50	5,724.00	5,724.00	4,564.48	5,724.00	5,724.00	.0%
640051	519024	SICK INCEN	870.00	1,700.00	1,808.25	1,808.25	1,808.25	1,700.00	.0%
		2 EMPLOYEES @ \$150 EACH 2 EMPLOYEES @ \$100 EACH 24 EMPLOYEES @ \$50 EACH (FUNDED BETWEEN DPW, WATER, AND SEWER)							
TOTAL SEWER PERSONAL SERVICE			1,539,950.16	1,670,782.00	1,670,782.00	1,568,114.13	1,670,782.00	1,706,602.00	2.1%
640052	SEWER ORDINARY MAINTENANCE								
640052	520000	PURCH SVC	175,266.01	289,160.00	392,367.89	388,962.90	392,367.89	296,027.00	2.4%
		CONFINED SPACES TRAINING - \$12,000 TASK ORDER ENGINEERING - \$100,000 CONTAINERS - \$40,000 POLICE DETAILS - \$35,000 ALARM MAINTENANCE - \$22,077 WWTP PUMPING SERVICE - \$15,000 LAB TESTING AND ANALYSIS - \$1,500 MISCELLANEOUS - \$10,000							

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ACCOUNTS FOR:

ENTERPRISE FUND - SEWER	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
INSTALLATION AND MONITORING OF ODOR SENSORS AT DPW/GOOSE COVE - \$8,400							
AUTOCAD - \$2,500							
UTILITY CLOUD - \$29,000							
ESRI SUPPORT/LICENSE - \$3,050							
APPGEO HOSTING AND SERVICE - \$17,500							
640052 524003 R&M VEH	5,016.95	14,500.00	14,400.00	14,400.00	14,400.00	14,500.00	.0%
VEHICLE MAINTENANCE CHARGED BACK TO SEWER FUND VEHICLES.							
640052 524007 R&M OFFICE	2,877.76	3,399.00	3,399.00	3,337.50	3,399.00	3,400.00	.0%
GREATAMERICA LEASING - \$1,388							
CIT FINANCE - \$1,012							
CAMERON OFFICE PRODUCTS - \$1,000							
640052 524009 R&M PUMP	2,813,718.37	3,589,872.00	3,534,872.00	3,530,372.00	3,534,872.00	3,664,302.00	2.1%
VEOLIA WASTEWATER - \$2,563,647							
VEOLIA R&M - \$75,000							
CONTROLS ENGINEER - \$30,000							
ELECTRICAL - \$35,000							
GENERATOR - \$25,000							
VEOLIA PUMP STATIONS - \$694,433							
VEOLIA PUMP STATIONS R&M - \$155,000							
VEOLIA PUMP STATION UNIT COST ITEMS - \$86,222							
640052 524013 R&M TL&EQP	1,597.67	5,000.00	2,600.00	1,548.50	2,600.00	5,000.00	.0%
SMALL TOOLS.							
640052 524014 R&M PAVING	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	30,000.00	20.0%
PAVING SUPPLIES FOR TRENCHES, SMALL JOBS, ETC.							
640052 527015 RENT EQUIP	.00	4,523.00	.00	.00	.00	4,523.00	.0%
640052 530000 PROF&TECH	900.00	20,000.00	59,909.00	59,909.00	59,909.00	20,000.00	.0%
640052 530006 ENG/ARCH	139,853.00	149,309.00	149,309.00	149,309.00	149,309.00	150,000.00	.5%
301H MONITORING.							

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ACCOUNTS FOR:

ENTERPRISE FUND - SEWER			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
640052	530008	EE TRAIN	.00	550.00	550.00	355.00	550.00	550.00	.0%
		TRAININGS AND SEMINARS FOR EMPLOYEES.							
640052	530009	ACC & AUDT	5,032.00	5,032.00	5,032.00	5,032.00	5,032.00	5,032.00	.0%
		ANNUAL AUDIT SERVICES.							
640052	530010	LEGAL SVC	.00	20,000.00	.00	.00	.00	.00	-100.0%
		LEGAL FEES.							
640052	530023	STAFF DEV	1,295.00	10,000.00	300.00	300.00	300.00	10,000.00	.0%
		PUBLIC EDUCATION.							
640052	530027	BOND ISSUE	25,415.25	30,000.00	32,615.11	32,615.11	32,615.11	30,000.00	.0%
		CLEAN WATER TRUST ADMINISTRATIVE FEES AND MISCELLANEOUS ISSUANCE COSTS.							
640052	534002	CELL SVC	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	.0%
640052	534003	POSTAGE	10,594.51	16,000.00	10,700.00	10,000.00	10,700.00	13,000.00	-18.8%
640052	540000	SUPPLIES	28,102.86	45,000.00	20,500.00	16,103.01	20,500.00	50,000.00	11.1%
640052	542000	OFF SUPP	405.24	500.00	250.00	250.00	250.00	500.00	.0%
		PENS, PENCILS, PADS, ETC.							
640052	543007	PAINT	.00	300.00	50.00	50.00	50.00	500.00	66.7%
		PAINT FOR MARKOUTS.							
640052	548001	MOTOR G&O	39,883.00	33,400.00	33,400.00	30,900.00	33,400.00	33,400.00	.0%
		GASOLINE - \$22,500							
		DIESEL - \$10,900							

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ACCOUNTS FOR:

ENTERPRISE FUND - SEWER			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
640052	548004	TIRE&TUBES	1,973.42	2,500.00	1,500.00	.00	1,500.00	2,500.00	.0%
		TIRES CHARGED BACK TO SEWER FUND VEHICLES.							
640052	548006	MOTOR P&A	20,802.34	50,000.00	15,591.00	12,500.00	15,591.00	40,000.00	-20.0%
		PARTS CHARGED BACK TO SEWER FUND VEHICLES.							
640052	553002	BITUM SUPP	10,007.15	8,000.00	21,949.50	21,949.50	21,949.50	10,000.00	25.0%
		WINTER MIX FOR TRENCHES.							
640052	553004	LUMBR&WOOD	2,941.91	3,500.00	800.00	100.00	800.00	5,000.00	42.9%
640052	553005	PIPE SUPP	52,609.08	60,000.00	72,375.01	71,841.53	72,375.01	80,000.00	33.3%
640052	553006	MASONRY	1,303.50	8,000.00	5,000.00	5,000.00	5,000.00	10,000.00	25.0%
		CONCRETE FOR BASIN REPAIRS, DRAIN REPAIRS, ETC.							
640052	553011	SOIL & FIL	25,835.57	15,000.00	17,750.50	17,750.50	17,750.50	20,000.00	33.3%
		PROCESSED GRAVEL.							
640052	553012	DRAIN SUPP	.00	1,000.00	94.29	94.29	94.29	1,000.00	.0%
640052	570000	OTHR EXP	.00	15,000.00	5,000.00	.00	5,000.00	10,000.00	-33.3%
		ASSESSMENTS - WWTP STIPULATED PENALTIES PER CONSENT DECREES.							
640052	573000	DUES&MEMBR	519.00	610.00	.00	.00	.00	610.00	.0%
		DUES FOR MAWPCA, NEWEA, AWWA/WEF.							
640052	578005	REIM LIC	240.00	500.00	340.70	340.70	340.70	500.00	.0%
		REIMBURSEMENT OF LICENSES HELD BY EMPLOYEES.							

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ACCOUNTS FOR:

ENTERPRISE FUND - SEWER	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
TOTAL SEWER ORDINARY MAINTEN	3,396,189.59	4,430,655.00	4,430,655.00	4,403,020.54	4,430,655.00	4,515,344.00	1.9%
640058 SEWER CAPITAL OUTLAY							
640058 580000 CAPOUTLAY	183,445.51	233,249.00	233,249.00	233,248.37	233,249.00	129,421.00	-44.5%
LOADER LEASE PAYMENT - \$29,421 VEOLIA WASTEWATER R&M - \$50,000 VEOLIA PUMP STATION R&M - \$50,000							
640058 585023 GIS SFTWR	72,339.81	80,000.00	80,000.00	79,461.65	80,000.00	80,000.00	.0%
GIS UPGRADE/ENHANCEMENTS.							
640058 588501 WTR MTR	99,736.20	.00	150,000.00	100,927.02	150,000.00	.00	.0%
TOTAL SEWER CAPITAL OUTLAY	355,521.52	313,249.00	463,249.00	413,637.04	463,249.00	209,421.00	-33.1%
640059 SEWER DEBT SERVICE/OFU							
640059 591000 PRINC LTD	1,263,836.00	1,366,357.00	1,366,357.00	1,346,244.00	1,366,357.00	1,763,811.00	29.1%
PRINCIPAL PAYMENTS AND ADMINISTRATION FEES ON LONG TERM DEBT.							
640059 591500 INT ON LTD	400,076.86	437,121.00	437,121.00	457,454.32	457,454.32	595,714.00	36.3%
INTEREST ON LONG TERM DEBT.							
640059 592500 INT ON N/B	85,429.35	24,968.00	24,968.00	76,797.45	76,797.45	14,707.00	-41.1%
BOND ANTICIPATION NOTE INTEREST ON BANS.							
640059 596001 TRANS GF	209,918.00	209,998.00	209,998.00	209,998.00	209,998.00	225,225.00	7.3%
640059 596005 TRANS EF	600,000.00	.00	100,000.00	100,000.00	100,000.00	.00	.0%
TOTAL SEWER DEBT SERVICE/OFU	2,559,260.21	2,038,444.00	2,138,444.00	2,190,493.77	2,210,606.77	2,599,457.00	27.5%
TOTAL SEWER	7,850,921.48	8,453,130.00	8,703,130.00	8,575,265.48	8,775,292.77	9,030,824.00	6.8%
TOTAL ENTERPRISE FUND - SEWE	7,850,921.48	8,453,130.00	8,703,130.00	8,575,265.48	8,775,292.77	9,030,824.00	6.8%
GRAND TOTAL	7,850,921.48	8,453,130.00	8,703,130.00	8,575,265.48	8,775,292.77	9,030,824.00	6.8%

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ACCOUNTS FOR:

ENTERPRISE FUND - SEWER	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

ENTERPRISE FUND - TALBOT RINK	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
475 RINK							
69004 TALBOT RINK REVENUE							
424003 RINK USER CHARGES							
69004 424003 RINK CHRGS	-271,635.50	-279,000.00	-279,000.00	-165,028.00	-180,000.00	-279,000.00	.0%
USER CHARGES FOR USE OF THE RINK BY INDIVIDUALS AND GROUPS.							
69004 484000 GG MSC REV	-13,442.00	-23,615.00	-23,615.00	-13,644.00	-15,000.00	-23,615.00	.0%
MISCELLANEOUS RECEIPTS.							
69004 497005 TI E/F	.00	.00	.00	.00	.00	-6,070.00	.0%
TRANSFER FROM FUND BALANCE (FREE CASH).							
TOTAL TALBOT RINK REVENUE	-285,077.50	-302,615.00	-302,615.00	-178,672.00	-195,000.00	-308,685.00	2.0%
TOTAL RINK	-285,077.50	-302,615.00	-302,615.00	-178,672.00	-195,000.00	-308,685.00	2.0%
TOTAL ENTERPRISE FUND - TALB	-285,077.50	-302,615.00	-302,615.00	-178,672.00	-195,000.00	-308,685.00	2.0%
GRAND TOTAL	-285,077.50	-302,615.00	-302,615.00	-178,672.00	-195,000.00	-308,685.00	2.0%

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ACCOUNTS FOR:

ENTERPRISE FUND - TALBOT RINK		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
475	RINK							
690051	TALBOT RINK PERSONAL SERVICES							
511000	SALARIES							
690051	511000 SALARIES	52,566.84	55,838.00	55,838.00	55,816.48	55,838.00	57,002.00	2.1%
	RINK MAINTENANCE MAN.							
690051	512000 S&W TEMP	52,452.58	55,000.00	55,000.00	40,521.12	55,000.00	55,000.00	.0%
	PART TIME HELP.							
690051	513000 OT	19,964.29	25,000.00	25,000.00	17,770.04	25,000.00	20,000.00	-20.0%
	OVERTIME.							
690051	514006 LONGEVITY	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
	ONE EMPLOYEE @ \$1,000							
690051	517003 HLTH INS	15,596.88	18,825.00	18,825.00	13,995.10	18,825.00	18,825.00	.0%
690051	517004 RTMT FUND	16,605.00	16,605.00	16,605.00	16,605.00	16,605.00	16,605.00	.0%
690051	517006 LIFE INS	.00	15.00	15.00	.00	15.00	15.00	.0%
690051	517008 MEDICR INS	1,444.82	1,925.00	1,925.00	1,428.39	1,925.00	1,925.00	.0%
690051	519009 UNIF ALLOW	.00	350.00	350.00	.00	350.00	350.00	.0%
	CONTRACTUAL OBLIGATION FOR RINK MAINTENANCE MAN.							
690051	519021 INCEN-A	.00	450.00	450.00	.00	450.00	450.00	.0%

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ACCOUNTS FOR:

ENTERPRISE FUND - TALBOT RINK			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
690051	519024	SICK INCEN	200.00	300.00	300.00	200.00	200.00	300.00	.0%
ONE EMPLOYEE @ \$300									
TOTAL TALBOT RINK PERSONAL S			159,830.41	175,308.00	175,308.00	147,336.13	175,208.00	171,472.00	-2.2%
690052	TALBOT RINK	ORDINARY MAINTENAN							
690052	520000	PURCH SVC	12,526.69	16,000.00	16,000.00	15,909.00	16,000.00	16,000.00	.0%
HOUGHTON MECHANICAL - \$5,000 SHARP TOOL SHARPENING - \$2,000 COMCAST - \$1,200 MISCELLANEOUS - \$7,800									
690052	521001	ELECTRICTY	45,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	.0%
690052	521002	NATL GAS	17,280.36	18,000.00	18,000.00	18,000.00	18,000.00	18,000.00	.0%
690052	540000	SUPPLIES	7,736.57	9,000.00	9,000.00	8,519.05	9,000.00	9,000.00	.0%
PUCKS, CLEANING PRODUCTS, SWEATSHIRTS, MISCELLANEOUS.									
TOTAL TALBOT RINK ORDINARY M			82,543.62	93,000.00	93,000.00	92,428.05	93,000.00	93,000.00	.0%
690058	TALBOT RINK	CAPITAL OUTLAY							
690058	582003	BLDG IMP	3,019.57	5,354.00	5,354.00	1,135.00	5,355.00	3,000.00	-44.0%
BUILDING IMPROVEMENTS.									
690058	584000	SITE IMP	.00	7,500.00	7,500.00	6,800.86	7,500.00	4,000.00	-46.7%
SITE IMPROVEMENTS.									
690058	585000	EQUIPMT	.00	15,000.00	15,000.00	.00	15,500.00	.00	-100.0%
REPLACE EQUIPMENT.									

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ACCOUNTS FOR:

ENTERPRISE FUND - TALBOT RINK			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
TOTAL TALBOT RINK CAPITAL OU			3,019.57	27,854.00	27,854.00	7,935.86	28,355.00	7,000.00	-74.9%
690059	TALBOT RINK DEBT SERVICE/OFU								
690059	591000	PRINC LTD	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	.0%
690059	591500	INT ON LTD	14,462.50	13,313.00	13,313.00	12,862.50	13,313.00	12,213.00	-8.3%
TOTAL TALBOT RINK DEBT SERVI			39,462.50	38,313.00	38,313.00	37,862.50	38,313.00	37,213.00	-2.9%
TOTAL RINK			284,856.10	334,475.00	334,475.00	285,562.54	334,876.00	308,685.00	-7.7%
TOTAL ENTERPRISE FUND - TALB			284,856.10	334,475.00	334,475.00	285,562.54	334,876.00	308,685.00	-7.7%
GRAND TOTAL			284,856.10	334,475.00	334,475.00	285,562.54	334,876.00	308,685.00	-7.7%

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PROJECTION: 20211 FY2021 BUDGET AS ADOPTED - MASTER

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ACCOUNTS FOR:

ENTERPRISE FUND - WATERWAYS		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE	
492	WATERWAYS BOARD								
70004	WATERWAYS REVENUES								
416020	BOAT EXCISE TAX 2020								
70004	416020 BOAT 20	.00	-83,422.00	-83,422.00	-35,395.34	-83,422.00	.00	-100.0%	
70004	416021 BOAT 21	.00	.00	.00	.00	.00	-83,422.00	.0%	
70004	417006 P&I BOAT	-8,073.27	.00	.00	-1,692.31	-1,700.00	.00	.0%	
70004	432021 LAUNCH FEE	-12,461.00	-8,000.00	-8,000.00	-3,055.00	-8,000.00	-8,000.00	.0%	
	ESTIMATED FEES FROM PRIOR YEAR COLLECTED WITH INCREASE RIDERSHIP DUE TO PUBLICITY.								
70004	432022 TRANS MOOR	-47,461.62	-42,022.00	-42,022.00	-40,834.44	-42,022.00	-45,000.00	7.1%	
	FEES COLLECTED FROM TRANSIENT MOORINGS.								
70004	432023 FLOAT FEES	-26,441.00	-32,130.00	-32,130.00	-23,187.00	-32,130.00	-32,130.00	.0%	
	FEES COLLECTED FROM 10A TEMPORARY FLOATS. FEE INCREASED FROM \$0.50 TO \$1.00 IN FY 2018.								
70004	432024 MOORING	-207,221.86	-201,916.00	-201,916.00	-214,062.97	-215,000.00	-204,916.00	1.5%	
	SEASONAL MOORING FEE AND ADDED KAYAK RACKS.								
70004	432025 MOORINGAPP	-4,930.00	-5,500.00	-5,500.00	-5,850.00	-5,600.00	-5,500.00	.0%	
	WAIT LIST FEES COLLECTED - WAIT LIST IS SHRINKING DUE TO MOORINGS ISSUED.								
70004	432028 BOAT RAMP	-25,651.00	-30,100.00	-30,100.00	-15,819.00	-30,100.00	-30,100.00	.0%	
	FEES COLLECTED AT DUN FUDGIN BOAT RAMP.								

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ACCOUNTS FOR:

ENTERPRISE FUND - WATERWAYS			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
70004	436003	RENT STP	-22,824.25	-21,130.00	-21,130.00	-16,614.50	-21,130.00	-21,130.00	.0%
		FEES COLLECTED FOR RENTAL SLIPS AT ST PETERS LOBSTER MARINA (MARINA IS AT CAPACITY).							
70004	436004	RENT HCOVE	-21,276.00	-20,906.00	-20,906.00	-15,202.00	-20,906.00	-20,906.00	.0%
		FEES COLLECTED FOR RENT AT HARBOR COVE MARINA (MARINE IS AT CAPACITY).							
70004	477013	BOUY FINE	.00	-500.00	-500.00	-150.00	-500.00	-500.00	.0%
		ASSESSMENT FEES FOR IMPROPERLY MARKED BUOYS.							
70004	483001	DON CH91	.00	-3,000.00	-3,000.00	.00	-3,000.00	-3,000.00	.0%
		DONATIONS COLLECTED FROM CH 91.							
70004	484000	GG MSC REV	-11,050.00	-8,900.00	-8,900.00	-15,250.00	-16,000.00	-9,400.00	5.6%
		COURT FINES - \$7,000 TENANT ELECTRIC - \$2,400							
70004	497005	TI E/F	.00	.00	-30,800.00	-30,800.00	-30,800.00	.00	.0%
		TOTAL WATERWAYS REVENUES							
			-387,390.00	-457,526.00	-488,326.00	-417,912.56	-510,310.00	-464,004.00	1.4%
		TOTAL WATERWAYS BOARD							
			-387,390.00	-457,526.00	-488,326.00	-417,912.56	-510,310.00	-464,004.00	1.4%
		TOTAL ENTERPRISE FUND - WATE							
			-387,390.00	-457,526.00	-488,326.00	-417,912.56	-510,310.00	-464,004.00	1.4%
		GRAND TOTAL							
			-387,390.00	-457,526.00	-488,326.00	-417,912.56	-510,310.00	-464,004.00	1.4%

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ACCOUNTS FOR:

ENTERPRISE FUND - WATERWAYS	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
492 WATERWAYS BOARD							
700051 WATERWAYS PERSONAL SERVICES							
511000 SALARIES							
700051 511000 SALARIES	147,829.50	149,536.00	149,536.00	149,254.39	149,536.00	157,045.00	5.0%
HARBORMASTER - \$83,732 DEPUTY HARBORMASTER - \$65,804 GMAA FY20 RETRO AND FY21 ADJUSTMENT - \$7,509							
700051 512000 S&W TEMP	65,928.80	82,467.00	82,467.00	69,845.29	82,467.00	75,778.00	-8.1%
ASSISTANT HARBORMASTERS' PAY.							
700051 517003 HLTH INS	.00	1,000.00	1,000.00	.00	1,000.00	1,000.00	.0%
DENTAL ONLY AS HARBORMASTER AND DEPUTY HARBORMASTER ARE NOT ENROLLED IN A CITY HEALTH INSURANCE PLAN.							
700051 517004 RTMT FUND	30,885.00	30,885.00	30,885.00	30,885.00	30,885.00	30,885.00	.0%
700051 517006 LIFE INS	.00	30.00	30.00	.00	30.00	30.00	.0%
700051 517008 MEDICR INS	3,178.46	2,785.00	2,785.00	2,580.66	2,785.00	2,785.00	.0%
MEDICARE TAX FOR HARBORMASTER AND DEPUTY HARBORMASTER.							
700051 519001 TUITION RE	.00	1,500.00	1,500.00	.00	1,500.00	1,500.00	.0%
CPR/FIRST AID AND ANNUAL REQUIRED TRAINING.							
700051 519010 SICK BUYBK	.00	1,000.00	1,000.00	.00	1,000.00	1,000.00	.0%
700051 519024 SICK INCEN	300.00	600.00	600.00	600.00	600.00	600.00	.0%
2 EMPLOYEES @ \$300 EACH							

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ACCOUNTS FOR:

ENTERPRISE FUND - WATERWAYS	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
TOTAL WATERWAYS PERSONAL SER	248,121.76	269,803.00	269,803.00	253,165.34	269,803.00	270,623.00	.3%
700052 WATERWAYS ORDNARY MAINTENANCE							
700052 520000 PURCH SVC	44,838.66	58,000.00	58,867.00	54,053.46	58,867.00	63,000.00	8.6%
MOORING INFORMATION PROGRAM AND MOORING CONTRACTOR.							
700052 521001 ELECTRICTY	6,248.10	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	.0%
ELECTRICITY TO THE MARINAS.							
700052 524003 R&M VEH	500.00	1,000.00	1,000.00	660.00	1,000.00	1,000.00	.0%
OIL CHANGES, INSPECTION STICKER, AND MAINTENANCE COSTS.							
700052 524006 R&M COM EQ	129.00	1,500.00	1,500.00	500.00	1,500.00	1,500.00	.0%
VHF RADIO REPAIR AND REPLACEMENT PARTS.							
700052 524037 R&M BOAT	8,019.47	10,000.00	10,000.00	9,217.60	10,000.00	10,000.00	.0%
BOAT MAINTENANCE.							
700052 527001 RENT BLGD	55,661.24	58,960.00	58,960.00	58,804.80	58,960.00	60,939.00	3.4%
RENTAL OF 19 HARBOR LOOP TO INCLUDE TAXES TO CITY AND ANNUAL RENT INCREASE PER LEASE.							
700052 530006 ENG/ARCH	.00	100.00	100.00	.00	100.00	100.00	.0%
700052 530011 ADVERTISNG	765.00	500.00	500.00	285.00	500.00	500.00	.0%
PRINTING SAILORS GUIDE AND WELCOME PACKAGES AS NEEDED. SURPLUS FROM LAST FY.							
700052 534003 POSTAGE	.00	200.00	200.00	.00	200.00	200.00	.0%
SENDING CERTIFIED MAIL.							
700052 534007 TEL USE	4,231.19	7,000.00	7,000.00	7,000.00	7,000.00	4,800.00	-31.4%
5 CELL PHONES WITH INTERNET AND EMAIL CAPABILITIES TO RUN DOCKWA.							

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ACCOUNTS FOR:

ENTERPRISE FUND - WATERWAYS			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
700052	540000	SUPPLIES	.00	500.00	500.00	120.46	500.00	500.00	.0%
		SAFETY EQUIPMENT AND MEDICAL SUPPLIES.							
700052	542000	OFF SUPP	1,548.09	3,000.00	3,000.00	1,000.00	3,000.00	3,000.00	.0%
		OFFICE SUPPLIES - PAPER, PENS, ENVELOPES, FOLDERS, ETC.							
700052	542011	PRINT FORM	2,728.30	2,000.00	2,000.00	1,090.00	2,000.00	2,000.00	.0%
		DECALS, PAYMENT BOOKS. LAUNCH PASSES, RAMP STICKERS.							
700052	543003	TOOLS	902.51	1,500.00	1,500.00	1,000.00	1,500.00	1,500.00	.0%
		POWER AND HAND TOOLS TO CONDUCT REPAIRS TO DOCKS AND BOATS.							
700052	545000	CUST SUPP	.00	500.00	500.00	.00	500.00	500.00	.0%
		CLEANING PRODUCTS FOR BOATS AND OFFICE.							
700052	548000	VEHLR SUP	.00	1,000.00	1,000.00	.00	1,000.00	1,000.00	.0%
700052	548001	MOTOR G&O	6,700.03	8,000.00	8,000.00	7,500.00	8,000.00	8,000.00	.0%
		FUEL FOR BOATS							
700052	548008	MARINE SUP	3,039.16	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	.0%
		ROPE, FENDERS, CLEATS TO MAINTAIN DOCKS AND BOATS.							
700052	558006	UNIFORMS	867.00	1,000.00	1,000.00	400.00	1,000.00	1,000.00	.0%
		UNIFORMS FOR HARBORMASTERS AND LAUNCH OPERATORS.							
700052	571000	IN ST TRAV	.00	100.00	100.00	.00	100.00	100.00	.0%
		TRAVEL TO SEMINARS AND CONFERENCES - EZ PASS.							
700052	573000	DUES&MEMBR	250.00	350.00	350.00	.00	350.00	350.00	.0%
		MASS HARBORMASTERS ANNUAL DUES.							

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ACCOUNTS FOR:

ENTERPRISE FUND - WATERWAYS			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 MAYOR	PCT CHANGE
700052	574003	PROP LIAB	6,892.00	6,013.00	9,934.00	8,134.00	9,934.00	6,892.00	14.6%
CITY OWNED FLOATS, DOCKS, MARINAS, AND BOATS.									
700052	578001	CONT EMERG	.00	1,000.00	1,000.00	750.00	1,000.00	1,000.00	.0%
EMERGENCIES NOT ANTICIPATED.									
TOTAL WATERWAYS ORDINARY MAIN			143,319.75	174,723.00	179,511.00	163,015.32	179,511.00	180,381.00	3.2%
700058	WATERWAYS CAPITAL OUTLAY								
700058	585001	VEHICLES	12,082.16	13,000.00	13,000.00	12,916.33	13,000.00	13,000.00	.0%
TRUCK LEASE PAYMENT (YEAR 3 OF 3).									
700058	585013	OFF FURN	846.74	.00	42,786.35	42,786.35	42,787.00	.00	.0%
700058	585014	COMP EQUIP	1,166.87	.00	.00	.00	.00	.00	.0%
700058	585022	BT EQUIP	.00	.00	30,613.65	21,993.12	30,614.00	.00	.0%
700058	588008	BOAT FAC	12,979.87	.00	.00	.00	.00	.00	.0%
TOTAL WATERWAYS CAPITAL OUTL			27,075.64	13,000.00	86,400.00	77,695.80	86,401.00	13,000.00	.0%
TOTAL WATERWAYS BOARD			418,517.15	457,526.00	535,714.00	493,876.46	535,715.00	464,004.00	1.4%
TOTAL ENTERPRISE FUND - WATE			418,517.15	457,526.00	535,714.00	493,876.46	535,715.00	464,004.00	1.4%
GRAND TOTAL			418,517.15	457,526.00	535,714.00	493,876.46	535,715.00	464,004.00	1.4%

** END OF REPORT - Generated by Grace Macan **